

FINANCIAL TIMES

Russian election

*Two visions
for the future*

Europe, Page 12

World Business Newspaper

EU's Florence summit to focus on unemployment

European Union leaders will attempt to focus on Europe's 12m unemployed and the stalled conference on the future political shape of the continent at the two-day leaders' summit beginning in Florence, Italy, today. The crisis over British beef had threatened to dominate proceedings but Italy, which holds the EU presidency, was confident the dispute was close to being settled. Florence talks await UK's ceasefire, Page 3; Time to strike a deal, Page 12; Observer, Page 13

Bon and Paris warned over Euro: The Organisation for Economic Co-operation and Development said France and Germany need to work harder at cutting government borrowing if they are to meet targets for joining a single European currency. Page 14

US threat to block Boutros-Ghali: The US may use its veto to block Boutros Ghali taking up a second five-year term as United Nations secretary-general. Page 5; Observer, Page 13

India rejects global nuclear pact: India said it would not sign a global nuclear test ban treaty but would not block the treaty negotiations due to next week. Page 14

Renault to quit Formula One: French vehicle group Renault will quit Formula One grand prix motor racing at the end of next season, after eight seasons - leaving the leading Williams and Benetton teams to seek new engine suppliers. Page 16

Flash floods kill eight in Italy



At least eight people were killed after swollen rivers swept away cars, flooded houses and cut off villages in western Tuscany. Police recovered the bodies of several people buried in mudslides in the provinces of Lucca and Massa after the worst flooding since 50 people were killed in 1944.

Coca-Cola in talks with Carlsberg: Coca-Cola is negotiating with Carlsberg, the Danish brewery group, over co-operation in Sweden and Norway after severing its ties earlier this week with Phipps Ringnes of Norway. Page 16

Canal Plus to end Bertelsmann deal: French pay-television group Canal Plus plans to end an "exclusive" arrangement with Bertelsmann to develop subscription TV throughout Europe, saying the German media group had breached the agreement. Page 15

Lloyds of London has agreed a bank loan facility worth up to £500m (£560m) to help fund its ambitious recovery plan - including any shortfalls caused by the legal action in the US. Page 7

Clinton maintains post lead: A Washington Post/ABC News survey showed President Bill Clinton leading the likely Republican nominee Bob Dole by 20 points, disappointing Republicans hoping that the Whitewater affair and other problems for the White House had damaged Mr Clinton's chances of re-election in November. Page 6

China warns Germany over criticism: China warned Germany that relations would become more difficult after the lower house of parliament criticised China's human rights record and "the violent suppression of Tibet". Page 2

Move to save shipbuilding deal: US trade partners are attempting to salvage an international agreement to curb shipbuilding subsidies, threatened by US Congress approval of legislation which would undermine some provisions. Page 3

Nigerian state leader killed in air crash: Eleven people, including the military administrator of Nigeria's Kano state, Colonel Mohammed Wase, were killed when their jet crashed near the central Nigerian city of Jos as it was preparing to land. Nigerian parties apply to register with military. Page 5

England hit back: England's cricket team recovered from a shaky start to score 235-5 on the first day of the second cricket Test against India at Lord's. London. Graham Thorpe was top scorer with 85 not out. England are 1-0 up in the three-match series.

Westinghouse to acquire 44 radio stations in \$3.8bn deal



Age discrimination

Over 50s in trouble throughout Europe

Management, Page 10



Arab summit

All eyes on Syria

Page 5



TOMORROW'S Weekend FT

The birth of the leisure ethic

FRIDAY JUNE 21 1996

Attempt to derail election feared after arrest of presidential staff

Yeltsin fires three top Kremlin hardliners

By Chrysalis Freeland and John Thornhill in Moscow

Russian president Boris Yeltsin yesterday crushed the hardline faction in the Kremlin by unexpectedly sacking the three top hawks in his administration, including his closest personal friend and chief bodyguard.

Mr Yeltsin's liberal supporters, who have been locked in a bitter struggle with the hardliners for the past five years, celebrated the dismissals and said the move would guarantee the president's re-election on July 3.

But Mr Gennady Zyuganov, the Communist challenger for the presidency, was also in a jubilant mood, predicting that the upheavals in the Yeltsin camp would revive his own fading electoral fortunes.

The startling political realignment reflects the emergence of a new star in the Kremlin, Mr Alexander Lebed, who finished in third place in the first round of presidential voting last Sunday and joined the government this week. The popular retired general played a decisive role in yesterday's drama.

The catalyst for the shake-up was the bizarre detention of two prominent members of Yeltsin's campaign staff by uniformed presidential guards.

The sides were picked up on Wednesday evening in the grounds of the White House, the

government headquarters, and held for 11 hours, allegedly because they were carrying \$50,000 in cash in a suitcase.

But Russia's leading Liberals, who feared the arrests were the prelude to a hardline effort to derail the second round of voting, rallied to the man's defence, publishing the situation in night-time television broadcast.

One of the most influential voices was that of Mr Lebed, who took to the airwaves at 3.30am, warning in his trademark growl: "Attempts are being made to wreck the second round, that is my first impression... Any mutiny will be crushed, and



Alexander Lebed in Moscow yesterday. The popular retired general had a decisive role in the events, remarking at one stage: "Any mutiny will be crushed, and crushed with extreme severity."

By Michiko Nakamoto in Tokyo

News Corp is to become the first foreign media company to acquire a large holding in a Japanese broadcaster by taking a stake in Asahi National Broadcasting.

The Australian media company headed by Mr Rupert Murdoch is setting up a joint venture company with Softbank, a Japanese personal computer software wholesaler, to buy 21.4 per cent of the Japanese TV station.

The two companies were released early yesterday morning, but the serious political fallout did not come until the afternoon, when Mr Yeltsin appeared briefly on television to announce he was sacking the three hardliners who have been among his closest political allies.

Those sacked were: Mr Oleg Soskovets, first deputy prime minister and leader of the defence industry lobby; General Alexander Korzhakov, the chief of the presidential guard and Mr Yeltsin's regular bath-house companion; and General Mikhail Bar-

chukov, the head of the Federal Security Service, the revamped successor to the KGB which was behind the recent expulsion of several British diplomats from Moscow.

However, Communist leaders, who have appeared pessimistic about their electoral prospects following Mr Yeltsin's slight lead on Sunday, appeared equally confident that the turmoil in the Kremlin would guarantee them victory.

"It seems that Mr Yeltsin has realised he has no chances in the elections and so he and his team have decided to engage in court politics... and are turning all the country into a comedy show," said Mr Zyuganov.

Yeltsin, but a new Yeltsin, with a renovated team capable of leading Russia to the year 2000," he said.

However, Communist leaders, who have appeared pessimistic about their electoral prospects following Mr Yeltsin's slight lead on Sunday, appeared equally confident that the turmoil in the Kremlin would guarantee them victory.

"It seems that Mr Yeltsin has realised he has no chances in the elections and so he and his team have decided to engage in court politics... and are turning all the country into a comedy show," said Mr Zyuganov.

Japanese law prohibits foreigners from owning more than 20 per cent of a broadcaster. However, the Ministry of Posts and Telecommunications, which has jurisdiction over broadcasting, said it did not believe the acquisition would breach Japanese law.

News Corp is acquiring half the 21.4 per cent stake and is doing so through a joint venture company which is likely to be established in Japan and therefore considered a Japanese concern.

Asahi, which broadcasts

Continued on Page 14

China to move on currency convertibility

By Tony Walker in Beijing

Year-end target set for 'important step forward'

China is to make its currency convertible on the current account by the end of this year, well ahead of a previous target of 2000.

Mr Doug Scott, chief representative in Beijing of the International Monetary Fund, described China's announcement yesterday as "an important step forward". He said it reflected the government's confidence in stabilisation measures introduced in mid-1993 to curb inflation and preserve robust economic growth.

Convertibility on the current account will facilitate trade finance, remittances of profits and payments for services such as shipping, insurance and banking, including dividend and interest payments.

At present, the experiment permits such firms as Shanghai, Dalian, Shenzhen and Jiangsu, east of Shanghai, to buy and sell for-

ign exchange through the banking system.

Foreign-funded ventures in other locations are obliged to secure foreign currency at "swap centres" and not through the banks. Trading is strictly monitored by the State Administration of Exchange Control (SAEC) which subjects enterprises to an annual "foreign exchange audit".

China's decision to move earlier to currency convertibility on the current account should help facilitate equity investments in infrastructure, especially those involving build-operate-transfer (BOT) schemes. Among impediments have been worries about securing foreign exchange guarantees for remitting profits.

The central bank governor said earlier this month that China planned to make its currency convertible in time for a joint meeting of the IMF and World Bank to be held in Hong Kong later next year. Beijing wished to comply with the IMF's Article 8 which specifies requirements for convertibility.

Mr Dai said current account convertibility would help promote China's foreign trade and would also be conducive to China's efforts to attract more foreign investment.

It would also boost the public's confidence in the stability of the yuan.

● China's foreign exchange reserves reached \$95bn at the end of May compared with \$81.2bn at the end of 1993. China's foreign debt stands at \$100bn.

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STOCK MARKET INDICES		■ GOLD	
New York Comex		New York Comex	
Dow Jones Ind Av ...	5,628.11	Aug ...	(\$2.24)
NASDAQ Composite ...		5,154.09	(-24.38)
Europe and Far East		London	
CAC40 ...	3,077.08	close ...	3,084.44 (0.63)
DAX ...	2,559.97		
FTSE 100 ...	3,722.5		
Market ...	22,457.30		

■ US LENDING RATES		■ DOLLAR	
Federal Funds55%	E ...	1.5415 (1.5438)
3-month Tres Bills Yld ...	5.20%	DM ...	1.5244 (1.5207)
Long Bond ...	6.65	FF ...	1.5185 (1.5188)
Vid ...	7.13%	Fr ...	1.254 (1.2518)
		Y ...	1.032 (108.35)

■ OTHER RATES		■ STERLING	
US 3-m Interbank ...	5.21%	DM ...	1.5235 (2.347)
UK 10 yr Gilt ...	9.63%	Fr ...	1.5188 (1.5188)
France 10 yr OAT ...	10.45%	Yen ...	1.032 (108.35)
Germany 10 yr Bund ...	9.08%	Norway ...	1.0200 (1.0200)
Japan 10 yr JGB ...	9.65%	Switzerland ...	1.0150 (1.0150)

■ NORTH SEA OIL (Barrel)		Tokyo S Close: Y 107.5	
Abra	£8.20	Germany	DM 15.00
Austria	DM 1.40	Greece	Dr 10.00
Bahrain	DM 1.25	Hong Kong	HK\$2.30
Belgium	DM 1.20	Malta	LRD 1.00
Cyprus	DM 1.75	Morocco	Dir 1.00
Czech Rep	DM 1.20	Indonesia	R 1.15
Denmark	DK 1.60	Iceland	Kr 1.00
Egypt	DM 1.00	Portugal	Esc 2.00
Emir 22	DM 1.00	Spain	Pt 1.75
Falkland	DM 1.50	Sweden	SEK 1.75

NEWS: EUROPE

John Thornhill and Chrystia Freeland on a night of Russian drama

Showdown in the Kremlin dark

When he voted at school number 1130 in a Moscow suburb in Russia's election for president on Sunday, Mr Boris Yeltsin was flanked by two of his most enduring political allies: Mr Alexander Korzhakov, his chief bodyguard-cum-confidant, and Mr Mikhail Barsukov, head of the FSB, heir to the feared KGB.

Just four days later, after an extraordinary upheaval in the Kremlin, Mr Yeltsin abruptly sacked both men yesterday amid allegations that they were planning to postpone the second round of the elections and use force to retain power.

Mr Yeltsin also dumped their "spiritual mentor" Mr Oleg Soskovets, a deputy prime minister and the second most senior minister in his government.

At one stroke, the president eliminated a powerful and allegedly corrupt clique which has dominated the Kremlin for the past four years, backed the military invasion of Chechnya, and badly tarnished the president's reputation.

The liberal wing among Mr Yeltsin's aides, which has been battling with periodic success to prise the president from this clique's clutches, was quick to proclaim an historic victory. Democratic principles had triumphed over the threat of authoritarian force just two weeks before the critical second round of the presidential elections, they claimed.

Mr Anatoly Chubais, the former privatisation minister, who remains a leading liberal member of Mr Yeltsin's team, said: "This event marks the final stage of a long and arduous struggle, the struggle between that part of Yeltsin's administration which worked to ensure Yeltsin's victory in a democratic election and that part of Yeltsin's administration which preferred to use force."

The final act of this factional struggle occurred on Wednesday night when members of Mr Korzhakov's presidential security guard seized two of Mr Yeltsin's senior campaign aides outside the White House, the government headquarters. The two men, Mr Arkady



General Mikhail Barsukov: four-star general spent entire career in security services, first in Soviet KGB and then as head of Federal Security Service, the revamped Russian KGB, from 1993. Arch hardliner thought to be behind the recent expulsion of nine British diplomats.



General Alexander Korzhakov: burly 46-year-old ex-KGB agent, one of president's closest friends, giving him greater influence over Yeltsin than official role as chief of the presidential guard. Sided with Yeltsin even during dangerous period when he was forced out of politics by Gorbachev.



Oleg Soskovets: former manager of Kazakhstan metallurgical plant and a first deputy prime minister since 1993. One of the hardline troika that included Korzhakov and Barsukov. Powerful voice for defence sector and industry and connected with many top Russian industrial managers.

president to abandon his democratic advisers, postpone the elections and rule by force.

The liberal faction feared the arrests might prove the pretext for further moves against them and fed the news to their allies in the main television channels, which immediately publicised the affair.

At this point, the hardline faction might simply have backed off and the whole episode would have slipped below the waves as yet another inexplicable chapter in the history of Kremlin infighting.

But the recent arrival of a powerful new force on the Kremlin battlefield drastically altered the picture and forced the affair into a decisive showdown. Mr Alexander Lebed, the tough-speaking former general whose 14 per cent of the vote in the presidential elections had won him a place in the security council and national security adviser.

General Pavel Grachev, the former defence minister who had been sacked as part of the price for Mr Lebed's acquiescence, was conspicuous by his absence. But television footage of the second round, that is my first impression," Mr

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Lebed told Russian television in a pre-dawn broadcast. "Any mutiny will be crushed, and crushed with extreme severity. Those who want to throw the country into the abyss of bloody chaos deserve no mercy at all."

After such talk, it would have been impossible for Mr Yeltsin to hush up the episode further as he has done with similar disputes in the past.

The atmosphere in Moscow was at fever pitch as the city woke to the news. Despite initial attempts by the leading participants in the drama to play down the crisis it was clear that the media hysteria was becoming uncontrollable.

At 11am, Mr Yeltsin chaired a meeting of senior advisers where he introduced Mr Lebed, sitting immediately on his left, as his new secretary of the security council and national security adviser.

General Pavel Grachev, the former defence minister who

had been sacked as part of the price for Mr Lebed's acquiescence, was conspicuous by his absence. But television footage

said Mr Zyuganov.

Russia's 105m voters will give their verdict in less than two weeks' time.

of the opening minutes of the session showed Mr Barsukov, the FSB chief, shifting uneasily on his chair to Mr Yeltsin's right.

Mr Lebed later protested that the meeting had not discussed the incident at the White House.

But two hours later, after meeting with both Mr Korzhakov and Mr Chubais, the president announced on television that he was sacking the three men who had once been his close personal friends.

"They had taken too much and given too little," Mr Yeltsin said, cryptically.

Mr Chubais emerged from the Kremlin to a triumphant press conference at which he proclaimed the birth of a new democratic Yeltsin administration. Deathly pale but apparently unable to contain his excitement, Mr Chubais was applauded by Russian journalists as he burst into the hall.

Mr Evgeny Kisiliev, the suave anchorman of *Izog*, Russia's leading news programme, exulted: "Mr Yeltsin is now the sure winner in the elections. The three most unpopular persons in the government have just been fired."

But the political ramifications of the drama are far from certain. The presidential team will attempt to present the affair as proof of Mr Yeltsin's commitment to democracy and evidence that Mr Lebed is bringing "order" to Russia.

But the Communist party is already depicting the episode as thieves falling out among themselves before they are all swept from office.

Mr Gennady Zyuganov, the Communist party leader, and his comrades who have appeared depressed for days were visibly excited by the news.

"Russia should not be a banana republic. This just shows the total incompetence of a team which has begun to fight amongst itself before the second round of elections," said Mr Zyuganov.

Russia's 105m voters will give their verdict in less than two weeks' time.

Bonn in drive to curb financial swindles

By Peter Norman in Bonn

The Bonn finance ministry yesterday proposed that in Germany only banks should be entrusted with transferring money on the Internet or issuing pre-paid "cash cards" for use when shopping.

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EUROPEAN NEWS DIGEST

Bosnian poll date endorsed

Ambassadors to a European security forum yesterday backed elections in Bosnia to be held on September 14 as envisaged by the Dayton peace agreement. "There was unanimity in the will to respect the calendar of Dayton," said an official of the Organisation for Security and Co-operation in Europe (OSCE).

The OSCE chairman, Mr Flavio Cotti, the Swiss foreign minister, said he would make a final decision in Vienna next Tuesday after further consultations with the OSCE's permanent council. He said he would also visit the Bosnian cities of Sarajevo and Banja Luka.

Mr Cotti said he would take into consideration the unanimous backing of the permanent council and a further endorsement by a conference involving ministers from more than 40 countries held in Florence last week.

However, even as he spoke, hardline Bosnian Serbs in their stronghold of Pale again defied international efforts to proceed with the elections by nominating Mr Radovan Karadzic, who is wanted on war crimes charges, to run for the presidency of the self-styled Serb "republic" in Bosnia. Agencies, Vienna

Ciller delays on Islamist pact

Mrs Tansu Ciller, leader of Turkey's conservative True Path party, yesterday continued holding out the possibility of setting up a secularist coalition government rather than forming an alliance with the Islamist Refah party.

Yesterday she was expected to tell Mr Necmettin Erbakan, Refah's leader, whether True Path would form a coalition. Instead she met Mr Deniz Baykal, leader of the small leftwing People's Republican party. The party was Mrs Ciller's ally during her 1993-95 government, together with the rival conservative Motherland party of Mr Mesut Yilmaz, the caretaker prime minister.

True Path officials now say Mrs Ciller may meet Mr Erbakan today, as she exhausts all possibilities of forming a secularist united front. Although Mrs Ciller campaigned on an anti-Islamist platform in elections in December, she now says Turkey's need for firm government overrides other considerations.

John Barkham, Ankara

German public sector pay deal

Germany's public sector pay dispute was finally settled yesterday when trade union representatives accepted arbitration proposals that keep pay increases low, but preserve sick pay payments and avoid longer working hours.

Employers at federal, state and local authority level had sought to cut sickness pay and lengthen working hours as part of their efforts to meet the public spending crisis. Under the terms put forward last week, the 3.2m public sector workers will receive a one-off payment of DM300 (US\$35) this year and a 1.3 per cent pay rise in 1997.

Unions had originally claimed 4.5 per cent, with employers pushing for a wage freeze. The deal was sealed when the big CTV union agreed to the compromise terms which will cost employers around DM1bn. Mediators were called in after a warning strike disrupted transport, waste disposal and other services.

Andrew Fisher, Frankfurt

Berlin to sell electricity stake

The Berlin government will today confirm it will put out an international tender for its 25.8 per cent in Bewag, the capital's main electricity company, paving the way for greater competition in the utilities sector and overturning a policy which had favoured only domestic partners.

Ms Annette Fugmann-Hessing, the Social Democrat finance senator, yesterday said she was seeking an investor and partner committed to developing a long-term strategy for Bewag. "We are not selling our share simply to raise cash. We are seeking know-how and expertise," she added.

The decision to seek an international partner ends months of wrangling in the Christian Democratic and Social Democrat coalition. Until recently, the government's stake in Bewag had been earmarked for several of the large domestic utility groups, largely because of pressure from Bewag's municipal shareholders who enjoy close political contacts. Several politicians had considered RWE Energie, PreussenElektra and Bayernwerk, Germany's big three. Judy Dempsey, Berlin

ECONOMIC WATCH

German M3 grows more slowly

Germany's money supply continued to grow at well above the Bundesbank's 1995 target range in May, slowing down only marginally from the high rates of the previous three months. Economists said it now looked unlikely the Bundesbank would cut the securities repurchase (repo) rate, which it left at 3.30 per cent when it lowered the discount and Lombard rates in April. The German central bank said M3 rose at an annualised rate of 10.5 per cent in May over the level of the last quarter of 1995, after 11.2 per cent in April and 12.3 per cent in March. However, Mr Helmut Schieber, a Bundesbank council member, said M3 should move towards the target range of 4-7 per cent growth.

He said monetary capital formation, in which funds are moved into longer-term investments outside M3, had been relatively weak and should soon return to normal. Compared with the fourth quarter of 1994, M3's annualised increase was 4.9 per cent after 4.7 per cent in April. Bank lending was up by 7.9 per cent (on a six-monthly annualised basis), a slight slowdown from April.

The ministry intends to link implementation of the EU directives in Germany to deregulation.

To improve regulation of securities companies, the ministry has proposed a division of labour between bank supervisors and the federal supervisory office for securities trading. The former will be responsible for licensing companies and checking their solvency. The latter will regulate the securities markets.

The government could be criticised for failing to tackle big areas of spending, especially pensions. But this is a coalition with a fragile balance between left and right and needs the parliamentary support of reconstructed Communism.

Mrs Prodi clearly believes he can achieve more by consensus than confrontation. He also believes his trump card is an ally in the Bank of Italy, which will signal its confidence in government policy by lowering interest rates - a move which will have an important long-term effect on lowering the cost of debt service, which in turn is the biggest burden on the budget.

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The Swedish central bank cut its lending rate to 6.75 per cent from 7.50 per cent and its deposit rate to 5.25 per cent from 6 per cent, effective from next Wednesday.

Andrew Fisher, Frankfurt

By Michael Lindemann in Bonn and agencies

China yesterday warned that relations with Bonn would become more difficult after the lower house of Germany's parliament criticised China's poor human rights record and "the violent suppression of Tibet".

Mr Shen Guanguang of the Chinese foreign ministry, said the Bundestag motion comes just days after a Financial Times interview in which Mr Li Peng, the Chinese prime minister, lauded European countries for their "more lenient" views towards China and warned that US companies would suffer because of the US administration's hardline stance on human rights.

Budding entrepreneurs have found temporary relief in the black economy, which the World Bank estimates accounts for half of all economic activity.

About 5m Ukrainians have left state enterprises and gone into trading or other business.

In the Himalayan region which China invaded and then annexed in 1951, but the motion received strong support from five of the six parties in the Bundestag.

The Bundestag motion comes just days after a Financial Times interview in which Mr Li Peng, the Chinese prime minister, lauded European countries for their "more lenient" views towards China and warned that US companies would suffer because of the US administration's hardline stance on human rights.

Speaking during the debate, Mr Klaus Kinkel, Germany's foreign minister, said he would take account of the fact that every third German job depended on exports and that the country faced record unemployment.

Mr Kinkel said that during

Hard-pressed Ukraine traders protest at fresh drive on tax

By Matthew Kaminski in Kiev

Ukraine's private traders and shop owners, fed up and angry, this week took their grievances against the government to the street to protest against new taxes hitting small business.

Several hundred business people, mostly women who own street kiosks or operate stalls at the city's large bazaars, picketed the Ukrainian parliament, which has passed a law requiring them to register and pay a Ecu160 (\$200) tax each month. Demonstrations also were held in other Ukrainian cities.

The Kiev government came up with the scheme to get more budget revenue and stop tax avoidance. But representatives of Ukraine's small busi-

nesses say the measure will close them down or force them into the black economy.

"It is the small players who are constantly pressured," said Ms Natalya Korzhivna, general director of the Yedynnya association for the development of private entrepreneurship, a small business lobby that has 26,000 members in Kiev and organised this week's protests.

"In Ukraine the number of legally owned small companies is getting smaller. The registration law is not the only thing making it harder to own a business," she says. Petty corruption has also become routine. Local functionaries demand 20m karbovanets (\$164) to register and each potential business must meet a

minimum statutory capital requirement of 500m karbovanets.

Various permits needed to rent commercial property or get other costs that Ms Korzhivna forthrightly calls "bribes". Attempts to streamline bureaucratic supervision have met stiff resistance.

But Ukrainian President Leonid Kuchma can be swayed by public unrest. He asked parliament to reconsider the law and it agreed that, temporarily at least

poll
lorsed

Energy ministers set for compromise on market liberalisation

EU close to electricity deal

By Neil Buckley
in Luxembourg

European Union energy ministers last night appeared to be edging towards agreement on controversial plans to open the EU's \$250bn-a-year electricity market to cross-border competition.

The special meeting, ahead of today's Florence summit, was called to try to endorse a Franco-German-led compromise requiring EU states to open 22 per cent of their electricity markets to competition - rising to 32 per cent after six years.

But liberalisation supporters including the UK, Finland, Sweden and the Netherlands made clear they thought the plan did not go far enough, nor fast enough.

Several other details, including public service obligations on electricity generators and the timing of a review to set targets for further market opening, were still under dispute at a meeting described by more than one delegation as "chaotic". Mr Christos Papout.

In advance of yesterday's negotiations on European energy liberalisation in Luxembourg, French prime minister Alain Juppé warned Électricité de France (EdF) that it would need to "recast" its tariffs to meet new competition from foreign producers, writes David Buchan in Paris.

In a letter to the head of the EdF, Mr Juppé also made clear to the state-owned utility that it must balance any price cuts for French industrial users flowing from a new EU directive with similar reductions for French households who will not initially get any direct benefit from cross-border trade in electricity.

The annual increase in EdF prices since 1989 has only averaged 1.5-1.8 per cent, or less than the rate of inflation. But Mr Juppé's letter, made public yesterday, was designed to respond to the fear that EdF might try to recoup price cuts to industrial users by increasing tariffs for ordinary householders.

sis, the EU energy commissioner, warned last week that failure to reach agreement at the meeting could rule out any deal before the end of the decade. Negotiations have already taken six years to reach this point.

If ministers could not agree, he suggested the plan should be discussed at the Florence summit.

Progress towards liberalisation has been slow due to deep divisions between countries such as Germany, which support broad and swift liberalisation.

Ministers agreed a liberalisation framework last month, but left until yesterday the decision on final figures and the timetable for the market opening. Under the compromis

ition, and states including France, which want only limited market opening. France wants to preserve the power of Électricité de France, the state monopoly, which has warned of heavy job losses if liberalisation goes ahead. EdF workers demonstrated outside yesterday's meeting in protest over the plan.

A "safeguard" clause gives the European Commission power to intervene to make sure the co-existence of the two systems did not lead to imbalances in the rate of market opening.

Interest plan, about 22.5 per cent of the market would be opened to competition initially, based on the percentage of EU electricity users consuming more than 40 gigawatt-hours per year.

After three years, the consumption threshold would fall to 20GWh, equivalent to market opening of 28.5 per cent, and after three more years to 9 GWh, or about 32 per cent.

Member states can choose between two methods of market opening - "third party access", whereby large electricity users can conclude supply contracts directly with foreign generators, and the more restrictive "single buyer" system, favoured by France, where a designated national electricity buyer would conclude contracts on behalf of customers.

Yet Florence can offer no more than a semblance of normality after the experience of the past weeks, which have witnessed the most serious breakdown in EU business since President Charles de Gaulle ordered his "empty chair" policy in 1965.

True, Mr Major's tactics are more reminiscent of the ex-German prime minister, Mr Andreas Papandreou, than of De Gaulle. The disruption of EU decisions has been impressive in quantity (70 pieces of business blocked) but not in quality. Whenever a substantial matter was at stake, such as the French-backed partnership accord with Algeria or the EU association agreement with Slovenia, the British lifted their block.

As a senior Spanish diplomat observed a week ago, Britain's selective veto policy was rapidly running into difficulties. It looked arbitrary and invited retaliation. Without agreement in Florence, the confrontation would surely escalate into a full-blown political crisis.

The legacy of the beef war lies in the climate of mistrust it has created between Britain and her EU partners. The mistrust runs deep because it is

based on mutual incomprehension. British officials regard the EU ban on British beef exports as a *prima facie* breach of the single market imposed as a result of consumer-driven politics rather than scientific evidence.

The Europeans are adamant that Britain's non-co-operation policy needlessly politicised a public health matter which should have been left to normal EU procedures, based on scrutiny by the scientific experts in Brussels (the essence of the Commission's framework plan).

The question at Florence is whether the British and Europeans will continue talking past one another on other subjects of importance such as the Maastricht treaty review - the intergovernmental conference (IGC) - employment, enlargement, and monetary union (EMU).

On employment, the British are winning the arguments. Maastricht was the high-water mark of EU social policy. Europe is coming round to the need to move towards UK-style flexible labour markets. This week, the head of the German business federation praised Britain's performance in attracting foreign investment. Unemployment in the UK remains substantially lower than in Belgium, France and Germany - all prime candidates for monetary union. On EMU itself, the debate is likely to be lukewarm because it is a stock-taking exercise. Work on the technical preparation for the single currency should be wrapped up by the end of the year, including the vexed relationship between those inside the single currency area and those outside.

Britain wants to keep its options open, and therefore is resisting efforts to compel membership of the Exchange Rate Mechanism as a precondition for membership of EMU.

Agenda for the European summit in Florence

■ The Maastricht treaty review conference: EU leaders will take stock of three months of slow-moving negotiations in Maastricht 2.

■ Employment: Commission president Jacques Santer to ask heads of government to back his Confidence Pact on employment, resistance to employment legislation and commitment to labour market reform.

■ Beef crisis: Beef is not on the agenda, but Britain and the EC will seek agreement on a framework for the step-by-step lifting of the EU worldwide ban.

■ Justice and Home Affairs: EU leaders are expected to approve a deal on a convention to set up the European police intelligence agency to combat organised crime and drug trafficking.

■ Monetary union: EU leaders will take note of progress reports on the launch of the single currency.

■ Enlargement: EU leaders will meet with the heads of associate EU members or central and east European countries, as well as Cyprus and Malta.

■ Foreign affairs: Topics include the Russian presidential elections, the Balkans peace process, relations with Turkey, and transatlantic relations, including US-led intervention in Iraq.

Chancellor Kenneth Clarke won this battle at a meeting of EU finance ministers in Brussels, and the status quo looks likely to endure.

The IGC debate is much more difficult. The first three months of negotiations to revise the Maastricht treaty have been painstakingly slow. Britain's refusal to countenance an extension of qualified majority voting - even in the perspective of future EU enlargement to central and eastern Europe - is not the only obstacle to an agreement. But as one Danish diplomat explains, it has allowed others to hide behind the UK.

British obstinacy is encouraging France and Germany to press ahead with their ideas on "flexible integration". This is a short-hand for an advance led by Paris and Bonn which would co-operate more closely in certain areas, without being held back by recalcitrance. Both President Jacques Chirac and Chancellor Helmut Kohl will call for faster progress on the IGC, rather than leaving it hostage to the UK general election.

One idea is to hold a snap EU summit in the autumn under the Irish presidency, to ensure that a draft treaty is ready by the Dublin summit in December. In reality, the serious bargaining, including the difficult reweighting of votes between small and large countries, will not happen until early next year under the Dutch presidency.

Mr Major does, however, have one trick up his sleeve. Assuming peace breaks out in the beef war, he will announce lifting Britain's long-standing veto of the convention to set up Europol, the police-intelligence gathering agency based in the Hague. Everyone will be grateful, especially Mr Kohl who sees Europol as a vital weapon against organised crime from the east.

But Britain alone remains opposed to giving the European Court of Justice the power of judicial review over the new agency. Other countries will therefore "opt in" to the ECJ, while Britain will remain outside. It looks like a pattern for the future.

Bank of England claims an early lead against Bundesbank

Bankers warm up for Euro 99

The Bank of England claimed yesterday that it was winning its argument with the German Bundesbank over whether commercial banks should have to deposit minimum reserves with the central bank after European monetary union.

Mr Howard Davies, deputy governor of the Bank of England, said the Bank "has been, and remains, unpersuaded of the case for reserve requirements", which the UK regards as a *de facto* tax on the banking system.

With commercial banks clearly opposed to minimum reserve requirements, he said, a number of countries had recently reduced their use of reserve requirements.

"We believe that sentiment is moving our way," he told the annual conference of the Association for Monetary Union in Europe.

Most countries demand some sort of minimum reserve from their commercial banks, requiring them to leave a certain percentage of their customer deposits with the central bank.

This can be used as a tool for monetary

policy; if reserve levels are set higher, then money becomes more scarce in the banking system and interest rates will tend to rise. Mr Hans Tietmeyer that if he wins the argument over whether the European central bank should impose minimum reserve requirements, and if the UK stays out of EMU, huge amounts of banking business will move to London to escape the levy.

Mr Davies said yesterday that imposing minimum reserves would simply promote disintermediation, since banks would then prefer to raise money for their customers through instruments such as bond issues and commercial paper, which do not count for their deposit base, rather than simply lending to them.

Although minimum reserves also raise income for the central bank - even the Bank of England finances itself through a reserve requirement of 0.35 per cent - Mr Davies said the European central bank would make enough profits from the issue of bank notes, known as seigniorage, to have no need of this source of income.

Because the banks usually receive no

NEWS: WORLD TRADE

US Congress dashes hopes for shipyards deal

By Guy de Jonquieres
in London and
Nancy Dunn in Washington

US trade partners have launched a last-ditch diplomatic effort to salvage a landmark international agreement to curb shipbuilding subsidies, which has run into serious obstacles in the US Congress.

Industry experts say collapse of the agreement, signed by all the main shipbuilding nations, could lead to a renewed race to subsidise the industry and a return to cut-throat price competition, led by South Korean yards.

The agreement, negotiated in the Organisation for Economic Co-operation and Development,

has been put at risk by the US House of Representatives' overwhelming approval last week of legislation which would undermine some of its central provisions.

Sir Leon Brittan, the European trade commissioner, has written to congressional leaders warning that the agreement may unravel unless the legislation is amended. All signatories must ratify the deal before it can take effect.

The US is the only country which has yet to pass the necessary implementing legislation and was supposed to act by last Friday. But although other governments appear ready to extend the deadline, many doubt that Congress will

act this year. "If the agreement does not pass by the end of summer, it is as good as dead," a European official said yesterday. "Time is against its supporters. Opponents in Washington are on a winning streak."

Adding to the urgency is the fact that interim EU shipbuilding measures expire in mid-October. If the OECD agreement does not take effect by then, member states may start pressing Brussels to draw up more generous subsidy guidelines.

Efforts to rescue the OECD deal focus on the Senate. It is being lobbied by the European Commission, several EU member governments and Japan to commit to working hard to put it into effect.

The most controversial amendment by the House

would extend for a further 30 months loan guarantees made by the Federal Maritime Administration for ship purchases. Other governments say that would directly violate the OECD agreement.

The House legislation also seeks to exempt from the agreement defence funding of commercial shipbuilding and the Jones Act, which requires a fixed proportion of coastal freight traffic to be carried in US-built vessels.

Some observers say that if these provisions are not removed, the best hope of saving the agreement may be to try to re-draft it to take account of the political amendments in the Congress.

However, Japan and South Korea have said they would oppose re-negotiation. Both countries only supported the agreement after intense pressure by the US and are reluctant to ask their legislatures to ratify a revised version.

Some observers also believe the Seoul government would not be unhappy if the current OECD deal collapsed, because it provides for penalties against "injurious pricing". These were included at the insistence of western shipbuilders, chiefly as a safeguard against Korean competition.

The accord would be backed by disputes procedures, providing for remedies and sanctions in cases of violation.

WORLD TRADE NEWS DIGEST

Japan shifting output offshore

Nearly 20 per cent of products imported by Japanese companies are "reverse imports" of goods made overseas by Japanese-affiliated companies, according to a survey published yesterday. The survey, by the Japan External Trade Organisation (Jetro), underlined the extent to which Japanese companies have shifted production overseas in the so-called "hollowing out" effect, blurring the export-import picture. Jetro said the proportion of offshore production to total production by the companies surveyed was expected to rise to 26.8 per cent by the year 2000 from 18.4 per cent in the year to March 31, 1995. It said that 47.1 per cent of the companies surveyed either had cut or expected to cut domestic production, while 35.5 per cent expected no decline and the remainder were unclear, saying that the outcome depended on foreign exchange rate movements.

Reuter, Tokyo

Thais to buy more Laos power

Thailand has agreed to buy an additional 1,500MW of electricity from Laos, doubling the amount of power expected to flow between the two countries over the next 10 years. The agreement is a boon for developers of the 33 hydroelectric projects in Laos which are either under construction or being studied. Working under the previous 1,500MW quota, developers had been scrambling to complete their projects quickly before others could offer electricity to Thailand.

Thailand had also wanted the original 1,500MW to be on stream by 2001 but the delivery date for the entire 3,000MW has been pushed back to 2006, giving developers both extra time and confidence that Thailand is committed to buying substantial amounts of electricity from Laos.

The non-binding agreement includes commitments by the Lao government to use 500kV transmission lines at specific points where electricity is expected to cross the border, which will help the Electricity Generating Authority of Thailand (EGAT) to plan nearly \$1bn in investments in its transmission grid. The Lao government also is said to have agreed to study a Thai proposal to run a transmission line across Laos to south-western China, where EGAT wants to power from the Jinghong and Mengsong hydropower projects currently undergoing feasibility studies.

Ted Bardacke, Bangkok

Another Asian refinery opens

A \$2bn oil refinery opened in Thailand yesterday, the latest in a string of new refineries coming onstream in south-east Asia this year which threaten to alter the region's trade in refined products. The 145,000 barrel a day Rayong refinery is owned 65 per cent by Shell, the Anglo-Dutch oil group, with the remainder held by the state-owned Petroleum Authority of Thailand. It will use the latest technology to process cheaper, heavy crude oils into high-value light products, such as unleaded gasoline, jet fuel and low sulphur diesel. Rayong should significantly reduce Thailand's dependence on imports of refined products.

Robert Corcine

■ Corn Dev, a Canadian maker of microwave equipment, has formed a 60-40 joint venture with China's Xian Institute to make microelectronic systems for communications and remote sensing satellites in Xian, Shaanxi province. China will build 16 new communications and remote sensing satellites over the next four years.

■ Hongkong and Shanghai Hotels, the Hong Kong-based hotel chain, yesterday announced plans to build a 220-room hotel on the east of Sydney's Circular Quay, close to the Sydney Opera House. It said it had signed a partnership agreement with Colonial Group, the Australian financial institution which owns the site.

Nikki Tait, Sydney

High-tech phones for the Bangladeshi poor

Lending for cellphones is one way of generating incomes for the deprived, writes Mark Nicholson

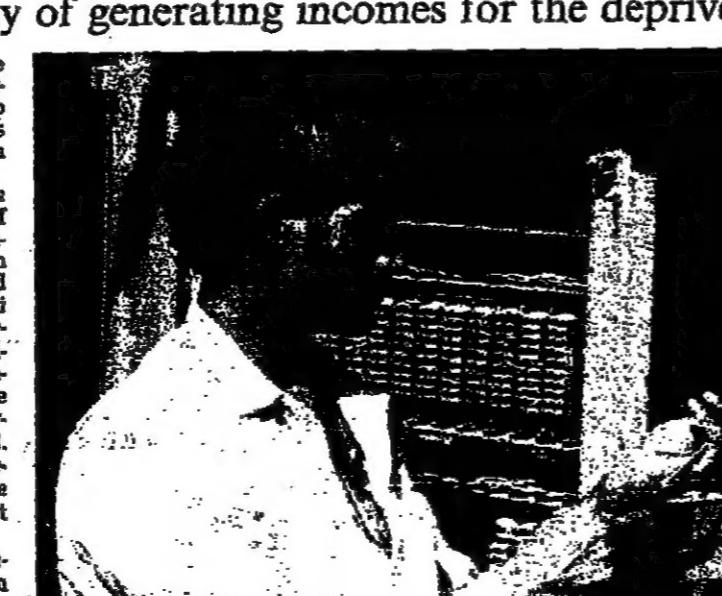
A poor Bangladeshi farmer in the emerald fields or flooded plains flicks open the lid of a Motorola cellphone to talk with family and friends working in the Gulf, check rice prices at a market a few kilometres away or perhaps to summon help after one of Bangladesh's devastating cyclones.

If the imaginative people at Grameen Bank, a Bangladeshi rural development agency, have their way, this is less a distant vision than a bankable business prospect.

Grameen is aiming to make cellphones a tool for small rural businesses, and thus development. And the bank, a much-emulated pioneer in lending "microcredit" to the rural poorest, has persuaded Marubeni, the Japanese trading group, and Telenor the Norwegian state telecoms group, to join them in an ambitious plan to supply cellphones to one of Asia's poorest agrarian countries.

"When we first had the idea we approached a lot of phone companies," says Mr Khai Shams, deputy managing director of Grameen, which means "village". "To our surprise we found companies, especially in Europe, were very serious about doing business with us."

Grameen's proposal was to use its 20-year-old rural credit network, which already covers more than half of Bangladesh's 68,000 villages, backed by highly developed small-scale credit programmes to encourage entrepreneurial villagers to use cellphones as business opportunities, and thus as a developmental tool.



The venture has applied for a cellphone licence to cover all of Bangladesh, which has a population of 120m but fewer than three telephones per thousand inhabitants. The Bangladeshi government, which is considering three other competing cellphone bids to cover the country, has so far granted only one private licence, in 1988, for services in Dhaka, the capital. Progress in the country's telecom liberalisation programme has been stalled by recent political troubles.

Telenor, which would contribute 51 per cent of the \$13m equity capital, Grameen (35 per cent), Marubeni (10 per cent) and Gonophone, a US-based company owned by a non-resident Bangladeshi (4 per cent), have signed a joint memorandum of understanding and are in talks with the Asian Development Bank, the International Finance Corporation, the private investment arm of the World Bank, and other donors to secure the additional \$47m they estimate necessary to establish a country-wide cellphone system.

Underpinning the ambitious project is Grameen's belief that villagers can use cellphones, in areas beyond the reach of the

existing state telephone system, to set up small callbox businesses - commonplace across India using landline technology - enabling the rural poor, for instance, to gather market information or to call relatives or other users. "We think this becomes a very powerful development measure, empowering, and a real business prospect," says Mr Shams. Mr Shams argues the project is feasible given the bank's established penetration of rural Bangladesh, which covers more than 65,000 villages. "The strategy is that we'd be making money immediately in urban areas like

NEWS: ASIA-PACIFIC

Police clamp down on Jakarta protest

By Manuela Saragosa and agencies in Jakarta

At least one demonstrator was reported killed and dozens of others were injured in Jakarta yesterday after riot police clashed with an estimated 5,000 supporters of the opposition Indonesian Democratic Party (PDI) in a rare show-down between government and opposition.

The violence erupted as a rebel faction of the PDI launched a five-day congress in Medan in Sumatra — supported and encouraged by the Indonesian government — that aims to oust the PDI's leader, Ms Megawati Sukarnoputri, and replace her with a government-sanctioned candidate.

Ms Megawati's supporters took to Jakarta's streets to protest against her removal. The daughter of Indonesia's founding president, Ms Megawati has led calls for more democracy and her supporters say she is a potential challenger to President Suharto.

"Today is a day of tragedy for democracy," Ms Megawati told marchers before they set off, referring to the rebel PDI congress that her supporters say has been orchestrated by elements of the Indonesian military.

Riot police backed by armoured vehicles clubbed demonstrators after they were pelted with stones for trying to block the march in Jakarta. Dozens of people on both sides were hurt while others, including a policeman, were run down by PDI cars trying to flee the area.

The US embassy yesterday issued a warning to Americans to stay clear of the area where the rioting took place, saying there were likely to be more demonstrations.

Ms Megawati warned last week that government interference in the PDI could prompt demonstrations, disrupting the country's usually stable and understated political life where opposition is closely controlled by the government.

The JESE Composite Index closed down 2.501 points at 580.874 as jitters over potential political instability continued to keep foreign stock market investors at bay.



A demonstrator is kicked as baton-wielding security forces charged into a crowd of protesters to stop them marching on the Home Affairs Ministry in Jakarta yesterday

Manuela Saragosa on why thousands of Indonesians have been taking to the streets

Indonesia's opposition departs from the script

The home affairs minister opened it, the country's chief military commander is attending it and the government has offered to fund it. Some 2,600 soldiers are there to ensure security. It is a meeting of the opposition, Indonesia style.

The reason for this benevolence on the part of the government is that the five-day congress it is backing is designed to replace the leadership of the opposition Indonesian Democratic party, known by its Indonesian acronym PDI, with someone it regards as less politically troublesome.

Which explains why thousands of Indonesians, less well-disposed to a traditionally tame opposition, took to the streets yesterday and demanded that they be allowed to decide for themselves who should perform the task of challenging the government, led for 30 years by President Suharto.

If the dissident congress, a splinter group that includes 16 members of the party's 28-member central board, suc-

ceeds, it will replace the current leader of the PDI, Ms Megawati Sukarnoputri, with someone more friendly to Mr Suharto. She, after all, is the daughter of Indonesia's founding President Sukarno, whom Mr Suharto ousted in the aftermath of an aborted coup in 1965. Former president Sukarno is still championed by many Indonesians for his nationalism, and his daughter has of late taken on the mantle of spokeswoman for the disaffected.

Analysts say the extent to which the threat to Ms Megawati's leadership continues to prompt demonstrations will be an indication not only of the support the claims to have but also of general discontent with President Suharto's rule.

The PDI is the smaller of the two permitted opposition politi-

cal parties outside the ruling Golkar party. The other is the more obedient, Islam-based United Development party (PPP). In the theatre of Indonesian politics, these parties play "opposition". But since her election as the PDI's leader for a five-year term in 1993, Ms Megawati has gone beyond the government-sanctioned script and her supporters want her to run at the next presidential elections in 1998.

"[Ms Megawati] has assumed the role of leading opposition to the government and she could be the rallying point for everyone who sees it as important to say no to the government," said Marsilam Simanjuntak, a political activist at Forum Demokrasi, a loosely-unit organisation of Indonesian intellectuals.

In what amounted to one of

the strongest challenges to President Suharto's rule in recent years, Ms Megawati and her supporters last week lashed back at government meddling in their party, warning that they could mobilise "tens of millions" of people around the archipelago to demonstrate for democratic rule.

In the staid environment of Indonesian politics, there are no barometers with which to measure Ms Megawati's popularity. However, two things work in her favour. Her political credibility is strengthened by her unofficial alliance with Mr Abdurrahman Wahid, leader of the Nahdlatul Ulama, Indonesia's largest Moslem organisation, which claims 30m members nationwide.

The NU's Islamic tolerance sits comfortably with the country's powerful military, which has historically been avverse to Islamic fundamentalism in its role of protector of the secular state; some 90 per cent of Indonesia's 200m people are Muslim.

Mr Wahid is clearly siding with Ms Megawati in the PDI's leadership battle, although he is coy when asked whether he will mobilise his popular organisation to support her. "We don't like to be seen grouping up against anybody," he said.

Political analysts say Ms Megawati could prove a powerful vote-puller in parliamentary elections next year, especially among the youthful electorate in her power base in Jakarta and east Java. Although she has no clear

agenda, under her leadership

Threat of S Korea strike wave ebbs

By John Burton in Seoul

The threat of a wave of industrial action in South Korea appeared to be subsiding rapidly yesterday as trade unions won concessions.

A strike at Mando Machinery, the country's largest car parts company, which had crippled the motor industry this week, was tentatively settled last night.

Another dispute at Kia Motors, the second biggest car manufacturer, was expected to be resolved soon.

The move in the car industry followed the abandonment of a planned strike by public sector workers yesterday morning after the government made last-minute concessions.

The outcome is regarded as a victory for an outlawed labour organisation, the Korea Confederation of Trade Unions. It had been sponsoring the industrial actions to push for higher wages and labour law reforms, including its own official recognition.

The government agreed to most of the demands by workers at Korea Telecom, the state telephone company, and the underground system in Seoul and Pusan, the country's two largest cities.

These include reinstating workers sacked for supporting KCTU activities, and a wage increase of 8 per cent.

So far this year, the average pay rise in labour agreements has been 5.1 per cent.

Workers at Mando Machinery received a 11 per cent wage rise.

The strike there led to a shortage of components which caused production to be shut down at Hyundai Motor, the largest car manufacturer.

The concessions were made only a day after the government threatened to use force to stop the strikes, as it has done on previous occasions. "We are now taking a more mature attitude to labour relations," explained a government spokesman.

Analysts believe that the government climbdown might reflect concern that a harsh response to the strikes could jeopardise Korea's application to join the Organisation for Economic Co-operation and Development this year. Some OECD members have criticised the country's strict labour laws and its arrest of trade union leaders, and have demanded an improvement in worker rights.

However, Mr Rha Woong-jae, deputy prime minister for economic affairs, warned yesterday that economic growth could be imperilled if wage costs continued to outpace productivity. According to the government, labour disputes this year have already cost the nation \$250m in lost production even before the strikes in the car industry erupted this week.

Awami League reaches the threshold of power

By Mark Nicholson, South Asia Correspondent

the country's former military leader.

Bangladesh's Awami League was yesterday waiting to be asked to form a government following the general election.

Its position as the biggest party in parliament has been consolidated after polling was repeated in 27 seats. With one result pending, the re-polling gave the League, led by Sheikh Hasina, a total of 146 seats.

This is 30 more than its nearest rival, the Bangladesh Nationalist party (BNP), but short of an outright majority.

Awami League leaders say they have undertaken to support from the Jatiya party. This is Bangladesh's third largest political group and is led by the imprisoned General Hossain Mohammed Ershad,

party leaders were meeting last night to discuss a new government, amid speculation in the capital, Dhaka, that Gen Ershad might be released on a short parole to attend the swearing in. The Jatiya party has said it will only align with a party which will help bring about his release. The general is serving a sentence for corruption since being deposed in 1990. Sheikh Hasina has said only that she will "allow the party to take its course". The general faces three more years in jail, though appeals are pending in some of the cases.

Should the Awami League win an initial vote in the house it can bolster its majority under a constitutional quirk allowing parliament to elect a further 30 women MPs.

Papua New Guinea tries again to crush rebellion

By Nikki Tait in Sydney

day in an attempt to crush the secessionist movement on Bougainville.

The large island, to the east of the Papua New Guinea mainland, has been the scene of a bloody guerrilla war since the late 1990s.

The latest military action comes three months after lengthy efforts to achieve a peaceful solution collapsed and the PNG government ended a military build-up.

The PNG government launched the operation yester-

combined to close down the Panguna copper mine. This had been an important source of revenue for the Papua New Guinea government and a significant element in the country's economy.

Earlier this week, Amnesty International, the human rights group, again raised concerns about reported abuses by both government forces and the Bougainville Revolutionary Army. Fears of a new escalation prompted protesters to gather outside the PNG consulate in Sydney yesterday.

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NEWS: INTERNATIONAL

Extended wrangle looms after White House threatens to veto reappointment of Boutros Ghali

US provokes bitter struggle over top UN job

By Jurek Martin in Washington and Michael Littlejohns at the United Nations

The US yesterday publicly raised the prospect of using its veto as a Security Council member to block the appointment of Mr Boutros Ghali to a second five-year term as secretary general of the United Nations.

Spokesmen for both the White House and State Department said the refusal of Mr Boutros Ghali to accept a face-saving one-year extension of his term left the US with no alternative.

"We think there are other people in the world more capable of pursuing the UN reform agenda," said Mr Mike McCurry, speaking for President Bill Clinton.

Both he and Mr Nicholas Burns of the State Department said the US had at this stage no preferred candidate of its own. Mrs Burns, president of Ireland, as eminently qualified, but she had apparently taken herself out of consideration in a Dublin statement earlier.

The prospect of a veto threatens a confrontation between the US – likely to be supported by the UK – and France, a stronger supporter of the secretary general and probably Germany. China has also chipped in by saying it thinks the UN should not be headed by a European, since three of the

Names in the frame . . .



Kofi Annan, 58,
Ghanian.
UN official since 1982
Head of UN peacekeeping
Has admirers in Washington
and seen as a skilled
bureaucrat



Boutros Ghali, 73,
Egyptian.
Politician and international
civil servant.
Incumbent secretary general,
Faces US veto despite support
of most UN members



Gro Harlem Brundtland, 57
Norwegian.
Physician and politician
Norwegian prime minister,
Former head of UN
environment commission
If she runs "she will run hard"



Mrs Sadako Ogata, 68,
Japanese.
UN High Commissioner for
Refugees
Highly regarded, but doubts
about whether she will
actively seek the post



Mary Robinson, 52,
Irish.
Lawyer and politician.
President of Ireland.
Highly regarded by US but
doubts over whether she
wants to be in the running

But Mr Boutros Ghali definitely rejected the final US offer in Bonn on Wednesday night and formally declared his candidacy, even though it had been apparent for months that he was running for a second term.

Not completely ruled out is a change in the UN charter under which the secretary general would serve one seven-year term. Mr Boutros Ghali had expressed interest in this idea, which would have kept him in the UN helm until the end of 1998, but Wednesday's denunciation probably makes this less likely.

Thus, the UN faces a lengthy search for a successor that is likely to be bitter and on the outcome of which the organisation's very survival as a viable institution could depend.

It took months to find a successor to Mr Dag Hammarskjöld in 1961 when the UN was virtually paralysed by Soviet demands for a change in the entire leadership system.

The elections of Mr Kurt Waldheim in 1971 and Mr Javier Pérez de Cuellar 10 years later were preceded by squabbling among the major powers fighting for favourites.

Before accusations were made about Mr Waldheim's unsavoury military past, he would have been re-elected for an unprecedented third term with American support but for China's veto, which was invoked 18 times.

THE SUMITOMO AFFAIR

UK fraud officers to visit Japan

By Jimmy Burns and Kenneth Gooding in London

The UK Serious Fraud Office is to send a team of officers to Japan early next week as part of a growing investigation into the Sumitomo copper affair.

An SFO spokesman last night denied reports from Tokyo that Mr Yasuo Hamanaka, Sumitomo's former chief copper trader, who is at the centre of the affair, had voluntarily flown to London to make himself available for interview. "Mr Hamanaka is not in the UK and we would know if he was," a spokesman said.

While it clearly wants to interview Mr Hamanaka, it is understood that the SFO is not ready to do so yet. As one official put it yesterday: "We are still trying to get up to speed on all the issues. We will want to interview him once we feel confident about the subject matter."

The SFO was brought into the international investigation last week following earlier investigations by the Securities and Investments Board (SIB), the chief City regulator, and the Securities and Futures Authority. The SFO is investigating companies believed to have conducted extensive trading with Sumitomo.

Meanwhile, Merrill Lynch, the US investment bank, has responded to Japanese reports that it handled the "secret" account operated by Mr Hamanaka. Merrill insisted that all Sumitomo's accounts were properly authorised by Mr Hamanaka's superiors and were reaffirmed as recently as May this year.

Merrill also denied suggestions that it suffered big losses in the copper market turmoil.

"We have no significant exposure to the copper market either on our own or clients' accounts," an official said.

The London Metal Exchange's copper market remained calm yesterday and showed every sign of returning to normal trading, although some uncertainties exist about whether Sumitomo still has substantial positions to liquidate.

Most traders in London were convinced that most of these positions were settled privately in hectic behind-the-scenes activity during the weekend.

LME copper stocks are comparatively low, which will discourage attempts to drive the price down, they suggested, but the medium-term outlook was for prices to fall because of a growing supply surplus.

Observer, Japan's risk management page 13

ILO seeks to protect home jobs conditions

By Frances Williams in Geneva

The International Labour Organisation yesterday adopted a convention to protect the growing millions of workers employed at home around the world, despite the concerted opposition of employers' organisations and several governments including Britain and Germany.

The convention, designed to provide basic social protection and trade union rights for home-workers, is the first ever adopted by the ILO without the support of employers, who have equal weight with governments and trade unions in the ILO's tripartite structure.

Employers' representatives abstained in the vote on the final day of the ILO's annual conference in Geneva. Last week they unsuccessfully tried to block discussion of the draft convention but were out-voted by the trade unions joined by a number of governments.

Trade unions argue strongly that international standards are essential to prevent increasing exploitation of home-workers by companies competing globally to produce at the lowest possible cost.

Home-workers, most of whom are women, work long hours for often minimal pay and have little or no access to benefits available to other wage-earners such as sick pay, paid holidays or pensions.

The International Organisation of Employers (IOE) said yesterday the convention was "fundamentally flawed" and would "not create one single new job in the world". On the contrary, it would, limit the prospects for expansion of home-work, one of the few employment growth areas.

The IOE had argued for a non-binding ILO recommendation on home-workers that would provide guidelines on improving their conditions.

The employers' stand on the home-working convention is part of a broader campaign against the "inappropriate proletarianisation" of ILO conventions, many of which have been ratified by only a few of the ILO's 173 member governments.

The ILO conference yesterday agreed to set up a special commission of inquiry into the use of forced labour in Burma. Short of expulsion, the decision is in effect the most severe sanction in the ILO's armoury against violations of basic labour rights.

Arabs meet to measure Israel's Netanyahu

Long divided ranks have been closed to confront the new order in the region, writes David Gardner

Arab leaders are more noted for their ability to pick quarrels among themselves than reaching common positions. But the election of Mr Benjamin Netanyahu, who took over as Israel's prime minister this week with a programme to keep most of the Arab land Israel still occupies, was more than enough to prompt the first Arab summit for six years, opening in Cairo today.

The Arabs have been too divided to hold a summit since their last meeting in August 1990 after Iraq invaded Kuwait. President Saddam Hussein's Iraq is not invited to Cairo, but fears that Mr Netanyahu's coalition of hawkish and religious fundamentalists will freeze four years of effort by Israel and its Arab neighbours to reach peace have driven the rest of the Arab League to close ranks.

The guiding principle of the negotiations pursued by the previous Labour-led coalition is that Israel was land-for-peace. This secured interim Palestinian self-rule in Gaza and most main cities of the West Bank; peace with Jordan; and two hard years of negotiations with the Golan to Syria;

Specialists say the new Israeli coalition's agreed policy:

- Rules out a Palestinian state, offering instead self-government, which Palestinians already have, but curbed by Israel sending in its security forces whenever it sees fit;

- Rules out the return of occupied Arab east Jerusalem, claimed by the Palestinians as their capital, stating that the whole city "will remain forever under Israel's sovereignty";

- Rules out the "right of return" of more than 4m Palestinian refugees "to any part of the Land of Israel west of the Jordan River", including therefore the Palestinian West Bank, which will stay under Israeli sovereignty;

- Rules out the return of the Golan to Syria;

- Pledges to expand and

extend Jewish settlements on Arab land;

- Pledges to keep the water resources of the Golan and the West Bank.

Mr Netanyahu says he is willing to negotiate peace without preconditions and will honour the agreements reached so far with the Palestinians, provided they do the same. But the programme flouts at least four UN Security Council Resolutions, ignores the agreed basis for peace negotiations sponsored by the US, Russia and the European Union, and pre-empts the "final status" negotiations with the Palestinians.

But the US has also been dissatisfied with his leadership of the UN bureaucracy and his willingness to introduce rationalisation programmes that

bated by personal friction between the secretary general and Mrs Madeleine Albright, the US ambassador to the UN.

A particular bone of contention centred on Bosnia, with the US convinced that the secretary general and his special envoy, Mr Yasushi Akashi, were loath to call in air strikes in 1994 to halt Serb aggression.

Relations between Mr Boutros Ghali and the Clinton administration have been frequently difficult over the last three and a half years, exacerb-

ated by its financial crisis, itself made worse by \$1.5bn in US dues arrears.

The UN in general, and Mr Boutros Ghali in particular, have been favourite targets of conservative US politicians for years.

Mr Bob Dole, the presumed Republican presidential nominee, has frequently and sharply attacked the secretary general as the epitome of all that is wrong in international bureaucracy, specifically objecting to the prospect of US

soldiers serving under UN command.

But the future of the UN was unlikely ever to become a major campaign issue between Mr Dole and Mr Clinton in a country paying more attention to domestic issues. Still, it appeared the administration's preference, actively pushed by Mr Warren Christopher, the secretary of state, was for a compromise solution that would put off any US decision until after the November presidential election.

OECD ECONOMIC OUTLOOK

Poor prospects on jobs front

By Robert Chote,
Economics Editor

Most industrialised countries are close to achieving their medium-term goal of price stability, the Organisation for Economic Co-operation and Development said yesterday. Inflation this year should be below 3 per cent in 19 of 27 member nations.

The prospects for employment are less bright, however. Unemployment is expected to start rising again this year in Europe, with the jobless rate for the OECD as a whole staying close to 7% per cent this year and next, according to the organisation's latest Economic Outlook.

"With output growth projected to average below potential rates in most countries during 1996-97, pressures on capacity should continue to ease, ensuring that inflation remains modest or continues to fall."

The industrial country think-tank said that fine-tuning economic activity could imperil the achievement of low inflation, but that "judicious use of

monetary easing could help to raise output and employment without generating inflationary pressures" in some key European economies.

The OECD estimates that the gap between actual output and the potential level consistent with stable inflation will still be above 2 per cent in France next year and 1.6 per cent in Germany. In the UK, which is forecast to be the second fastest growing economy in the

Group of Seven next year, the output gap should almost halve to 1.1 per cent.

Output in the US should dip slightly below potential next year, but monetary policy should remain cautious. The OECD stuck by the forecasts for the world's big economies which it released at its annual meeting last month.

"The short-term outlook is for greater convergence across the main OECD regions, with

continued sustainable growth in the US, a more sustained recovery in Japan and a pick-up in Europe." Business investment is expected to lead the expansion, although the recovery projected for later this year may not happen at all unless it is accompanied by a sharp turnaround in business and consumer confidence.

The outlook said that setting interest rates was made more difficult by structural reforms, which should reduce the output and unemployment levels consistent with stable inflation. Unfortunately, it is impossible to tell precisely what the effect of structural change will be. "There would appear to be little option other than 'feeling the way' ahead by allowing unemployment to fall, and output growth to pick up gradually, while maintaining close surveillance of possible inflationary pressures," it said.

The OECD also warned against using expansionary policies to sugar the pill of structural reform. This could prove risky if reform faltered or if the macroeconomic impact was not as expected.

Prospective parties which fail to meet the deadline will be excluded from the transition programme, which is the regime's answer to international criticism of its record on human rights and democracy leading to limited sanctions by the west and suspension from the Commonwealth, which comes up for review in London next Monday.

The government says the party guidelines, which exclude members of the armed

forces, civil servants and traditional rulers from party membership, are to ensure that parties are not regionally biased and focus on practical solutions to the country's problems.

• Reuters adds from Lagos: Eleven people, including the military administrator of Nigeria's Kanu state, were killed when their executive jet crashed near the central Nigerian city of Jos yesterday, officials said.

Nigerian parties apply to register with military

By Paul Adams in Lagos

At least four Nigerian political groups, including one led by Mr Arthur Nzeibe, who tried to halt the 1993 presidential election and extend military rule, are applying for registration as political parties to take part in the military government's transition to civil rule in 1998.

The other prospective parties are led mainly by sacked ministers from Gen Sani Abacha's

first civilian cabinet and members of the government's constitutional conference, who argue that the only way to ensure the military hand over power is to co-operate with their programme.

But the anti-government National Democratic Coalition, which includes several prominent members in exile, rejects the programme as over-long and unworkable, while the mainstream politicians of south-west Nigeria, based

around Lagos, say that there can be no progress until their grievances over the annulled 1993 presidential poll are resolved.

Guidelines for political parties issued this week require each party to have officials and at least 40,000 card-carrying members in each of Nigeria's 30 states, and 15,000 in the federal capital Abuja, by July 24 so that they can be registered in September, when party-based local elections are due.

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THE QUEEN'S ANNIVERSARY PRIZES

1994

Owens Corning sues over asbestos

By Richard Tomkins
in New York

Owens Corning, the biggest US maker of fibreglass insulation, yesterday said it had filed a lawsuit claiming that it had been cheated of millions of dollars through a fraud involving false asbestos damages claims.

It said operators of three testing laboratories doing business throughout the south-eastern US had solicited

claims and deliberately falsified test results so that they could claim compensation from the company over asbestos-related illnesses.

Owens Corning said that at least 40,000 claims were under investigation and that the sums involved ran into tens of millions of dollars. It said it was seeking compensation of three times the money paid out, plus punitive damages.

Mr Chris Campbell, company secretary and general counsel, said: "The significance of this lawsuit is momentous. We believe that our company and other defendants have been seriously financially injured as a result of the generation of these false claims."

"We believe that the nature and extent of this fraudulent conduct has significant and far-reaching implications for the entire course of asbestos litigation."

Owens Corning used asbestos in the manufacture of some of its insulation products for 14 years until 1972. As a result, it is a co-defendant, with other manufacturers and suppliers of products containing asbestos, in litigation affecting billions of dollars.

Sums already paid by Owens Corning, over damage to health and property, total \$2.5bn, most of which has been met through the company's product hazard insurance.

The company said yesterday that it had filed a lawsuit in the US district court for the eastern district of Louisiana, in New Orleans, naming Mr Glenn Pitts and his cousin Mr Jerry Pitts, among others.

The Pitts were said to have been owners, officers or consultants of Pulmonary Advisory Services, Pulmonary Advisory Services of Louisiana, and Pulmonary Testing Services. They and their companies could not be reached for comment.

Owens Corning said its lawsuit alleged a deliberate scheme to create fraudulent medical documentation based on improperly administered tests which yielded falsified results.

The falsified claims, it alleged, had made individuals appear to be suffering from asbestos-related pulmonary illnesses, even though they were not ill, or made individuals appear to be suffering from a more severe pulmonary illness than they were in fact suffering.

Owens Corning also said that it was taking a charge of \$545m to cover asbestos claims after 1989, for which it had not provided, and said it was holding talks with 30 law firms in an effort to resolve its asbestos liability.

S Africa assails new Cuba law

South Africa yesterday criticised new US sanctions against companies trading with Cuba, and President Nelson Mandela urged the two countries to reconcile their differences through dialogue, AP reports from Cape Town.

The Cuban and South African foreign ministers signed a document condemning the Helms-Burton law, named after its congressional sponsors, as an attack on the sovereignty of foreign nations. The law allows companies to file law suits in US courts against businesses that trade or "benefit from" property seized from US citizens after Cuba's 1959 revolution. It can also block US visas for company executives and their families.

Mr Mandela urged American and Cuban leaders to look at South Africa's non-violent abolition of apartheid as an example of how they can resolve their differences. "We have sat down with our enemies and questioned the wisdom of us slaughtering one another when we could sit down and talk," Mr Mandela said after meeting Mr Roberto Robaina, the Cuban foreign minister.

The US has criticised South Africa for establishing diplomatic links with Cuba after Mr Mandela's election in 1994.

Fed chairman's third term approved after long delay

Senate confirms Greenspan

By Jurek Martin in Washington

The US Senate yesterday finally approved the long-delayed nomination of Mr Alan Greenspan to a third four-year term as chairman of the board of the Federal Reserve, the nation's central bank. The vote was 81 to seven.

It was then due to vote on two more appointments to the Fed board - those of Ms Alice Rivlin, the White House budget director, as Mr Greenspan's number two, and of Mr Laurence Meyer, a university economist, to fill the remaining vacancy.

President Bill Clinton nominated the trio in February, but Senator Tom Harkin, the liberal Democrat from Iowa, has been blocking a vote ever since, even though the outcome has not been in doubt. This is common practice in the chamber, as numerous ambassadorial and foreign policy nominees meet with the disfavour of Senator Jesse Helms, the arch-conservative Republican from North Carolina, have discovered.

Last week, Mr Harkin achieved a compromise with Senator Trent Lott, the Senate's new majority leader, whereby he would withdraw his objections in return for



The frustrated and the phlegmatic: Rivlin (left) and Greenspan were awaiting their votes

three full days of debate on the nominations. Last Thursday and Friday, and yesterday, were set aside for this.

Mr Harkin's principal objection to Mr Greenspan, a Republican first appointed by President Ronald Reagan, was that he had conducted a monetary policy unnecessarily tight for the growth needs of the economy. The senator, who is up for re-election this year and

who ran unsuccessfully for the Democratic party's presidential nomination in 1982, has made much of the fact that high interest rates have damaged his farming constituency.

The long delay has proved an embarrassment for the Clinton administration. The president had spoken to Mr Harkin about it, but privately, and was clearly not willing to risk the loss of a Democratic seat in the

senate by breaking publicly

Mr Greenspan himself had remained phlegmatic, but Ms Rivlin is understood to have become frustrated at the impasse.

A stickler for budget rectitude, she has found herself at some odds with White House political strategists interested in boosting spending for re-election purposes.

Clinton poll leads stay strong

By Jurek Martin in Washington

Republican hopes that the Whitewater affair and other much-publicised problems for the White House will damage President Bill Clinton's chances of re-election in November continue to be disappointed, according to the latest national and state public opinion polls.

A Washington Post/ABC News survey, out yesterday, found the president leading Mr Bob Dole, the presumed Republican nominee, by 20 points (55.3% per cent), only two points down on his margin of mid-May. That is close to the most recent New York Times/CBS News poll, which put the gap at 19 points (57.8% per cent).

The Pitts were said to have been owners, officers or consultants of Pulmonary Advisory Services, Pulmonary Advisory Services of Louisiana, and Pulmonary Testing Services. They and their companies could not be reached for comment.

Owens Corning said its lawsuit alleged a deliberate scheme to create fraudulent medical documentation based on improperly administered tests which yielded falsified results.

The falsified claims, it alleged, had made individuals appear to be suffering from asbestos-related pulmonary illnesses, even though they were not ill, or made individuals appear to be suffering from a more severe pulmonary illness than they were in fact suffering.

Owens Corning also said that it was taking a charge of \$545m to cover asbestos claims after 1989, for which it had not provided, and said it was holding talks with 30 law firms in an effort to resolve its asbestos liability.

Oil imports widen trade gap

A surge in imports of crude oil helped push the US trade deficit up 7.7 per cent in April to \$6.85bn from a revised \$6.01bn in March, the Commerce Department said yesterday, Reuter reported from Washington.

Total imports were up 1.7 per cent to a record \$78.57bn as shortfalls widened sharply with the nation's trade partners, including China, Canada and Mexico. Overall April exports rose 1 per cent to a record \$98.94bn. The April deficit nonetheless was slightly under Wall Street economists' expectations of an \$8.7bn gap.

"In the long run, what it does show is that the decline in the US trade deficit is slow," said Mr Ron Leven, global markets strategist at J.P. Morgan Securities.

Crude petroleum imports shot up 31.3 per cent in value during April to \$4.32bn - the highest

for any month since November 1980, when they totalled \$4.7bn. The cost of imported crude jumped to \$19.38 a barrel from \$17.33 in March. Steel oil price rises have shown up at the pumps for drivers. However, analysts expect pump prices to ease in coming months as more oil comes on to the world market and supplies of imported crude are built up.

The deficit with Japan was virtually unchanged in April, down a fractional 0.2 per cent from March to \$4.1bn. But the politically sensitive trade gap with China jumped 29 per cent to \$2.34bn in April.

Meanwhile, the current account deficit, the broadest measure of US trade performance, grew to \$35.59bn in the first quarter of this year from a revised \$30.44bn in the fourth quarter of last year, the Commerce Department said.

Trying to put Brazilian reforms into top gear

Jonathan Wheatley finds a government switching tactics so as to outflank an obstructive minority in Congress

Brazil's government, in trying to put a positive gloss on its lack of success in pushing constitutional amendments through an uncooperative Congress, has declared a shift of tactics in an attempt to implement crucial fiscal reforms.

It is planning to introduce reforms by such means as presidential decrees and ordinary legislation not requiring the two-thirds majority needed for constitutional amendments.

The change, if successful, would help marginally to stabilise the public accounts, though analysts say constitutional changes will still be necessary to safeguard Brazil's new-found economic stability.

"There are some areas that depend on changing the constitution," said Mr Benito Gama, government leader in the lower house of Congress, "but there is much that can be done by other means."

The government proposes to use ordinary legislation to cut state taxes on exports. It hopes this will increase the competitiveness of Brazilian products on world markets and stimulate economic growth. The administration will also seek, where possible, to reduce spending in the public sector, for example, through voluntary redundancies, capping salaries, and dismissal of recently hired public sector workers.

The constitution guarantees jobs for life to municipal, state and federal employees. Many states, unable to trim their

bloated bureaucracies, spend more than 90 per cent of tax revenues on salaries. However, recent attempts by some states to cap salaries and dismiss workers have been overturned in court.

"There is room to reduce spending on salaries within the existing structure," said Mr Gama, "but the judicial position is sometimes unclear. That is why we will persist with constitutional reforms while seeking other solutions."

The government has also persuaded Congress to cancel the July recess, which should allow voting to be completed on social security reform. It is also proposing a move to limit the number of amendments introduced by Congress, so as to speed the passage of important legislation.

Even with the power of provisional measures at its disposal, there is a limit to how much the government can achieve without changing the 1988 constitution. It was written on a wave of populism by the first civilian assembly after two decades of military rule and is widely regarded as unworkable. It lays down benefits and privileges which the government can no longer afford.

Altering the constitution is essential for the long-term success of economic reforms which have brought inflation under control but rely mainly on tight monetary policies.

NEWS: THE AMERICAS

Among young surfers, Tom makes waves

Even in an industry where whizzkids abound, this fellow is a spring chicken, writes Bernard Simon

Tom Williams has the work habits and lifestyle of a typical North American computer executive. As director of online media at Vancouver's fledgling Multiactive Technologies, he spends long days (and sometimes nights) preparing to launch an interactive science education magazine on the Internet later this year.

His last job was with Apple for two years. But, he said, Apple "was not a company that I could grow any further with in my professional career. I wanted to find a company that I could work with on creating a project for kids." Furthermore, "Bill Gates" offer didn't terribly excite me," he said. (Microsoft officials were unable to comment on any dealings with Mr Williams.)

What makes Mr. Williams unusual is his age. Even in an industry where whizzkids abound, Tom is a spring chicken. He turned 17 last January.

Self-assured yet likeable, Tom began his career at the age of 13 while still at school in Victoria, British Columbia. He created a computer game that he boasts was "so cool that if you were stranded on a desert island and wanted one piece of software, you'd take this one".

Tom also set up a consultancy to help neophytes buy and install computer equipment. Mr Richard Catina, Apple's local sales manager who previously ran a computer store, recalled that the 13-year-old "phoned me up, introduced himself as a computer consultant and asked if he could bring his customers into the store".

Apple's systems engineer in Victoria told head office about the young entrepreneur. As Tom recalls, in May 1993 he received a personal letter from Apple's then-chief executive Mr John Sculley and two air tickets to a software developers' conference in California.

Mr Sculley's office has a somewhat different version of events. "Tom wanted to introduce himself," Mr Sculley's assistant said. "He was persistent."

A job offer followed a few

months later - "my mom would know the date". Apple confirmed that Tom worked in its interactive music group, but declined to discuss his duties or performance.

Apple was able to get around child-labour laws by hiring Tom's BC-registered company, called White Sands, as a contractor.

Tom stayed in California for two years. But, he said, Apple "was not a company that I could grow any further with in my professional career. I wanted to find a company that I could work with on creating a project for kids." Furthermore, "Bill Gates" offer didn't terribly excite me," he said. (Microsoft officials were unable to comment on any dealings with Mr Williams.)

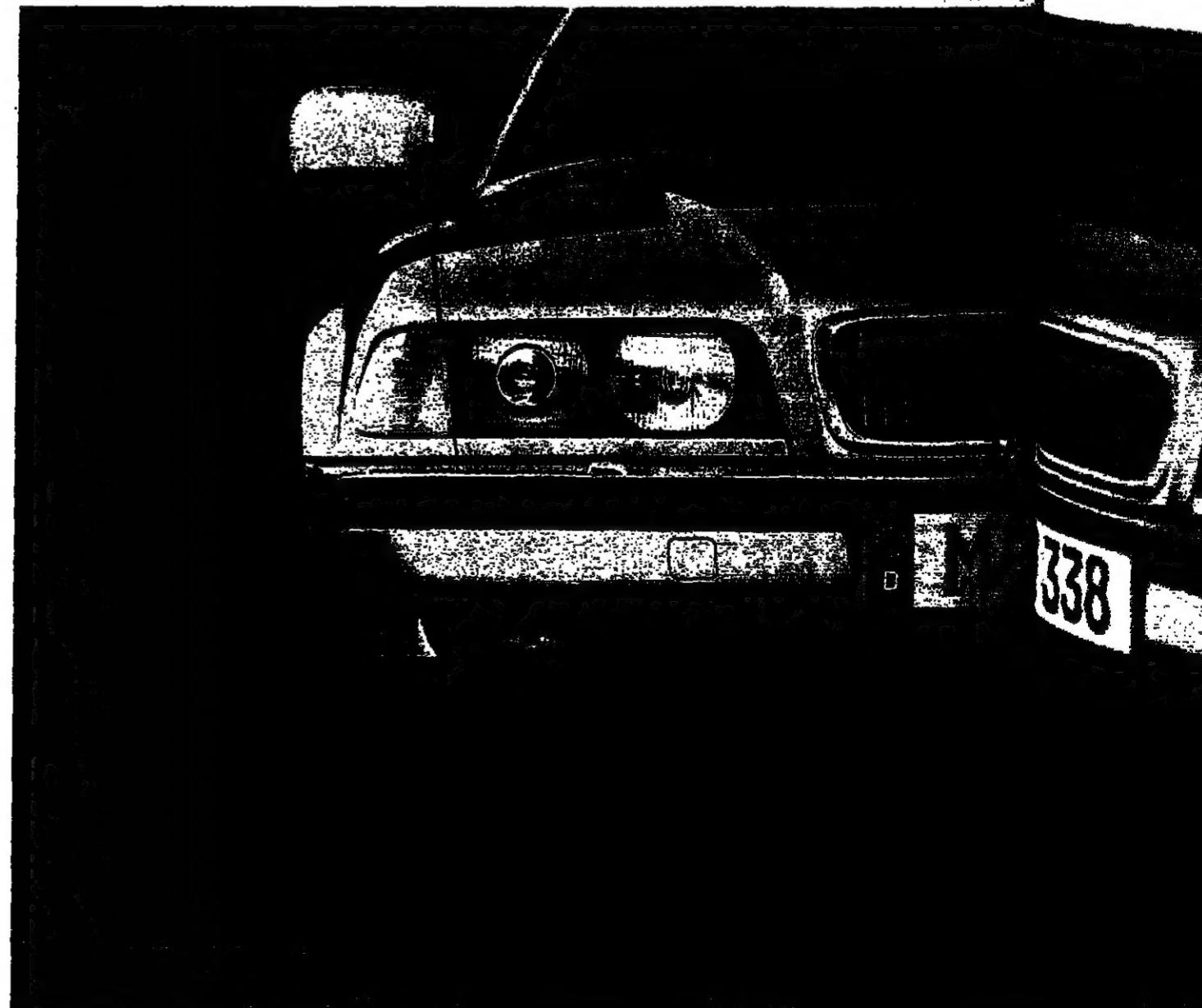
Asked whether he worries about burning out at an early age, Tom ticked off his numerous other interests. He was principal cellist with the Victoria Youth Orchestra, and still plays regularly. He said he had just finished reading Dostoevsky's *House of the Dead*.

In some ways, Tom Williams has the air of a happy-go-lucky teenager. "To my family I'm nobody but another kid," he said. "I'll tell my mom about a deal but all she wants to know is whether I'm eating and sleeping enough."



Tom Williams: created a 'so cool' computer game

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The 'mad cow' crisis - Labour party leader tells prime minister there is 'humiliation' in deal with EU

Evidence for CJD link 'has strengthened'

By Clive Cookson, Science Editor

Europe's leading experts on spongiform encephalopathies said yesterday that the scientific evidence for a link between BSE and its human equivalent, Creutzfeldt-Jakob disease, had grown stronger during the past three months. But the risk of a large epidemic of CJD had receded.

The scientists were meeting in London under the auspices of the European Science Foundation and the UK Medical Research Council, exactly three months after the UK government's announcement that

Mr John Major, prime minister, will today seek an end to the beef crisis at the European Union summit in Florence, by agreeing to an additional cull of cattle which could cost at least £20m (\$123m) in compensation to farmers. The British agriculture ministry admitted that its climbdown over the extent of the cattle cull would be costly.

Mr Major was reported to be furious with

press reports that the concession on the call represented a humiliating defeat for Britain, and last night gave a series of television interviews in an effort to sell the deal to the public.

Mr Tony Blair, leader of the opposition Labour party, told Mr Major in the House of Commons: "There is humiliation in this deal; there is ignominy in this deal. In fact it is not a deal at all - it is a ruse."

sparked the current beef crisis - that a new variant of CJD had been discovered in a dozen young adults and was probably caused by their eating BSE-infected beef in the late 1980s. They said that intensive searches of patient databases and medical records through-

out Europe had shown that really it is a new disease with different symptoms and different brain pathology to conventional CJD. Nothing like it had been found previously anywhere else.

"Three months ago there

was the possibility that it was an existing variant that had previously gone unrecognised and unreported," said Professor Peter Smith of the London School of Hygiene and Tropical Medicine, the meeting co-ordinator. "Now we are more confident that it is something new

and that strengthens the evidence for a link with BSE."

"BSE has to be far and away the front-running hypothesis," said Dr John Collinge of St Mary's Hospital Medical School, London.

But a joint statement from the meeting emphasised that there was still no proof. The link is "based only on the geographical and temporal coincidence of the two conditions, and the plausibility of the association," the scientists said.

Dr Robert Will, head of the UK's CJD surveillance unit in Edinburgh, said the total number of confirmed cases of

NV-CJD in the UK was still 11.

There has been one case in France. In addition, a "small number" of suspected cases are under investigation.

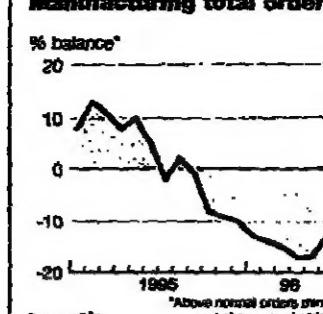
The scientists said it would become clear from the number of NV-CJD cases over the next year whether any epidemic would be small or large. But the fact that there had not been a surge of new cases over the past three months made them cautiously optimistic.

"I would not be surprised if there were a few tens of cases over the next year," said Prof Smith. "If it becomes much larger than that, one would begin to be worried."

UK NEWS DIGEST

Growth 'one of G7's highest'

Manufacturing total orders



The Organisation for Economic Co-operation and Development said yesterday in its latest Economic Outlook that the UK will be one of the fastest growing European countries over the next two years. Growth is at present below trend but activity will accelerate this year and unemployment will fall further without triggering rising inflation, the Paris-based think-tank predicted. The OECD has

become more optimistic about UK growth, revising up its forecast for GDP growth to 2.2 per cent this year and 3 per cent in 1997. This would make the UK the second-fastest growing economy in the Group of Seven leading industrialised nations next year. But it insisted its inflation target as inflation falls below 2.5 per cent over the next two years.

In a separate survey, the Confederation of British Industry - the UK's largest employers' lobby - says today that weak overseas demand is keeping UK manufacturing in the doldrums in spite of signs of a revival in domestic demand. The CBI's latest monthly industrial trends survey finds orders for manufactured goods were below normal for the 10th successive month, while export demand was at its lowest level for a monthly survey since February 1994.

Graham Bowley and Motoko Rich

Controls need to reverse record of complacency

By Deborah Hargreaves in London

The government has accepted the European Commission's framework for lifting the worldwide ban on beef exports. But getting the embargo removed hangs on its ability to convince the rest of Europe that it can police the crackdown on the bovine spongiform encephalopathy disease.

European Union countries are sceptical of Britain's ability to stamp out BSE. Reflecting this, the Commission's document says: "Any position on BSE and on lifting the UK export ban needs to be seen in the context of considerable misgivings about the effectiveness of past actions taken by the UK in relation to BSE."

Officials at the Commission believe that if Britain had implemented proper controls to deal with BSE at the time of the initial crisis in 1983, the disease would have been much closer to eradication by now.

The commission cites a catalogue of complacency by Britain in imposing measures to stamp out BSE. This includes changes in rendering practices in the UK in the late 1970s which are believed to have allowed the disease into cattle feed in the first place. In addition, officials do not believe the 1983 ban on meat and bone meal from cattle and sheep feed was enforced strictly - accounting for the 27,000 cattle which were born

after the ban and subsequently contracted BSE.

Most importantly, there are grave doubts in Brussels about the enforcement of the ban on "specified bovine offals" (SBO) - essentially the spinal cord, brain and other glands - from entering the food chain.

Mr Ian Gardiner, policy director of the National Farmers' Union, admits that it took a few years for the seriousness of BSE to sink in. "BSE was treated as a dangerous disease which needed respect, but not as a national emergency."

Scientists believe prions, which are thought to be the cause of BSE, got into meat and bonemeal made from carcasses of scrapie-infected sheep and cattle when renderers low-

ered their processing temperatures to contract BSE - quickly to ban it in June 1989.

However, according to Ms Ester Davids at the European Renderers' Association, the change happened right across Europe at more or less the same time.

Some British scientists believe the cause of BSE is more complicated and factors such as a large sheep population with a high incidence of scrapie should also be taken into consideration. In 1982-1983, farmers increased the amount of meat and bonemeal they fed to dairy cattle in the hope of raising milk yields and securing a higher EU milk quota - quotas were introduced in 1984.

Once contaminated feed had

BSE, the government moved quickly to ban it in June 1989. But crucially, it was banned only for use in cattle and sheep rations, and feed mills continued to use it for poultry and pig feed until March this year when it was banned from other livestock feed. Cattle rations could have been contaminated at the feed mills.

Farmers also carried on using up feed they had already bought and were not required to sterilise their feed bins.

Once farmers and the government realised cross-contamination was occurring at feed mills, they did start to ensure equipment was cleaned properly. This has led to a sharp decline in the number of animals born after the feed ban

to contract BSE - there was only one case last year.

The government has now made possession of banned feed on farms a criminal offence, punishable by a fine of up to £5,000 (£7,650). The UK Agricultural Supply Trade Association is organising a series of collections to destroy meat and bone meal. The Commission wants the UK to force farmers and feed mills to cleanse premises and equipment once it has been collected.

More seriously, the ban on specified bovine offals from the food chain was being widely flouted and the government has been warned repeatedly that these rules were almost impossible to carry out.

One problem with tightening up inspection procedures was that responsibility lay in the hands of local authorities; the enforcement of the rules varied across the country.

The Chartered Institute of Environmental Health wrote to the Ministry of Agriculture (Maf) in February 1990, three months after the specified bovine offal ban had been introduced, to express concern about the new rules.

Mr David Statham, chairman of the institute's food committee who headed meat inspections at the time, said: "There seemed to be an attitude at the ministry that these were window dressing measures and beef was really safe anyway. It is not surprising that abattoirs

took the view 'what does it matter if a bit of spinal cord is left on'."

The rules called on abattoirs to perform almost surgical operations in a competitive environment where operators had to work extremely fast to remain profitable. Farmers, Maf and the meat industry recognised there was a problem with enforcement and the government set up a unified system of inspection.

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More seriously, the ban on specified bovine offals from the food chain was being widely flouted and the government has been warned repeatedly that these rules were almost impossible to carry out.

One problem with tightening

High-tech training centre planned

The government is expected next month to announce the establishment of a national microelectronics institute aimed at improving British skills in manufacturing semiconductors. The institute will be set up in Scotland, which beat off a strong challenge from north-east England.

The government hopes the scheme will help address the UK's shortcomings in technical training - a weakness identified in the annual competitiveness white paper published last week by Mr Michael Heseltine, the deputy prime minister.

US and Japanese semiconductor manufacturers with plants in the UK will support the institute by making available their laboratories and equipment for training and for research. Although it will have a small government-funded headquarters, almost all the training will take place in the plants of multinationals.

James Burton and Stefan Wagstyl

'Arms-for-Iran' Tory cleared



Mr Jonathan Aitken (right), the former Treasury chief secretary, was yesterday cleared of complicity in the sale of weapons to Iran, bringing to an end a series of assaults on the government's handling of Middle East arms sales. The all-party House of Commons trade and industry committee said there was no evidence to support allegations over his directorship of the arms company Bmarc. Mr Aitken had insisted he did not know that naval guns made by the company were being shipped to Iran in contravention of a UN embargo. The committee dis

missed evidence from Mr Gerald James, former chairman of Bmarc, that Mr Aitken was present at a meeting in November 1988 at which plans were discussed to supply the weapons via Singapore.

Mr Aitken said he had been "exonerated and vindicated" by the unanimous findings. He said he had been told informally by Customs and Excise, which is conducting a criminal investigation into the affair, that they had also cleared him. Mr Aitken expressed hope that, once two libel actions he had initiated had been cleared, he would return to a cabinet position. John Kampfner and David Wighton at Westminster

Lloyd's agrees facility for bank loan up to \$460m

By Ralph Atkins and Antonia Sharpe in London

Lloyd's of London has agreed a bank loan facility worth up to \$200m (£126m) to help fund its ambitious recovery plan - including any shortfalls caused by the insurance market's US difficulties.

The facility, arranged with three banks, is the market's first publicly syndicated loan. That suggests that confidence in Lloyd's long-term future is returning. But the size of the loan highlights the financial pressures Lloyd's faces even after implementing its plan this August.

The borrowing costs could also pose an unwelcome extra burden on the future market. Last night, Limit, a listed company, became the first of the new generation of corporate investors at Lloyd's to announce it would vote in favour of refundable levy being imposed on members underwriting since 1993.

But Limit warned that its support for the recovery plan would be on the basis "that the future market contribution is not increased excessively".

Costs of the loan facility will be funded by a charge of up to 1.1 per cent on insurance premiums collected in 1997 and beyond. Pre-payment before the end of this year could cut the bill, however. Details of the plan, however, are not known.

The five-year facility has been underwritten by Lloyd's long-standing bankers, Citibank, NatWest Markets and Royal Bank of Canada.

The three banks are likely to sell down their underwriting commitments by syndicating the loan to other banks.

loan facility were announced as Lloyd's last night posted revised statements showing the impact of its recovery plan on all 34,000 names, individuals whose assets have traditionally supported the market. The plan includes a £1.1bn out-of-court settlement offer.

The statements show substantial improvements compared with earlier estimates in March. Names in Australia had last night already received summary statements and Mr John Stace, Lloyd's deputy chairman who is in the country, said they were sending "positive shock waves".

Lloyd's arranged the loan facility because it needs to pass regulators' solvency tests on August 31. By then names should have final details on the plan but may not have paid the cost of setting up Equitas.

In addition, US state securities regulators are pursuing legal action alleging investment in Lloyd's was mis-sold. The loan facility could help Lloyd's proceed without full support of US names.

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Reduction was the power industry's switch away from coal-fired stations. The UN Economic Commission for Europe's second sulphur protocol sets reduction targets for sulphur dioxide emissions of 50 per cent by 2000 - from a 1990 baseline.

Sulphur dioxide causes acid rain, which destroys forests and lakes. It is regulated by international convention mainly because acid rain crosses national boundaries. Leyla Boultous

Source: Department of the Environment

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Party that launched the state service in 1947 would not restore it in full

Labour cautious on health reforms

By Mark Suzman in London

A Labour government would not scrap the present Conservative administration's five-year-old reforms of the National Health Service. Mr Tony Blair, the party leader, said yesterday. But it would make changes to alleviate the most damaging aspects of increased competition inside the service.

Mr Blair told delegates at the annual conference of the National Association of Health Authorities and Trusts that a Labour government would replace competitive contracts

with co-operative planning and would scrap the system whereby family doctors manage their own budgets. It was the Labour leader's most detailed policy statement on health to date. He confirmed that, in spite of his party's longstanding opposition to the government's reforms, Labour would not seek to end the division between health authorities and hospital trusts because such moves would prove disruptive to patient care.

It was the 1945-51 Labour government which introduced the NHS, with its commitment to providing free healthcare for all. "I believe in practical reform - not upheaval based on dogma," Mr Blair said yesterday. "Our priority will be to make changes that are in the interests of patient care and not start making organisational change where it is not needed."

Mr Blair tried to reinforce Labour's reputation as the party most likely to protect the fundamental values of the NHS. He promised that Labour would tackle "unacceptable variations" in treatment by creating the post of minister for public health with responsibility for co-ordinating policies across government departments. Mr Blair also sought to put Mr Stephen Dorrell, the health secretary, on the defensive by accusing senior Conservatives of planning to turn the NHS into an inadequate "rump service" that would force more people into private healthcare.

Mr Dorrell, who will address the conference today, has repeatedly committed the government to maintaining comprehensive health provision on the basis of need rather than ability to pay.

Editorial comment, Page 13

It would appear that BMW engineers were determined and you have the best of both worlds. Why else did you work hard to get to the top?

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SURVEY: LONDON BUSINESS PROPERTY

A market in the ascendant

London's commercial property market is coming back to life, with development returning to the office, retail and leisure sectors. But demand from tenants remains patchy and only the best buildings will thrive, writes Simon London, the author of this special report

The old estate agency saw holds that the three most important features of an office building are location, location and location. For many companies looking for head office buildings, though, specification is now at least as important as the position and address.

Details such as floor-to-ceiling heights, the efficiency of the space and the specification of the air conditioning are the starting points from which any search for a building begins.

Property developers dream of being able to bring forward top specification buildings in prime locations. The most talked-about new building in central London is 30 Berkeley Square, where the Prudential Corporation is close to finishing a 48,000 sq ft headquarters in one of the very best locations in the West End. If Prudential can let the building for more than £50 per sq ft, the wider property market will join the celebrations.

But rents for top specification buildings in Berkeley Square are not a guide to conditions in the wider central London property market.

Companies looking for headquarters buildings in less select locations will find that the severe shortage of space which was in evidence a year ago has started to ease.

Speculative developments are bringing about 1m sq ft of new office accommodation to the market in each of the next three years. The first of the new speculative buildings have been completed and are ready for occupation.

Hermes, the post and telecommunications pension fund manager, this month launched Nations House, its refurbished office building in Wigmore Street, to the north of Oxford Street. The 100,000 sq ft is the only headquarters building of its size now available in the West End. Hermes is asking £36 per sq ft.

Great Portland Estates has completed 188 Great Portland Street, a 70,000 sq ft building in the same district as Nations House. Arcors has finished its smaller 30,000 sq ft headquarters building at 50 Pall Mall.

These new buildings are competing against a selection of second-hand modern buildings which have come on to the market during the last 12 months.

Grand Metropolitan vacated three buildings as a result of its move to Henrietta House, the company's new 100,000 sq ft headquarters to the north of Oxford Street. The net result of these moves is that Grand Met is releasing 50,000 sq ft of

empty office space onto the market.

The largest of these available buildings is at 20 St James's Square, where Grand Met is asking £37.80 per sq ft for the 72,000 sq ft building.

Its other unwanted buildings are at 151 Marylebone Road, a modern 50,000 sq ft building, and at 1 York Gate, close to Regents Park, where the company hopes to sell a smaller 25,000 sq ft period office.

Second-hand space has been in evidence in many of the largest West End lettings this year. Pearson Television recently leased 157,000 sq ft at 1 Stephen Street. Prudential, the landlord, is contributing £2m to refurbish the building.

MTV, the television company, took 120,000 sq ft to the north of Oxford Street in a building formerly occupied by the Euston Centre - on the northern edge of the West End.

The lesson is that the traditional boundaries between areas of central London have become blurred. Companies looking for a headquarters building are casting their net outside the traditional heartland of Mayfair and St James's.

■ Financial sector

Investment banks are showing the way

Institutions appear now to want the freedom to buy rather than lease their premises

Financial sector occupiers are on the move, and it is investment banks which are leading the way in the search for modern, efficient headquarters buildings.

Four big banks - Banque Paribas, ABN Amro, Barclays de Zoete Wedd and Deutsche Morgan Grenfell - have decided to move in the last 12 months.

The thread they have in common is that each bank wanted to bring all its staff under one roof in buildings which could accommodate large trading floors.

Deutsche Morgan Grenfell was the only bank to opt for a traditional City location.

It is building its new headquarters on Old Broad Street, in the heart of the Square Mile.

Banque Paribas is building its headquarters near Limehouse, on the fringe of the West End.

ABN Amro is building on a



Spitalfields (left) under reconstruction; could take one more large building and Nations House (right) launched on the market in the West End this month

Photo: Peter Weller

similar scale at Spitalfields, just outside the City boundaries.

BZW, the investment banking arm of Barclays bank, opted to lease space at Canary Wharf in Docklands.

There are other banks which

likely to follow this trend of moving (or staying) outside the City boundaries.

Citibank has shortlisted Canary Wharf and London Bridge City, on the south bank of the Thames, as potential locations for its planned European headquarters.

Property agents say that these moves to locations outside the traditional City reflected a temporary shortage of sites ready for immediate development within the Square Mile.

Some of the very biggest sites in the City were until recently disadvantaged by either complex ownership or planning problems.

For example, Paternoster Square, to the north of St Paul's Cathedral, was held by a joint venture comprising Mitsubishi Estate of Japan, Park Tower Realty of the US and Greycoat, the UK developer.

Mitsubishi last year bought out its partners. The Japanese company is now deciding whether to redesign its plans for the site, which is one of the most architecturally sensitive in the UK.

Baltic Exchange had planning permission for 300,000 sq ft of office space but Trafalgar House, the owner, had to retain part of the original exchange, which was badly damaged by the 1992 IRA bomb.

Trafalgar has since reached an understanding with heritage groups that the old exchange could be demolished under certain circumstances.

This has allowed the company to redesign its plans for a big new building on the site.

The Corporation of London, the City's local authority, is eager to provide financial sector occupiers with suitable development sites. But in an area of fragmented property ownership and historic buildings, this is not always possible.

Another common thread

from the recent batch of financial sector moves is that financial institutions appear to want to buy rather than lease their premises.

BZW was the only one of the four large investment banks to take a conventional occupational lease.

The three European banks opted to buy an interest in the freehold of their sites. Citibank also thought to favour this route.

"Banks want the control that an equity interest gives them. They will not have to ask the permission from landlords if they want to knock down a wall. They do not want to be at the beck and call of market rents," says Mr Bradley Baker of Knight Frank, the chartered surveyors.

The pace of financial sector movement shows no sign of slowing. Citibank is expected to announce its favoured site in the next two to three months.

Merrill Lynch, which recently acquired Smith New Court, has started to search for new premises, as has Liffe, the financial futures and options exchange.

Other organisations with a long-term requirement for new premises include Chemical Bank, SBC Warburg, Schroders and Dresdner Bank.

These banks will be subject to intense courting by developers. In addition to Paternoster Square and Baltic Exchange, City sites such as Puddle Dock and Times Square - both close to Blackfriars Bridge - could accommodate very large buildings.

Outside the City boundaries, Spitalfields could also take at least one more large building.

Canary Wharf, meanwhile, was only one-third completed when it collapsed financially in 1992 and has capacity for another 8m sq ft of office space.

The development was last year acquired by a US consortium led by Mr Paul Reichmann, the Canadian who masterminded its development in the late 1980s.

Competition among sites and developers suggests that big banks will be able to negotiate very good terms.

At the smaller end of the market, rents are also under competitive pressure.

There is currently about 8m sq ft of office space under construction in the City of London, about two-thirds of which is speculative.

The largest speculative development in the City is the Natwest Tower, where National Westminster Bank has refurbished its 300,000 sq ft former headquarters building which was also damaged by an IRA bomb.

In addition, there are eight other speculative developments of over 100,000 sq ft in the core of the City, including 99 Bishopsgate, another bomb-damaged tower.

This has been totally refurbished by Hammerson, the UK property company.

The first of the new generation of City buildings have now been completed. The list of these includes British Land's Corn Exchange and 90 Queen Street, developed by Wates City of London Properties.

At the same time, city rents

have certainly increased from the 20s per sq ft which pre-

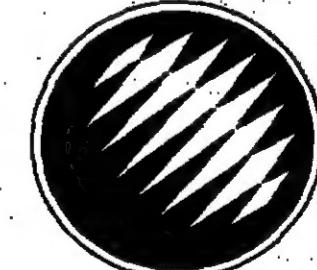
valued two years ago.

Rents are now firmly above

£35 per sq ft for the best space.

The acid test will be whether these brand buildings are let to tenants at close to the rents being asked currently by their landlords. At 90 Queen Street, for example, Wates is asking £40 per sq ft.

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■ Leisure

Festival raises commercial issues

Central Piccadilly
may lure most tourists, while only some venture out to suburban sites

After weeks of negotiations between the government and potential sponsors, the Millennium exhibition now looks certain to go ahead in Greenwich, east London.

The question for the property industry is whether the planned extravaganza will stimulate the capital's leisure industry or provide unwelcome competition for purely commercial themes. The last few years has witnessed a proliferation of leisure developments around the capital, ranging from high-profile conversions of public buildings to smaller theme pubs and restaurants.

Some of the larger projects have been in the pipeline for years. The planned redevelopment of Battersea power station, the landmark brick building to the west of central London, has been stalled since the late 1980s. At County Hall, on the south bank of the Thames opposite the houses of parliament, Shirayama, the Japanese developer, has spent the last three years building a centre which will include Europe's largest aquarium.

But the list of older projects has been swelled by a new wave of developments. At the Trocadero on Piccadilly Circus, Burof, the quoted property company, last year announced plans to build a virtual reality theme park in a joint venture with Sega, the Japanese manufacturer of electronic games.

Earlier this year, Time Warner, the US entertainment group, and MAI, the UK broadcasting and financial services company announced plans to invest £225m in a theme park studio complex in Hillingdon, Middlesex. The complex, to be called Warner Brothers Movie World, will occupy a 150-acre green belt site and is scheduled to open in 1999 if planning issues can be resolved.

A consortium including Pilat, the quoted property com-

pany, and Alfred McAlpine, the construction company, was last month selected by Haringey Council in north London to redevelop Alexandra Palace.

Ally Pally, as the complex is commonly known, was built in the 1870s as a pleasure palace but has been dogged by financial problems.

The consortium hopes to reverse its flagging fortunes by investing £50m in a redevelopment which will include a broadcasting museum - to mark the first transmission from the site by the BBC - a multiplex cinema and tennis centre.

Competing with these large

Leisure parks are springing up throughout London

projects is a plethora of local leisure parks which are springing up throughout London. MEPC, the property company, last year paid £10.5m for a leisure park including a multiplex cinema and bowling alley at Park Royal, north west London.

Whether the capital can support so many leisure developments - with or without the Millennium exhibition - is uncertain. The Trocadero benefits from its location on one of London's busiest shopping and tourist streets. The area around Piccadilly Circus has become the focus of intense competition between pub and restaurant operators who have pushed up rents by 30 per cent in two years.

This represents a substantial inflow of cash into the London economy and leisure developers are eager to claim their share.

The influx of tourists has also kindled interest in hotels as investments. At County Hall, Whitbread, the brewing and leisure company, is planning to build a 200-room four-star Marriott hotel and a 318-room Travel Inn budget hotel.

Many smaller office buildings are also being acquired for hotel conversions.

Burof recently acquired two Covent Garden buildings which it plans to turn into trendy hotels aimed at a young and wealthy clientele.

BT last week sold an empty office building in Bird Street, Covent Garden to Embassy Capital Properties. The buyer is considering whether to turn the 46,000 sq ft building into a 100-room hotel.

Big leisure developments in

suburban locations such as Battersea, Alexandra Palace and Hillingdon will have to overcome poor public transport infrastructure and congested roads if they are to be successful.

Transport is one of the central considerations in the preliminary study now being carried out by Parkview, the Hong Kong company which owns Battersea power station.

Although there are plans for a shuttle service between the site and Victoria Station, the roads in the mainly residential area have little spare capacity.

Parkview's potential backers - including BAA, the airport operator, Gordon Group of the US, and Mr Andrew Lloyd Webber, the composer - are awaiting the outcome of the study before deciding whether to commit further funds.

One factor working in favour of all London's leisure projects is the increasing number of overseas tourists coming to the capital.

The devaluation of sterling in 1992 provided the UK tourist trade with a welcome boost. The London Tourist Board estimates that about 21m UK and overseas visitors came to London in 1995, spending about £7bn.

This represents a substantial inflow of cash into the London economy and leisure developers are eager to claim their share.

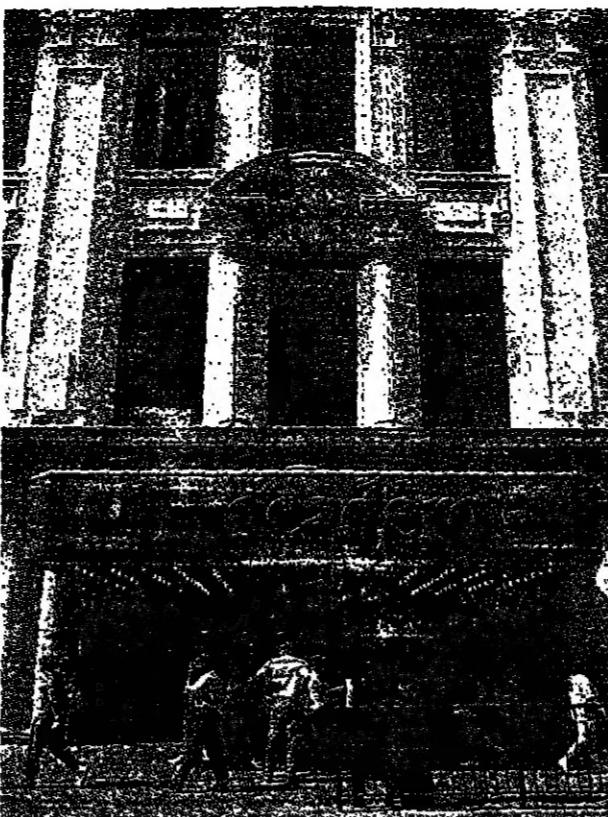
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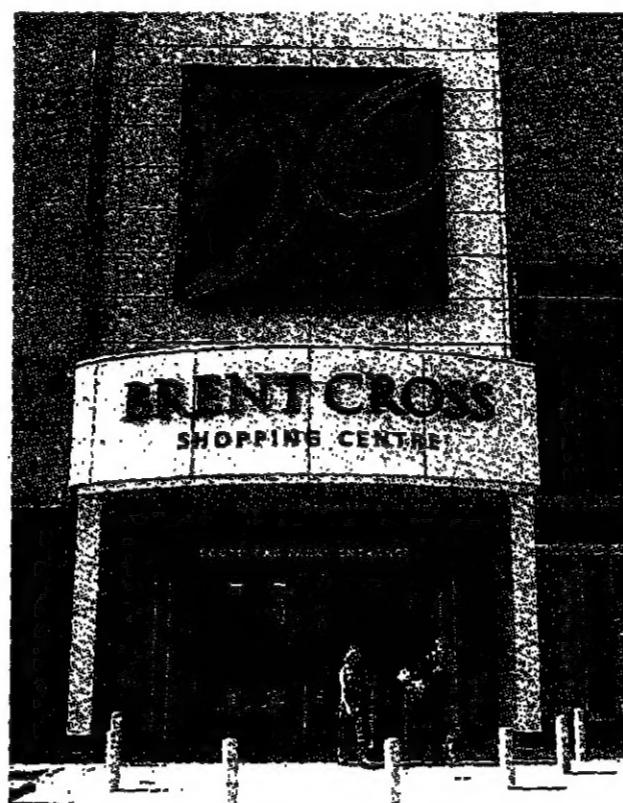
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Big leisure developments in



The Trocadero on Piccadilly Circus: a central location Picture: Fergus Wilson



Brent Cross: the UK's first covered shopping centre Picture: Fergus Wilson

■ Retail

Speeding activity

Unit size is important to increase the range of merchandise on display

Property agents often point to New Bond Street, running off Oxford Street, in the heart of the West End, as a barometer of the health of central London's retail trade.

Three years ago New Bond Street was a forest of "to let" signs as retailers struggled against a slump in consumer spending.

Today there is barely an empty shop unit available.

The same is true of virtually the whole of central London's prime shopping area.

The pace of activity has accelerated this year with a wave of large lettings to tenanted by international fashion retailers.

"Six months ago there were still between 6 and 10 units available in New Bond Street, today there is only one," says Mr Mark Tack of Conrad Rittel, the chartered surveyors.

Rents for the best sites are approaching the peak levels of the late 1980s.

Top rents are now firmly above £200 per sq ft for the best space in Bond Street and would probably be up to £275 per sq ft in the western end of Oxford Street if the shops were available to let.

Competition for space is such that new tenants are paying premiums of up to £500,000 to existing occupiers to take over their leases. This is a practice which has not been seen since the late 1980s.

International fashion retailers have been among the most active led by designers such as Armani and Versace.

Calvin Klein recently leased a unit in New Bond Street at a top rent of about £230 per sq ft. Three years ago this space would have commanded no more than £150 per sq ft.

Regent Street has also sprung into life with large lettings to tenants such as Warner Brothers. The airlines and the cloth sellers which traditionally maintained offices on Regent Street are gradually being replaced by mainstream retailers.

"This is the best rent achieved on Cheshire for six years," says Mr Ray Dowse of Healey & Baker, the chartered surveyors.

By contrast, the London suburbs have not experienced

such a strong up-lift in rents as the West End.

But consumer spending is recovering after years in the doldrums and big shopping centres are expanding at the expense of traditional high streets.

Brent Cross in north London, which was the UK's first covered shopping centre, has been the subject of a £40m refurbishment by its owners, Hammerson, the property company, and Standard Life, the life insurer.

The partners are planning a further expansion and are working on plans for a 230,000 sq ft extension, which will increase the floor area at Brent Cross by about 20 per cent.

At White City, in the west of central London, a consortium led by Chelsfield, the property company, is planning to build a 700,000 sq ft shopping and leisure centre.

The project would be the biggest of its type in London since Brent Cross was built in the mid 1970s. The site, which is next to an urban motorway, close to underground stations and in an area of high population density, looks to be promising indeed.

To the east of London, the UK's largest shopping centre is now under construction at Bluewater Park in Kent.

The project is an initiative by Lend Lease, the large Australian property and financial services group.

These new centres will compete with established suburban town centres and shopping centres such as Lakeside, Thurrock, in Essex, and the Bentalls Centre in Kingston, Surrey.

They will also provide added competition for Oxford Street, New Bond Street and Regent Street.

Property agents believe that central London will retain its status as the top shopping area. But this will only come about if it continues to attract flagship stores and to improve the shopping environment by extending pedestrian access, reducing traffic and other related measures.

"The West End has got to fight hard to retain its status. It has to offer the right tenant mix and the right environment," says Mr Chris Phillip of Healey & Baker.

■ Suburban offices

Out-of-town market thrives

International companies might go elsewhere if modern office space is sparse

The experience of many US cities is that suburban and out-of-town office markets are flourishing while "downtown" locations remain awash with empty space.

While central London should be spared this fate by its status as an international centre, the suburbs and home counties are currently thriving.

After five years of limited property development, occupiers looking for new offices for immediate occupation will find very little to choose from.

"The supply of high quality new accommodation has reached crisis point," says Mr Steve Mallen of Knight Frank, the chartered surveyors.

Mr Mallen estimates that

there are only about 40 new buildings available in outer London and the home counties.

The shortage is especially severe in Surrey and the suburbs of south west London, where local authorities have restricted the amount of new office development over many years.

Jones Lang Wootton, the chartered surveyors, estimates that less than 1 per cent of the top-quality office stock in the western quadrant of London and the home counties is currently vacant.

There are no new buildings of any size left in towns such as Camberley, Guildford and Redhill or the south western suburbs such as Richmond and Twickenham.

The few remaining empty new buildings in the south are rapidly being filled.

Earlier this month Novell, the software company, leased 1,800 sq ft of office building at Arlington Square, Bracknell.

In total, Knight Frank estimates that the supply of available office space around the M25 motorway had declined by 30 per cent in the year to March.

Part of the reason for this shortage is the appetite of international companies for buildings away from the centre of London.

The latest property trends survey by the CBI and Grimleys, the chartered surveyors, found that 60 per cent of office space requirements were for out-of-town buildings.

Although the pace of relocation out of central London has slowed, many companies establishing a base in the UK for the first time are opting for locations away from the City or West End.

For example, Pharmacia & Upjohn, the US-Swedish pharmaceuticals company which was formed by a merger last year, established its headquarters in Windsor.

But developers and financiers have also been slow to respond to the shortage of space.

Mr Mallen points to two dangers arising from this shortage of modern office space. The first is that international companies will simply locate elsewhere.

"There is a serious danger that the home counties will lose out as an economic area," he says.

The second potential problem is that the funding floodgates could suddenly open, leading to a tidal wave of speculative developments and another boom-to-bust property cycle in the region.

Lakes, the business parks close to Heathrow Airport.

At Thames Valley Park, near Reading, Argent Development Consortium have started work on two new headquarters buildings which will be ready for occupation next summer. The consortium is a joint venture between Argent, the property company, Citibank of the US and the British Telecom Pension Scheme.

Despite these initiatives, the supply of new buildings is small in the context of the market as a whole.

"The total amount of space under construction on a speculative basis accounts for only 0.4 per cent of the total built stock. With demand at its highest level for five years, the shortage of good space can only become more endemic," says Mr Chris Hatt of Jones Lang Wootton.

Against this background,

Landlords are also achieving longer leases and fewer concessions such as rent-free periods

rents achieved by landlords for prime new buildings are on a rising trend.

The highest rents are being achieved in Hammersmith, Heathrow and out-of-town Reading, where deals have been struck at £22 per sq ft or more.

In common with central London, landlords are also achieving longer leases and fewer concessions such as rent-free periods. Leases of 15 years are now common.

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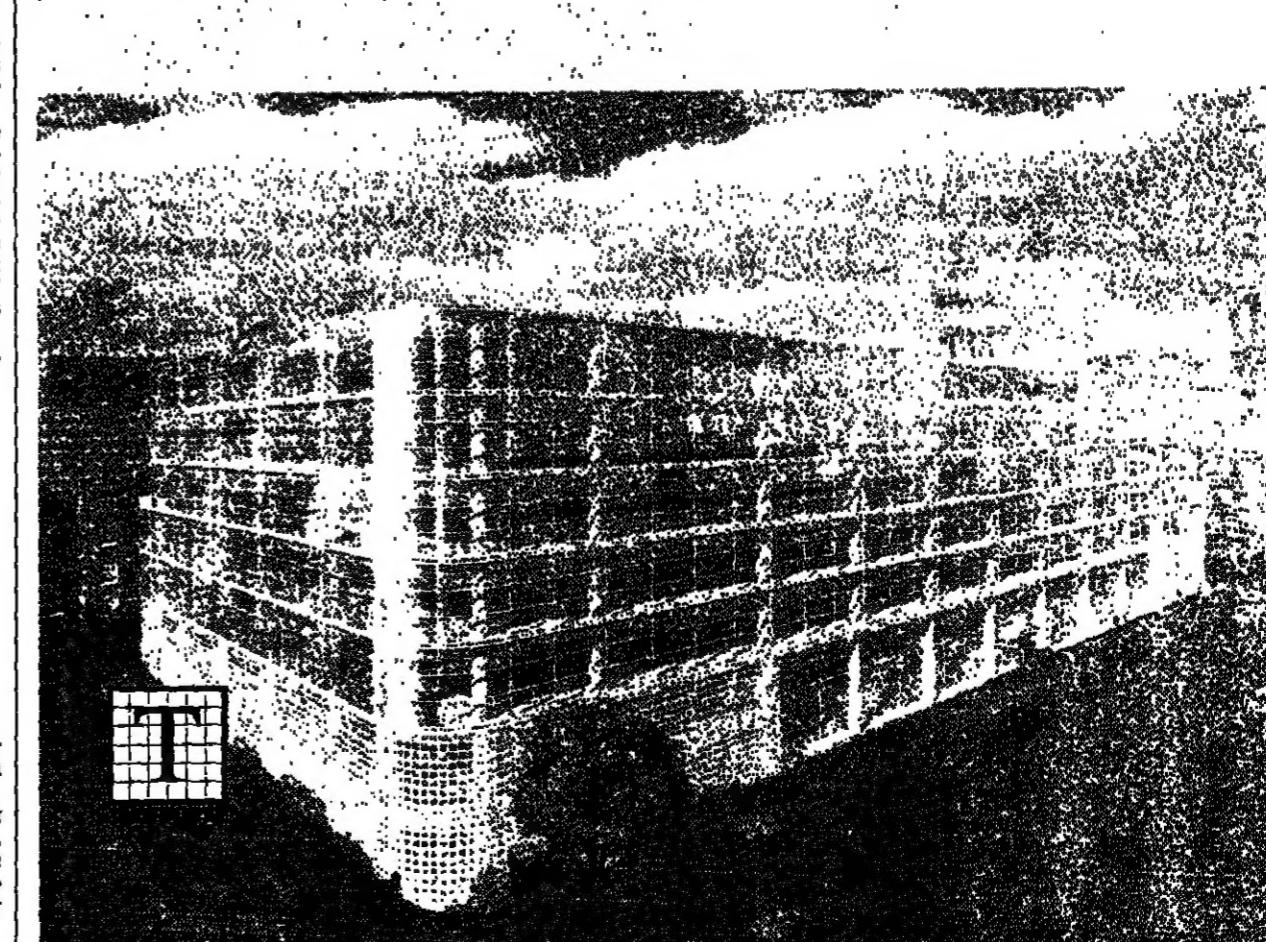
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Are workers past their best at 50 - and hence dispensable? Or do companies which deliberately target older staff for redundancy risk losing their more experienced and loyal employees?

This debate took a new turn in the UK last month when 18 organisations - among them British Airways, British Telecommunications, Marks and Spencer, the Post Office and J.Sainsbury - launched the Employers Forum on Age, to combat age discrimination at work. Among other actions, the forum aims to campaign against the age limits which appear in more than a third of job advertisements.

Ageism, however, is not merely a British phenomenon as a European Union study highlighted three years ago. The report, which suggested that measures against older workers had become worse during the recession of the early 1990s, indicated that discrimination against older workers starts from 40 in most European countries and that those forced out of their jobs found it "almost impossible" to re-enter the market before their normal retirement age.

The instinctive French reaction to any suggestion of ageism in recruitment or in the workplace is to point to the country's Constitution, which theoretically outlaws any form of discrimination, writes Andrew Jack.

French companies and organisations often appear to have a stronger respect for age than some of their Anglo-Saxon counterparts. For example, most of the candidates for the country's presidential election race last year were already reaching retirement age.

The same applies in companies. Patrick Ponsolle, joint chairman of Eurotunnel, the Anglo-French operator of the Channel rail-link, noted recently that his French peers tended to be significantly older than their English counterparts.

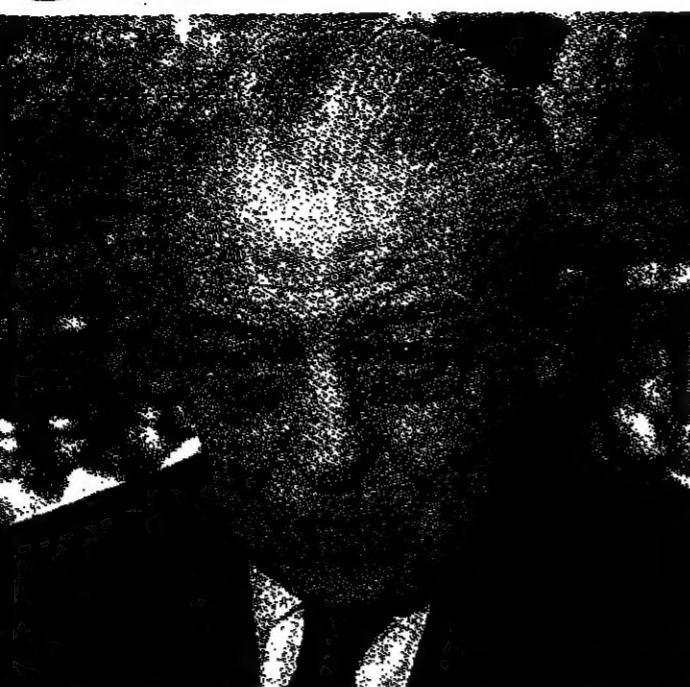
A large number of French companies are in the process of modifying their statutes to reduce the age at which directors or the chairman must retire. Again, that limit is often very high - frequently permitting executives to stay on into their 70s or 80s.

One reason is that French recruits tend to be older than many of their Anglo-Saxon equivalents. They start a job in their mid-20s after years of university training and military service, which delay their acquisition of levels of experience similar to those of aspirant executives in other countries.

That situation appeared to change during the 1980s. "The baby boomers put pressure on management to push out the older generation of executives," says Marc Lamy of

Older and wiser, or best got rid of?
FT writers look at whether our elders are seen as our betters

Too old to go to work



Age still counts in corporate Italy: Enrico Cuccia of Mediobanca is 85

French-based headhunters Boyden.

In the higher echelons of Italian company management, it often seems as though age and experience are all that count, writes Andrew Ede. The doyen of Italian banking, Enrico Cuccia, still holds the reins at Mediobanca, the powerful Milan merchant bank, aged 85. While Giovanni Agnelli, 75, stepped down as chairman of Fiat, the automotive and industrial group, only this year, handing over to Cesare Romiti, who is 73 this year.

But the structure of the Italian labour market and corporate economy makes it difficult to draw firm conclusions about whether companies are rewarding experience over youth in the rest of the workforce. Italy's largest and best-known

industrial companies - Fiat, Olivetti, the computer manufacturer, and Pirelli, the tyre and cables manufacturer - have cut their workforces in recent years in an attempt to improve competitiveness.

All three companies have also employed new staff. Both Olivetti and Pirelli have made much of the fact that they have increased the proportion of qualified employees, thereby "renewing" the workforce. Pirelli says this process was "not just a question of taking on younger people, it was a question of competence".

Fiat took on mainly younger unskilled workers and trained them at its innovative car plant at Melfi in southern Italy, even as it was laying off older workers in the north. When Melfi came on stream in 1994, the average age of the workforce was around 25, against an

average of 46 at other Fiat factories. The economy is dominated, however, not by these well-known names, but by small and medium-sized companies, most with fewer than 100 employees. The turnover of employees at such companies is high, and many of them are young people. According to Confindustria, the Italian employers' federation, young employees often learn their basic skills at a small company before leaving to apply them at a larger group.

Confindustria research into manufacturing companies indicates that the bigger the company, the longer ordinary employees (that is, excluding managers) tend to stay. As Fulvio Rossi, of Confindustria's research unit, points out, there are two possible interpretations of the data: "It might be that large companies use more complex technologies, which need more experienced staff, or it could be that large companies have greater difficulty getting rid of older workers."

Ageism is increasingly a problem in Germany, in spite of strict labour market laws which give clear protection to older employees, writes Frederick Stude-

meyer. Under German law any company employing more than five people is bound by redundancy regulations which favour older employees over younger ones. "It is far easier to make a younger employee redundant than it is an older one," says Johanna Jakob, a labour market analyst at the German trade unions federation, the DGB. "But once you are out of the company, it is very difficult to get back into employment if you are older," he adds.

According to the German labour office in Nuremberg it is "very difficult" to find employment for people over 55. "It already starts to get tricky at 45," it says.

The worsening health of the German labour market, which this year has seen record levels of unemployment, is further welcome news for older people without jobs. "The more difficult the employment market gets, the more problematical it will become to reintegrate older workers and employees," says the labour office.

Of the 3.8m unemployed people in Germany at present, 842,000 (21 per cent) are over 55. The number of those out of work over the age of 45 is just over 1m, or around a quarter of the total number of jobs.

The government has introduced several measures aimed at making it easier for unemployed people over 50 to get back to work. These include wage top-up payments available to employers who take on long-term unemployed workers, most of whom are older people.

American Airlines and British Airways plan an extensive alliance. They are only the latest companies to assert that the future of their business is inevitably international. Car component makers and lawyers, biscuit makers and banks, telecoms utilities and pharmaceutical companies, are all united in emphasising that only globalisation of their operations will fit them for the next century.

But this superficial unanimity disguises both differences and confusion.

A more careful analysis of these trends might lead at least some of these firms to ask whether they need a global strategy at all. Take the market for crude oil, which is truly a global market, and has been for decades. The petrol you put in your car might originate in the Persian Gulf, flow from the North Sea, or be piped from Alaska to you don't know and don't care which.

Despite massive differences in the costs of production in these different regions, the price of oil is virtually the same around the world.

Which reminds us that the car market is very different. There is now global production and sourcing. Your car might be assembled in England, Germany or Japan, and its engine might have been built in Wales or in Spain. But national markets remain segmented. It is not just that Germans long for a Mercedes while Italians prefer Pininfarina and Ferraris.

These differences help to underpin the pattern of market segmentation which means that the world car industry does not face a global market but a collection of distinct national markets. Moreover, it is important to the profitability of the world car industry that these markets remain segmented.

Car prices in Britain have been higher than those in continental Europe for many years. The law of one price does not hold pricing, sales and distribution strategies in different markets do and must remain distinct.

Now hotels or car hire, or

JOHN KAY

Globalisation of the skies

American Airlines and British Airways plan an extensive alliance. They are only the latest companies to assert that the future of their business is

accountancy are different still. In these industries, production is not necessarily local. A car, a gallon of petrol and an aircraft all come to you. You go to a hotel, you hire the car where the car is. The accountant who audits your British operations is British while your Indonesian affairs are reviewed by someone in Indonesia.

Globalisation here is about marketing, not about production. How does a British firm buy a reputable accountant in Indonesia, tourist find a reliable car on a Greek Island, or an American locate a decent hotel in Bogota?

The answer in each case is that you look for a name such as Price Waterhouse, Avis or Marriott. What makes the markets for these products global is not the greater mobility of goods and services -

The progress of globalisation

Commodity	Market	Industry	Rationale
Services	Global	Global	Competitive advantage
Cars	National	Global	Competitive advantage; Scale economies in components
Aerospace	Global	National	Scope economies in marketing
Aircraft	Global	Global	Scale economies

which has created a global car industry. It is their essential immobility, which creates a global market for a local product.

There is not, and never will be, an Arthur Andersen audit factory in Chicago which services the world. In contrast to the Boeing factory in Seattle which really does manufacture most of the world's aircraft.

It is easy to confuse these different models, and serious business errors result. Is the legal services industry like Boeing, or like Marriott? In some areas, we have Boeing; the dominance of Linklaters and other London law firms in world securities markets is the legal equivalent of that production facility in Seattle. In others, there may be Marriotts: one way to find a good lawyer in Indonesia may be to look for the name Skadden Arps.

But notice how that method of

is what of American and BA? Competitive advantage is promoting globalisation in aviation - which is why firms like American and BA have been gaining from Air France and Pan Am. But that is a reason why these firms will prosper without an alliance, not an explanation of why they need one.

And there are no economies of scale worth speaking of in associating America's hub at Dallas with BA's at Heathrow. You are thrown back on the merits of common branding and franchising, as for accountants, rental cars and hotel. An argument which would be rather more compelling if Americans were vouching for the quality of Aeroflot or Garuda than for an airline with a fine established reputation of its own. There again, perhaps it's just about monopoly.

CONTRACTS & TENDERS

NOTICE OF INTERNATIONAL TENDER No 001/DIRMA/96

THE BRAZILIAN AIR-MINISTRY, THE AIR-FORCE LOGISTIC COMMAND DIRECTORATE OF MATERIAL

- INVITES applications from suitably qualified companies to pre-qualify and tender for the supply of video camera system for use on aircraft EMB 326 (AT-26 XAVANTE) and EMB 312 (TUCANO) to be mounted on the shooting sightline for aerial filming.
- The TENDER DOCUMENTS are available for consultation and may be obtained from the Procurador da Fazenda do Diretorado de Material (DIRMA), a Praça Senator Salgado Filho s/n, 3rd floor, Aeroporto Santos Dumont (Santos Dumont Airport) Rio de Janeiro, RJ, Brazil as from 14:00h of 24th June, 1996, for a non-refundable fee of R\$150.00.
- The TENDER DOCUMENTS are to be submitted in sealed envelopes, at the address stated in item 2.
4. The International Tender and the award resulting therefrom shall be governed by the Brazilian Law n° 8.666 of 21 June 1993 and shall be based on the lowest prices offered.

London, 14th June 1996

LEGAL NOTICES

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re: Chapter 11 Case No. 85-B-4678 (CB)

KODAKONIC, INC. Debtor

NOTICE OF LAST DATE FOR FILING OF PROOF OF CLAIM

TO: CREDITORS OF, AND ANY PERSON, ENTITY OR GOVERNMENTAL UNIT THAT ASSERTS A CLAIM AGAINST THE ABOVE-NAMED DEBTOR.

PLEASE TAKE NOTICE THAT the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court") has entered an order dated June 19, 1996 ("the Date"), which authorizes the filing of proofs of claim ("Proofs of Claim") against the above-named debtor ("the Debtor"), which prior to December 12, 1995 is the proof of claim with the Bankruptcy Court, with a copy to the undersigned counsel in Kokjohn, Inc., the Debtor (att.: Timothy T. Brock, substantially in conformity with Official Form No. 10 or before July 10, 1996).

Please take further notice that all entities which fail to file a proof of claim in accordance with the rules of the Bankruptcy Court shall be deemed to have filed a Proof of Claim in the amount of \$0.00. All proofs of claim filed on or before the Date shall be deemed valid and entitled to the same priority as the original creditor, notwithstanding any provision to the contrary in the Debtor's articles of incorporation, by-laws or otherwise. However, any proofs of claim filed on or before the Date shall not be entitled to the benefit of any discounts or credits that may have been granted to the Debtor.

PROOF PROCEDURE: Proofs of claim should conform substantially to Official Form No. 10 and must be filed on or before July 22, 1996 with the Clerk of the Bankruptcy Court, United States Bankruptcy Court, 5th Floor, One Bowling Green, New York, New York 10004-1428 with a copy to the undersigned counsel for the Debtor (att.: Timothy T. Brock, Esq., 1000 Avenue of the Americas, Suite 1000, New York, NY 10019).

The provisions of the Bar Order apply to all claims of whatever character against the Debtor or its property, whether secured or unsecured, liquidated or unliquidated, fixed or contingent, or based upon the Debtor's primary, secondary, direct, indirect, guaranty or otherwise.

Copies of the Schedule, the List of Known Creditors and the Bar Order are available for inspection Monday through Thursday between the hours of 9:00 a.m. and 12:00 p.m. at the office of the Clerk of the Bankruptcy Court, United States Bankruptcy Court, 5th Floor, One Bowling Green, New York, New York 10004-1428.

Dated: New York, New York
June 21, 1996

BY ORDER OF THE COURT

HONORABLE CORNELIUS BLACKSHAW
UNITED STATES BANKRUPTCY JUDGE

Timothy T. Brock, Esq.
Merrill, Smith, Brody & Associates LLP
Attorneys for the Debtor
230 Park Avenue
New York, New York 10168
Telephone: (212) 813-8200
Facsimile: (212) 813-9500

BUSINESSES FOR SALE

ETBA FINANCE

FINANCIAL AND ECONOMIC SERVICES S.A.
(formerly GREEK EXPORTS S.A.)

INVITATION

FOR EXPRESSIONS OF INTEREST IN PURCHASING THE ASSETS OF
"ASPA PLAST HELLAS" COMMERCIAL AND INDUSTRIAL
PLASTIC PRODUCTS COMPANY S.A.

ETBA FINANCE Financial & Economic Services S.A., established in Athens at 1 Eratosthenes & Vas. Constantinou Streets, in its capacity as special liquidator of the above company in accordance with Decision No. 450/1996 of the Athens Court of Appeal by which "ASPA PLAST HELLAS" Commercial and Industrial Plastic Products Company S.A. has been placed under special liquidation within the framework of article 408 of Law 192/1990 as supplemented by article 14 of Law 2000/1991 and today in force

INVITATION Interested parties to express their interest in purchasing the assets of the company "ASPA PLAST HELLAS S.A." presently under special liquidation by submitting, within twenty (20) days from today, a written non-binding expression of interest.

SUMMARY INFORMATION ON THE COMPANY UNDER LIQUIDATION

The above-mentioned company has a factory which produces PVC profiles and plastic frames. It is situated in the Lamia Industrial zone on a plot 34,000m² in area. The factory building occupies a surface area of 7,764m² while the offices extend over 1,338 m². The building housing the factory and offices has been built with prefabricated sections of reinforced concrete, has been fitted with plastic frames and an internal floor in the factory. The area surrounding the building is fenced. Inside the factory is located round tanks for water and a water-tower. The assets include: entire machinery equipment of the factory, machinery, vehicles and the company's name. A detailed description of the above, as well as a description of the machinery and other equipment, are contained in the Offering Memorandum which will be available to interested parties in due course.

OTHER DATA ON THE AUCTION FOR THE HIGHEST BIDDER

I. Prospective buyers, on providing a written undertaking of confidentiality, may receive the offering memorandum from the offices of the liquidating company within the time limits prescribed by law. They shall also have access to any other information they may seek and may visit the premises of the company under liquidation.

II. The offering memorandum will describe in detail the total assets of the company for sale and will contain every useful information for the prospective buyer.

III. The announcement concerning the Public Auction for the Highest Bidder will be published within the prescribed time limits and in the same newspaper.

For any further details or information please apply to:

ETBA FINANCE S.A., 1 Eratosthenes Street, 4th Floor, Athens, Greece. Tel: (011) 226.0210 and 226.0228 - Fax: (011) 226.0564.

SALE OF LONDON COURIER COMPANY

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One Southwark Bridge, London SE1 9HL.

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE No 91071 of 1996

Chancery Division
Companies Court

IN THE MATTER OF PENNA PLC and another

and in the matter of

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice of London dated 5th June 1996 confirming the reduction of the capital of the above-named Company from £250,

ARTS

And there they were on the boards of the Palais Garnier, bright with hope, no less bright in talent, taking what is the Promised Land - or at least the Promised Stage - of their dreams. They were, on Wednesday night, the students of the Opéra Ballet School in their annual performance. Theirs is a great academy, made greater in recent years by the directorial policies of Claude Bessy, and for the present display Miss Bessy pays tribute to Serge Lifar on the tenth anniversary of his death.

So, a revival of Lifar's *Le Chevalier et la Damoiselle*, one of his most typical and most assured works. It is typical in its insistence upon the use of fine French music and design: a score by Philippe Gaubert; decoration by A.M. Cassandre. It is no less typical in its intelligent narrative - a

Lifar lives again in 'Le Chevalier'

Clement Crisp hails a revival of this masterpiece by the Paris Opéra Ballet School

medieval lady turned by night into a hind, from which *enchantment* she is rescued by the true love of a Chevalier - and in its neo-classic language, Lifar made its two acts in 1941, just as the German occupation tightened on France, and it is surely not extravagant to see in this chivalrous narrative a reminder to the public of nobler times, while it was part of Lifar's policy to keep the flag of his great company and of French art flying against any odds. Lifar danced the heroic role of the Chevalier: Solange Schwartz, both brilliant and delicate in style, was the hind/Damoiselle. (The ballet knew only

one revival, in the late 1950s, when I saw it with the Michel Renault and Liane Dayfe.)

By the greatest good fortune, the Opera's store-houses yielded up the original sets and most of the costumes, and these reveal the exceptional gift of Cassandra as stage designer. Celebrated for his graphic design during the 1930s - the posters for the *Normandie* and for *Vins Nicolas* - he produced no less bold images for the theatre: an *Amphitryon* set for Louis Jouvet; a celebrated post-war *Don Giovanni* at Aix; *Les Misérables* still happily in the Opera's repertoire - and *Drama per musica* for Lifar. His

two sets for *Le Chevalier*, a forest and a castle courtyard, have a bravura in suggesting a Giotto landscape that never overwhelms the dance, and this revival is a significant reassessment of his importance. The Gaubert score is true *musique dansante*, excellently made (a pupille of Fauré, he won the Prix de Rome, and died aged 62 a few days after the premiere of *Le Chevalier*). It has distinctly Glamourish moments for the adages by the lovers, but the rest is evocative of the ballet's time, given that a waltz is the inevitable.

There are four main roles: the

Damoiselle (taken on Wednesday by Eleonora Abbagnato), the Chevalier (Jean-Sébastien Colau), and three Knights who protect the Damoiselle and must engage the Chevalier in single combat which, naturally enough, he wins. Surrounding them, merry peasants, noble lords, and assorted varlets. Abbagnato is, I am sure, destined for fine things. Assured technique, eloquent line, touching dramatic skill, and a charm that has nothing preordained about it but is the sweet expression of a true gift, make her a delight. M. Colau fills out Lifar's role (and how strong still is the imprint of that great dancer in the

noble poses that give the part its density of feeling) and plays a man's part in many fashion. I thought the other knights, Julien Meyrand, Stéphane Bullion, Bruno Bouche, excellent. The ballet looked worthily itself, even if, for the closing duet, Abbagnato must abandon any pretence of medievalism and appear in a sugar-pink tutu to dance with her knight shades of the inconsistencies of the old Mariinsky repertory when such bold confrontations were the norm.

This school programme ended in a blaze of steps with the liveliest

account of Balanchine's *Western Symphony*. Violetta Verdy, in staging it, has passed on to her cast all her own musical felicity. The youngsters sparkle as dukes and dance-hall girls, and so does the choreography. Balanchine's sly joke is to make the second movement of this Arizona capriccio a *Petipa* vision scene - something from *Nikka Get Your Gun*. Leading this revel, Lawrence Laflon gave an irresistible performance. She is pretty, witty, has impeccable timing, and if I have a hope for her (and my future), it is that she will have a chance to see her as Swanilda. She is a charmer.

The evening was in sum, a triumph, and the conductor, David Coleman, a splendid advocate for the merits of the Gaubert score.

The Opéra Ballet School performs this programme at the Palais Garnier tonight and tomorrow.

Theatre

Chekhov tied up in knots

What hell it must be to actually be Howard Barker: bent double by the weight of an intellectually interrogated morality, possessed by a Pentecostal tongue of fire compelling him to a sophistical glossolalia...

In fact, Barker's language is not all that knotty, but in as much as he uses it without respite as a tool of argument, lapes in concentration when watching a Barker play are fatal. As Peter Cook's E.L. Wisty might have said: "he's a very rigorous playwright. He's noted for his rigour. People come staggering out, saying 'Oh my God, what a rigorous playwright'."

Barker's "Notes on the Necessity for a Version of Chekhov's Uncle Vanya" speak of the need "to demonstrate the existence of will in a world where will is relegated to the comic or the tragic." Hence, in this version, directed at a consistent fever pitch by the author for The Wrestling School, the company dedicated to his work, and located by designer Robin Don in a steel vault reminiscent of the hold of the Titanic after it has sunk - characters burst free of what Barker views as the funeral limitations imposed upon them by Chekhov.

Vanya (William Armstrong) shoots Serebryakov, Sonya (Claire Rushbrook) throttles Astrov (neither of whom murders prevent the deceased from continuing to comment upon the state of affairs), and Helena (Victoria Wicks) embarks upon a passionate affair with Vanya, who significantly repudiates the diminutive form of his name and insists on being called Ivan.

At which point the sea materializes beyond the shattered walls of their metaphysical dungeon and washes up Chekhov himself, who is castigated at length by his characters for the crime of circumscribing them before he expires on a chain of longitude.

Hardly your run-of-the-mill "what if..." play, then, but one would not expect as little from Barker. The thing is that his passion for humanity is largely at one remove from the quality itself; his characters expend much more time and energy inciting themselves to existential freedom than they do embracing it.

Barker is primarily a dramatic essayist, and his subject matter is in equal parts the moral necessity of accepting one's freedoms and the validity of using theatre to express as much. In arguing that artistic works not just may, but in a sense must be turned toward such an end,



William Armstrong and Victoria Wicks in Howard Barker's 'Uncle Vanya'

he enables much of his audience to effect the very disengagement he despises: art about art, rum the response; navel-gazing: switch off.

It is only half the picture, but an artist who asks, "Is it not too much trouble to seduce?" will find that

his theatrical "transactions" involve more haggling than many may care to commit themselves to.

Howard Barker is the moral proctologist of contemporary theatre: like his medical counterpart, he performs a valuable, arguably essential

function, but I for one feel little urge to experience his trade directly.

Ian Shuttleworth

At the Almeida Theatre, London NI until Saturday (0171 359 4404)

INTERNATIONAL ARTS GUIDE

AMSTERDAM

THEATRE

Het Muziektheater

Tel: 31-20-651817

• Les Danaides: a large-scale dramatic production, directed by Silvio Purcaro, featuring 120 actors and musicians. The production is an attempt to reconstruct Aeschylus' tetralogy of the same name. Part of the Holland Festival; 8.15pm; Jun 22, 23

BERLIN

CONCERT

Philharmonie & Kammermusiksaal

Tel: 49-30-2614383

• Amadeus-Kammerorchester Poser, with conductor Agnieszka Duzmala and cellist Mischa Maisky perform works by Corelli, Bruckner and Haydn; 8pm; Jun 22

• Lazarus, or The Feast of the Resurrection: by Schubert. Performed by the Deutsches Symphonie-Orchester with conductor Nikolaus Harnoncourt and the RIAS-Kammerchor. Soloists include Dorothea Röschmann, Luba

Orgonova, Elisabeth von Magnus, Scott Weir, Lothar Oldenius and Klaus Mertens; 8pm; Jun 22, 23

COPENHAGEN

CONCERT

Tivoli Concert Hall

Tel: 46-33 15 10 01

• Tivoli Symfoniorkester, with conductor Tamás Véitz and soloists Gitte-Maria Sjøberg, Susanne Rasmussen and Stephen Milling perform excerpts from operas by Mozart, Beethoven, Puccini and Bizet; 7.30pm; Jun 24

GLASGOW

CONCERT

Glasgow Royal Concert Hall

Tel: 44-141-322633

• The Royal Scottish National Orchestra, with conductor Owain Arwel Hughes, violinist Edwin Paling, soprano Ann Arborfield, mezzo-soprano Ruby Philogene, tenor Tony Spence, bass Neal Davies and the Royal Scottish National Orchestra Chorus perform Beethoven's Egmont, Romance No.2 in F and Symphony No.9 (Choral); 7.30pm; Jun 22

GRAZ

FESTIVAL

Styriarte Graz

Tel: 43-316-13835

• Styriarte: this summer music festival in Styria (Austria) in Graz, founded in 1985, each year focuses on a specific composer, including in the past J.S. Bach, Haydn, Monteverdi, Schubert and Mozart. This year conductor Nikolaus Harnoncourt has chosen the overall

theme 'simply classic' focusing on the "Wiener Klassiker". Styriarte tries to reestablish an expression that seems to be rather worn out and thus offers a programme from the Middle Ages to the present day.

Performers include the Chamber Orchestra of Europe, Concentus Musicus Wien, and the Arnold Schoenberg Choir with works by Monteverdi, Lully, Corelli, J.S. Bach, Handel, Haydn, Mozart, Beethoven and Schubert; from Jun 23 to Jul 14

LONDON

CONCERT

Royal Albert Hall

Tel: 44-171-588212

• The Mozart Festival Orchestra, with conductor Ian Watson, soprano Elin Davies, trumpeters William Houghton and Edward Hobart and violinist Christopher Warren-Green perform works by Albinoni, Pachelbel, Clarke, Stanley, Handel and Vivaldi; 7.30pm; Jun 22

St. Martin-in-the-Fields Church Tel: 44-171-330089

• The Feinstein Ensemble, with conductor Martin Feinstein, perform works by Vivaldi, J.S. Bach and Pachelbel; 7.30pm; Jun 22

FESTIVAL

City of London Festival

Tel: 44-171-3770540

• City of London Festival: festival organized by the City Arts Trust, featuring music and theatre. This year's festival features among others a new production of *The Mystery Plays* by director Richard Williams, and performances by the London Classical Players, Felicity Lott, Ann Murray, Steven Isserlis, Peter Crook, Peter Schreier, Victoria Mullova, Maria João Pires, Oscar

Peterson, the Borodin String Quartet and others. The theatre programme includes the show Carmen Funéraire by the Polish company Teatr Biuro Podróżny; from Jun 25 to Jul 14

OPERA Royal Opera House - Covent Garden Tel: 44-171-2129234

• Giovanna d'Arco: by Verdi. Conducted by Danièle Gatti and performed by the Royal Opera. Soloists include June Anderson, Dennis O'Neill, Vladimir Chernov and John Dobson. Part of the Verdi Festival '96; 7.30pm; Jun 24

MADRID

CONCERT

Fundación Juan March

Tel: 34-1-4354240

• Enrico Mattei and Menchu Mendizábal: the viola-player and pianist perform works by Vivaldi, Marais, J.S. Bach, Beethoven and R. Schumann; 12noon; Jun 22

MUNICH

AUCTION

Sohnesby München

Tel: 49-89-2913151

• Deutsche und Österreichische Malerei und Zeichnungen nach 1800: sale of 19th- and 20th-century German and Austrian paintings and drawings. The works on sale are exhibited from June 19-24; 7pm; Jun 25

NEW YORK

EXHIBITION

Whitney Museum of American Art

Tel: 1-212-570-3600

• Collection in Context: Paul Cadmus, The Sailor Trilogy; Paul

Cadmus' paintings of carousing sailors on shore leave in Riverside Park sparked a series of controversies when first exhibited in the 1930s; to Sep 1

PARIS

CONCERT

Notre-Dame de Paris

Tel: 33-1-42 34 56 10

• Officiale de la Vierge: by Villeneuve. Conducted by Nicole Corti and performed by the Maîtrise de Notre-Dame de Paris and Les Solistes de Notre-Dame; 8.30pm; Jun 25

EXHIBITION

Musée du Louvre

Tel: 33-1-40 20 50 50

• François 1er par Clouet: exhibition focusing on two portraits of François I in the collection of the Louvre. The display tries to answer the question who painted these portraits: Jean Clouet, his son François or his brother Paul; to Aug 26

SAN FRANCISCO

EXHIBITION

SFMOMA - Museum of Modern Art

Tel: 415-357-4000

• Toward Abstraction: The Art of Paul Klee: from figurative works to landscape, this exhibition illustrates the artist's experimentation with abstract art; to Jun 23

TEL AVIV

OPERA

The Opera House

Tel: 972-3-6927777

• The Barber of Seville: by Smetana. Conducted by Mark Elder and

performed by the Israeli Opera. Soloists include Valentin Prokofiev, Lev Levitt and Vladimir Braun; 8pm; Jun 22, 24 (8pm)

VIENNA

OPERA

Wiener Staatsoper

Tel: 43-1-514424960

• Rigoletto: by Verdi. Conducted by Simone Young and performed by the Wiener Staatsoper. Soloists include Ruth Ann Sw

COMMENT & ANALYSIS

Are work at 50% which older staff for re- ing their more loyal employees?

This debate in the UK last month – among ways, British T Marke and Spen and J. Sainsbury's Forum bat age discrimination. Among other aims to campaign limits which ap third of job adv.

Agism, how British phenom Union study big ago. The report that measures had been recession of indicated that dis older workers European coun forced out of "almost impossible market before



Philip Stephens

Time to strike a deal

John Major has no option but to accept the proposals on offer from the EU to end the beef war – whatever his doubts before the interests of German consumers. Some face-saving will be needed.

Behind the political theatre in Florence's Fortezza da Basso, though, will lie a simple truth. Whatever his doubts, Mr Major would be foolish beyond description not to strike a bargain. Deadlock would leave him at the mercy of his party's most virulent Eurosceptics. They have no interest in any settlement with Brussels. But an escalation of the present conflict would invite his cabinet to join the Tory civil war over Europe. Many of his most senior colleagues are already deeply uncomfortable with what tartly described in the corridors of power as "the prime minister's policy". The Whitemhall establishment has been ranged against it, the foreign office in despair.

I sense Mr Major knows this. His stated aim four weeks ago was to conciliate the minds of his European colleagues. Instead, the confrontation has served to intensify the conflict over Europe in his own party. It has reinforced the impression of division and incompetence. Most dangerous – and some of us predicted this at the outset – it has allowed the Eurosceptics to define the terms on which the outcome will be judged. Mr Major must surely understand now that too many in his party are beyond

Deadlock at the Florence summit would leave the prime minister at the mercy of the Tory party's most virulent Eurosceptics

Some have been less indulgent of Mr Major's blackmail. Chancellor Helmut Kohl still holds the prime minister in some affection. The German leader is anxious too to break the paralysis which has gripped the intergovernmental conference on the next stage of integration. But Mr Kohl sees Mr Major as a helpless prisoner of the Tory Eurosceptics. There is not a cause which the Chancellor can put

reasonable compromise. In the discussions around the cabinet table in recent weeks the real influence has been wielded by three ministers. Mr Rifkind, once keen to win plaudits from the Eurosceptics, may have started off a hawk. But his tour of European capitals have been a learning process. Those around him believe he has grown up during the past four weeks. It seems he has also taken seriously the threats of retaliation if the issue is not resolved in Florence. One suggestion has been that Britain's voice would be ignored in all discussions where other could decide by majority vote. The foreign office meanwhile has been deluged with protests from another source – the innocent countries outside the European Union which have seen their aid or trade agreements held up by British obstinacy.

Mr Kenneth Clarke, the chancellor, and Mr Michael Heseltine, deputy prime minister, have formed the other two sides of this triangle of influence. They had their doubts at the outset about the policy. Mr Heseltine had been among the first to toy with the idea of retaliation when the ban on beef exports was imposed in response to the BSE crisis. But it was a brief flirtation. Mr Clarke always feared another turn of the anti-European ratchet. Thus both made clear their support was straightforward. A way must be found to circumvent the British veto. They will not be held hostage twice. The more immediate risk for Mr Major is of an unlikely alliance between Labour and the Eurosceptics on the Tory backbenches. It is a risk he must take. To do otherwise would be to invite the final disintegration of his government. Six years ago Mrs Margaret Thatcher returned from a European summit in Italy having thrice said No to her partners. No-one knows better than Mr Major what happened next.

The prime minister is caught both ways. As Mr Tony Blair signalled in the Commons yesterday afternoon, the Labour party will do all it can to incite and exploit the anger of his Eurosceptics. Do not expect Mr Blair to put principles before politics. A few days ago, the Labour leader travelled to Bonn to explain how he would take Britain back into the centre of

excessive. They are, however, non-binding and, five years on, there has been little effort to reach agreement on common implementation.

As a result, alarming discrepancies still exist between national export policies. These have led to a flow of arms from the EU to unscrupulous countries throughout the world.

Furthermore, it would set an important precedent for other leading suppliers. Next week the US Senate votes on a similar code and a group of former Nobel Peace Prize winners are spearheading a drive for an international code.

These initiatives provide a

real chance to control a trade that has fuelled conflicts in which innocent civilians have died since 1990. It is an opportunity that should not be missed.

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FINANCIAL TIMES

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Friday June 21 1996

Battle for Lebed's soul

The impact of General Alexander Lebed on the highest ranks of Russia's mysterious power structure has been even swifter than anybody expected. Within a couple of days of his appointment as head of the Security Council, the balance of power in the Kremlin has tilted. The advantage has gone - to the liberal camp which believes that democratic procedures rather than brute force are the best way of keeping President Boris Yeltsin in office. As a result, three of the most ruthless members of the presidential entourage, who between them deserve much blame for fanning the flames of war in Chechnya, have been dismissed.

There is, on the face of things, a satisfying irony in the fact that Gen Lebed, a strapping ex-paratrooper who appears to epitomise military virtue, has been a source of support for the Kremlin's hitherto hard-line doves. In the short term, the way has been cleared for a series of positive developments. Mr Yeltsin's chances of defeating his communist opponent, Mr Gennady Zyuganov, in the second round of the presidential elections look better than ever. More important, the departure of Generals Mikhail Barukov and Alexander Korzhakov makes it more likely that Mr Yeltsin's reformist instincts will prevail over his equally strong authoritarian streak. In particular, it should now be easier for Mr Yeltsin, with Gen Lebed's help, to disengage from the quag-

mire of Chechnya. As a battle-hardened warrior, Gen Lebed is one of the few critics of the Chechen war who is invulnerable to the charge of softness.

But his current alignment with those forces in Russian politics that are attractive to westerners does not guarantee he himself will prove a friend of the west. He has, it is true, the virtues of courage, sincerity and relative honesty; they mark him out as a plausible source of the corruption that has overtaken the Russian armed forces.

Many of his past pronouncements, however, have been naive at best, sinister at worst. As Russian commander in a breakaway enclave of Moldova, he delighted Slav nationalists by refusing to recognise that republic's elected authorities. Having denounced the Moldovan government as fascist, he went on, rather inconsistently, to profess an admiration for Chile's military ruler. Since then, he has moderated his language, espoused some liberal economic ideas, and made some eloquent comments on the need for Russia to overcome its bitter ideological divide.

But his outbursts in Moldova not only suggest a preference for brute force over legal niceties but also a troubling lack of sophistication - and hence, perhaps, a vulnerability to nationalist ideologues who are more devout than he is. While the angels may, for now, have won the war for Mr Yeltsin's soul, the battle for Gen Lebed's may only now be starting.

Bibi's team

As leaders of the Arab world gather in Cairo today for their first summit in six years, their attention will be focused above all on the new government in Israel. The victory of Mr Benjamin Netanyahu and his rightwing Likud party has shocked the Arab leaders into burying, at least temporarily, their own differences. Now they need to know if his government is one with which they can continue to negotiate, or if its election will mean an end to the peace process.

First signs from Jerusalem are mixed. On the one hand, Mr Netanyahu has indicated in his appointments that he intends to be pragmatic, rather than ideological. He has given strong emphasis to his vision of economic reform, privatisation and deregulation. On the other hand, his coalition cabinet of conservative and religious parties inevitably contains several personalities who have been consistently hostile to the peace process, and will be regarded with grave suspicion by the Palestinians and their allies.

In forming his new government, Mr Netanyahu has sought to exploit the presidential-style independence conferred on him as the first directly-elected prime minister, on a separate slate to that of his party. He has attempted to restrain the powerful barons of his own Likud party, including Mr Ariel Sharon, the hawkish former defence minister. But he has only partially succeeded.

Labour's health

Mr Tony Blair confirmed yesterday that in health, as in most areas of policy, little but rhetoric now separates Labour from the government. This is to be welcomed. Both parties are committed to maintaining a state-funded, comprehensive health service run on modern management lines. The task now is to improve its efficiency, and to address dismally the hard questions raised by an ageing population, technological advance and the necessity to ration some publicly-funded services and treatments.

Mr Blair did not put it quite like that, of course. He talked of a clear dividing line between Labour and a Conservative party that will preside over the decline of the NHS until it ends up as a safety-net service". This is nonsense, as demonstrated by the record of public health expenditure and by Mr Blair's refusal to limit Labour to spending even a penny more on the NHS. It is not to be despised for that: the Tory right might all too readily contemplate a safety-net service if Labour ever got breathing down its neck. It should not obscure the facts behind the fiction.

In reality Labour will tinker a bit and carry on much as before. Mr Blair committed Labour to a minister to promote inter-departmental work on health inequalities; to an independent ombudsman; to a redefinition of some senior managers become "senior bed managers";

and to a study "on how we can end trolley waits in the NHS". All very worthwhile, but not the stuff of clear dividing lines.

More substantial were his remarks about "replacing" the internal market within the NHS introduced by the government five years ago. Here again "replacing" does not really mean replacing. Most of the institutions of the internal market will remain. Instead of annual contracts between commissioners and providers, there will be "long-term agreements". The difference between an "agreement" and a "contract" is unlikely to be great. Mr Stephen Dorrell, the health secretary, is anyway contemplating an extension of contract periods because of NHS concern about bureaucracy.

In similar vein, Labour will replace GP fundholding - the other pillar of the internal market - with a flexible GP commissioning model". This, too, appears to be code for the retention of many aspects of the existing regime.

In policy terms, this week's issue of the *British Medical Journal* is of more consequence than Mr Blair's speech. Its editorial deplores the fact that neither main political party "will openly acknowledge the inevitability of rationing", even while most members of the public recognise its inevitability and want to be involved in local and national decisions on the way forward. And rightly so.

Vulnerable to catastrophe

Sumitomo's enormous loss in the copper market exposes the deficiencies of Japan's corporate controls, says William Dawkins

Japanese companies used to boast that their culture of personal trust was part of the team ethic that made them so strong. But, with their fast growth in recent decades, that reliance on trust has become harder to sustain.

Nowhere is this more true than at Sumitomo Corporation, one of Japan's most prestigious general trading companies. It was founded 400 years ago by a samurai turned Buddhist priest, whose descendants later held supreme positions of trust as financial advisers to the military aristocracy. The company is now one of the world's largest companies with interests that range from textiles and food to metals and machinery.

Yet the legacy of trust that has taken Sumitomo to this pinnacle was spectacularly broken last week by the group's £1.16bn loss on unauthorised copper trading, the biggest single investment blunder recorded. It appears to be the work of Mr Yasuo Hamanaka, 48, the flawed genius given charge of the world's largest copper dealing operation over the past 10 years.

To be fair to Sumitomo, it was unlucky to run into such a colossal blunder. "Only God can always win," remarked the Nihon Keizai Shimbun, Japan's leading economic daily newspaper. Yet it is becoming clear, as investigators in three countries start to sift the evidence, that Sumitomo was also especially vulnerable.

First, the company vested enormous trust in Mr Hamanaka - to a degree that with hindsight looks astonishingly naive, says a senior executive at another trader. He was given exceptional power to take sole charge of its copper-trading business and, unusually for any Japanese company, was kept in the same job for a decade. He was only moved last month - sideways, to work on an internal investigation, ironically, into his own activities.

Nothing about Mr Hamanaka's behaviour would have stirred suspicions. Commuting daily from a modest home in the Tokyo suburb of Kawasaki, the bespectacled trader rarely took holidays and frequently worked into the small hours. He was just another foot-soldier in Japan's army of self-effacing salarymen.

Like other employees, he would have introduced himself by company name first, personal name second: Sumitomo's Mr Hamanaka. The image was that of a team member, by training and instinct. Only three months ago, Mr Tomiochik Akiyama, group president, was quoted in the press praising his honesty.

Like Mr Nick Lesson, the rogue British trader who brought down Barings Bank, Mr Hamanaka was allowed to handle his own paperwork, which he stored in a personal locker. Nobody in his department was expert enough to keep track of all his dealings. His colleagues never had the chance to match his expertise since they were on one- or two-year postings, usually from sections unrelated to metals trading.

Merrill Lynch, the US securities house which handled some of the group's copper accounts, has alleged that Sumitomo management authorised the deal that led to the losses. Sumitomo denies conspiracy, but if the allegation is true, the company may have made a bad situation much worse by allowing Mr Hamanaka to go on piling up losses.

Sumitomo's vulnerability was enhanced by the fact that it was new to trading in copper futures. Entering this specialist market was a way of compensating for its shortage of mining interests: it controlled less copper than other trading companies and resorted to copper futures to assure supply. It thus needed to build up expertise, and executives argue it would grant Mr Hamanaka such great responsibility. It was not until a receipt for an unauthorised copper futures transaction was mistakenly delivered to the Sumitomo finance section in March that the management took action.

"The biggest failure was that the company left one division in the same person's hands for too long," says Mr Akiyama.

But while some of the reasons for the losses are specific to Sumitomo, the affair raises uncomfortable questions about Japan's top trading companies, which include the world's four largest companies in turnover terms. Control issues may be a "problem" at Japanese companies generally, says Mr Tomio Tatsuhashi, the most senior bureaucrat at the Ministry of International Trade and Industry. And Yomiuri Shim bun, Japan's largest circulation newspaper, has warned that the debate may "further reduce trust in Japanese companies as a whole".

Certainly, Japan has noticed an embarrassingly long list of financial catastrophes in recent years.

They include Daiwa Bank's Y10bn (\$660m) loss on US treasury bonds last year, a Y152bn foreign exchange loss by Kashima Oil in

OBSERVER

Summing-up Sumitomo

■ Here's some interesting incidental intelligence about that copper market rumour.

A technically minded trader at J.P. Morgan in New York wanted to know what often the market would be hit by price volatility of the severity it suffered in the wake of the Sumitomo affair.

The answer he arrived at suggests the volatility on the first day he checked would be repeated once every 4.7m trading days - or every 19,000 years. However, the volatility was equally severe for two successive days. And the probability of this being repeated was every 10.8m years.

Thank heavens for small mercies.

Unlikely candidate

■ Three of the world's most well-known women politicians all lined up yesterday to tell the world that no, thanks very much all the same, they didn't want Boutros Ghali's job as secretary-general of the UN.

That was fortunate, as he was telling all and sundry that he's putting in for a second term.

Mary Robinson, the Irish

Norwegian prime minister Gro Harlem Brundtland "she is not a candidate. She has said it all along"; and in Geneva the UN High Commission for Refugees said that her husband, Mr Sadeko Ogata was also not interested.

So which internationally-known, relatively underemployed, powerful female politician might the UN turn to, just in case Bob Boochee changes his mind, and the world juts him? Oh no - surely not... No - she'd never take the job. The money - \$268,000-a-year - would hardly be enough to fund her anti-European Union hobbies.

Soccer insomniacs

■ Something very strange is happening in Vietnam. People across the south-east Asian nation have this week been dropping off to sleep without warning - in broad daylight.

Waiters serving in hotels and restaurants popular with foreign businessmen yawn openly as they uncork wine bottles and serve food. Cyclo rickshaw drivers seem to be spending longer than usual doing on street corners. Telephones are left unanswered at peak business hours.

The culprit is nothing less than football. In soccer-mad Vietnam, millions of young men and women have been staying up late to watch the European Championships, relayed live to a country six time zones away. Such is the sleep

deprivation that some workers have been turning up four or more hours late for work.

No-one has yet calculated the loss to the country's national productivity but it's almost certain to be massive. Vietnam almost ground to a halt during the World Cup when it was last staged. Whoever said "it's just a game"?

Frenzy in Firenze

■ Observer is looking forward to the summit gathering of EU leaders in Florence tomorrow and Saturday.

It has all the makings of a sparky event, having kicked off with a wacky little local poster campaign, (falsely) stating that all the shops must be closed for the duration, and that citizens are advised to stay indoors. "I do not know what sick mind thought this up", says Florence's law and order chief, Francesco Berardino.

Nor does he stand much chance of tracking down the culprits - of almost 4,000 police assigned to guard the EU delegates, most are from outside town and don't know their way around the city.

Tory high pressure

■ As the UK nears a general election Tory strategists are considering any measure to give John Major the edge; one of the more bizarre ideas

surfaced this week.

It's that Conservative party headquarters should employ a man from the Meteorological Office. "A few sunny days during the campaign period could make all the difference," says a government minister.

Noting how effectively the US general masterminding the operation, Dwight Eisenhower, used weather forecasts to time the D-Day landings in 1944, the minister believes that the Met Office could advise when there might be sufficient blue skies to ensure the Tories could pull off a similarly audacious stunt at the hustings.

Sorry to pour cold water over it, but - as I've told have told the Tories - there was a little more to it than that...

New viral strains

■ Several new strains of computer virus have appeared suddenly in the US. Among the most virulent are the Pat Buchanan virus. When infected, your system works fine but complains loudly about foreign software.

Then there's the politically correct virus which identifies itself not as a virus but as an electronic microorganism.

No should we forget the government economist virus.

Nothing works but all your diagnostic software says everything's fine.

50 years ago

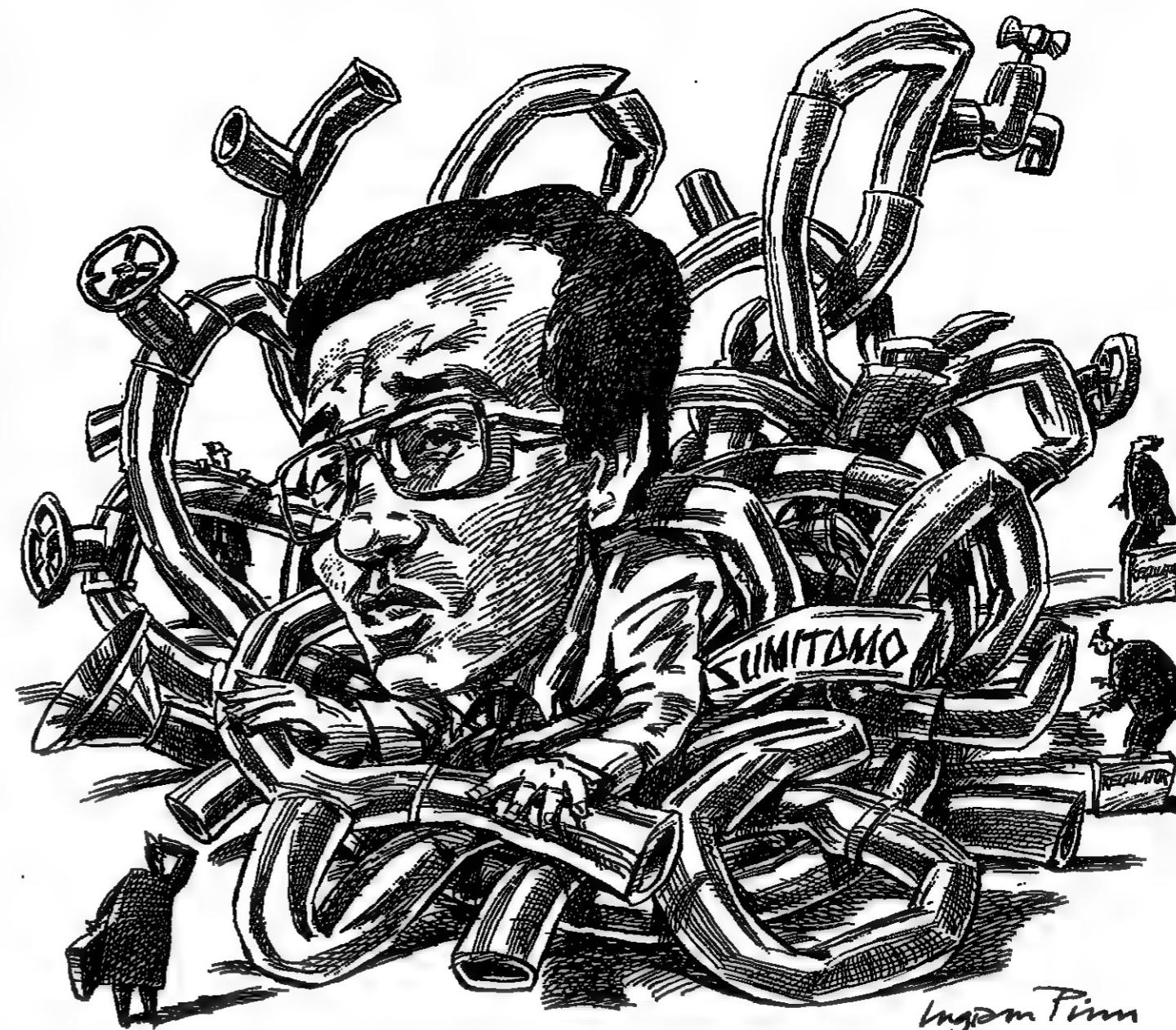
Tin Price Agreement

It was reported yesterday that negotiations for an improvement in the price paid by the Ministry of Supply for Malayan and Nigerian tin had been concluded, and that an announcement of the new prices might be expected shortly. The invidious position of Malayan and Nigerian producers relative to tin prices ruling elsewhere has long been stressed, and the Nigerian producers have resisted an effort by the Government to renew the agreement at the old figure.

Efficiency of State Railways

Sir Ronald W. Matthews, chairman of the London and North Eastern Railway Company, speaking at a luncheon in Edinburgh, said that no very convincing arguments had yet been produced to demonstrate that the transfer of the railways to some form of State ownership would be productive of greater efficiency.

There was a nice round phrase often used by Government spokesmen that a particular industry was "ripe for nationalisation." That phrase was a revealing one. The State did not sow the seed. It did not tend the young plant or assist its growth. It waited until the gardeners had done their work and then, judging that the fruit was "ripe," proceeded to pluck the luscious morsel.



Ingram Pinn

COMPANIES AND FINANCE: EUROPE

Renault withdraws from Formula One

By John Griffiths
In London

Renault, the French vehicles group, is to quit Formula One grand prix motor racing at the end of next season - leaving the front-running Williams and Benetton teams to seek new engine suppliers.

Renault's withdrawal, which had been the subject of increasing speculation in the opening rounds of this year's championship, will end an eight-year involvement in which the French engine maker has substantially

exceeded the goals it set for itself when it returned to the grand prix scene in 1988.

It has already won four constructors' championships and three drivers' championships in the period; is almost certain to capture this year's titles following Damon Hill's win in the Rothmans-Williams-Renault at Montreal last weekend; and will almost certainly start next season as a front-runner for the 1997 title.

On that basis, Renault's senior management has decided that the only likely

subsequent course is down - and thus to withdraw when its current contracts with Williams and Benetton expire.

Both Williams and Benetton are understood to have been warned well in advance of Renault's intentions, and to have already begun tentative discussions with other grand prix engine suppliers.

Excluding Ferrari, the other main engine suppliers with Renault are Mercedes-Benz, currently in partnership with McLaren; Ford, whose links with the Swiss Sauber team are to be replaced next year by

an all-new team - Stewart Grand Prix, controlled by former world champion Jackie Stewart; and Peugeot, linked with Jordan.

However, with BMW, Honda and possibly Porsche all reported to be studying their own returns to grand prix racing, it is impossible to predict how relations between constructors and their engine suppliers will be reformed next year.

Renault's decision to withdraw will save it some \$10m a year - the acknowledged cost of designing, developing and

building competitive engines for grand prix. However, Renault is by no means withdrawing from motor sport altogether. Renault Sport director Mr Patrick Faure said last night that the French motors group would announce plans for a new global motor sport strategy in the next few months.

"Renault Sport will continue to operate after 1997 as an independent unit. It will use its expertise to serve customers by developing high-performance engines," the company said last night.

Cir may sell shares to help reduce debt

By Andrew Hill in Milan

Cir, the Italian holding company controlled by Mr Carlo De Benedetti, is considering the sale of parts of its share portfolio as one way of reducing debt.

Mr De Benedetti told yesterday's shareholders meeting the group would convert some L150bn (\$96m) in tax credits into cash by the end of the year. He added that it was still possible Cir would seek a capital increase if market conditions permitted.

Parent company debt at Cir rose to some L687bn at the end of last year, after banks refused to back a L465bn rights issue which would have allowed it to maintain its 21 per cent stake in Olivetti, the computer group of which Mr De Benedetti is also chairman. Olivetti's rights issue went ahead and Cir's stake was cut to just over 15 per cent.

Second, as one of the few European operators to retain responsibilities for postal services, it intends to turn this into a virtue, establishing a Europe-wide postal network to take advantage of full postal liberalisation.

Third, it is looking at the new media, and owns one of the largest cable networks in the Netherlands - already one of the most intensely cabled countries in Europe, with some 94 per cent of homes passed by the network. Fourth, it is developing cellular services at home and abroad.

Mr De Benedetti pointed out that the sale of Cerus' 28 per cent stake in Valeo, the French automotive components company, would be sufficient to meet Cir's requirements.

He said Cir, which last year reported a consolidated loss of L228m, had increased sales by 10.5 per cent in the first five months of this year, compared with the same period in 1995.

Mr De Benedetti said he also hoped to confirm that Olivetti's troubled personal computer business had broken even in the second quarter of 1996. He said after last year's rights issue he expected a turnaround at Olivetti by June this year.

Alan Cane

NEWS DIGEST

Italy doubles size of Ina bond offer

The Italian government yesterday almost doubled the size of its offering of bonds exchangeable into shares in Ina, the insurance company, because of overwhelming demand from domestic and foreign institutional investors. The increase in the offering, from an initial \$1.3bn to \$2.1bn, means the bonds will be exchangeable into virtually all of the government's 34.88 per cent stake in Ina. When the offering was launched on Wednesday, the bonds on offer were exchangeable into about 21 per cent of the company.

The government's decision to expand the offering helped lift Ina shares by 2.3 per cent, or L49, to L2,261 yesterday, because it rides the market of an overhang of Ina stock.

Goldman Sachs, which is arranging the offering with DIL, the Italian banking group, said the Ina offering was the biggest European equity-linked bond offering and the largest global offering after a £2.3bn convertible bond offering for Ford, the US automotive company, in 1991. The Ina offering, which should be priced today, will be followed by the final offering of the state's shares in IMI. The sale of the 6.77 per cent stake should be concluded by the end of July.

Antonia Sharpe, London

OTE climbs 15% pre-tax

OTE, Greece's state-controlled telecoms monopoly, yesterday announced a 15 per cent increase in pre-tax profits, to Dr260m (\$94.4m) in 1995 on turnover up 23 per cent to Dr5.1bn. The results matched estimates ahead of OTE's flotation on the Athens stock exchange in March.

Mr Petros Lambrou, managing director, told shareholders the company would invest Dr260m this year on digitalising Greece's fixed-wire network, setting up a third mobile telephone system in Greece, and expanding into eastern European markets. He said a judicial investigation launched last month concerning a Dr10m contract for digital switches awarded by OTE in 1994 "would not have much impact" on the timetable for installing 400,000 digital lines in the next year.

OTE must maintain the current pace of digitisation to meet its target of 15 per cent annual earnings growth over the next three years. Only 31 per cent of the Greek network has so far been digitalised, allowing calls to be time-charged. Mr Lambrou said OTE planned to invest Dr10m this year through its subsidiary Hellasonics International to upgrade telecoms systems in Lithuania, Ukraine, Georgia and Armenia. OTE earlier this month signed its first contract outside Greece - a Dr5.5m deal with the Lithuanian state telecoms to install 44,000 digital switches and a 570km fibre optic cable network.

Karin Hope, Athens

Alcatel affirms break-even aim

Alcatel Alsthom, the French electronics group, confirmed it was looking to return to break-even in 1996 after having incurred a loss of Fr725m (\$55m) in 1995, including Fr240m in provisions. Mr Serge Tchuruk, chairman, told the agm: "The most important signs for 1996 could and should be the recovery of the order book." He confirmed that Fr1.6bn of assets sales, announced in March, would be carried out by the end of the year.

AFX News, Paris

New Germany equity fund

BHF Bank has joined MeesPierson of the Netherlands and BancBoston Capital of the US to set up a new fund to provide equity capital for medium-sized companies in Germany and neighbouring countries such as Austria, Switzerland and Denmark. The targets will be listed companies with sales of DM500m (\$32.9m) or more. The fund - German Equity Partners - will take majority stakes alone or with co-investors, and be represented on their non-executive supervisory boards.

The Dutch registered fund, also involving several other institutional investors, will total around DM150m and acquire its shareholdings through takeovers, management buy-outs and buy-ins, restucturings or spin-offs. The average investment period is expected to be around seven years.

Andrew Fisher, Frankfurt

Hungary sets TVK price range

Hungary's privatisation agency yesterday pressed ahead with the privatisation of Tisza Vegyi Kombinat (TVK), the country's largest chemical company, through an offering of shares to domestic and foreign investors. The offering, one of the largest share issues in Hungary and the region, reflects the strong international demand for equity investment in eastern Europe.

The government stands to raise between Ft1.65m and Ft2.00m (\$102m-\$133m) from the sale of a majority shareholding. The indicative price of TVK's shares has been set at between Ft1,150 and Ft1,500 each, which would capitalise the company at between Ft285m and Ft350m. The size of the offering has been set at 12.5m shares, of which 10.5m will be sold in the global institutional offering. Up to 2.4m shares will be offered to employees, and a minimum of 500,000 will be sold to Hungarian retail investors. An additional 2.1m shares will be available through over-allotment options. TVK's global depository receipts will be listed in London.

Antonia Sharpe

FDA approval for Akzo drug

Akzo Nobel, the Dutch chemicals group, has been given approval by the US Food and Drug Administration to market Rameron, an anti-depressant. It was approved for use in some west European countries late last year. The company said yesterday the product, developed by its Organon pharmaceutical unit, was as effective as older treatments in combating depression but with few, if any, side effects.

Gordon Crabb, Amsterdam

Dutch player well placed for Euro 98

KPN's listing on the London Stock Exchange reflects a strategy of aggressive expansion

Mr Wim Dik, chairman of KPN, the dominant Dutch telecommunications operator, was at the London Stock Exchange on Tuesday to celebrate the company's London listing, a move which opens an extra window for investors.

He had less to cheer about that evening. In the company of members of his senior management team he was at Wembley to see the Dutch national team humbled by England's footballers.

KPN, however, looks as if it could emerge a winner from the European telecoms tournament which opens on January 1, 1998, the date set by the European Commission for the liberalisation of voice services throughout Europe.

The company combines aggression uncommon in a newly-privatised operator - the Dutch government's holding is now 45 per cent after two public offerings since 1994 - with a clear perception of the limited options open to an operator with a small home market.

Last year it made \$1.4bn profit before tax of revenues on about \$1.2bn.

Mr Dik says: "We are ambitious enough, we are aggressive enough and our marketing is strong, but outside the Netherlands, we will never be

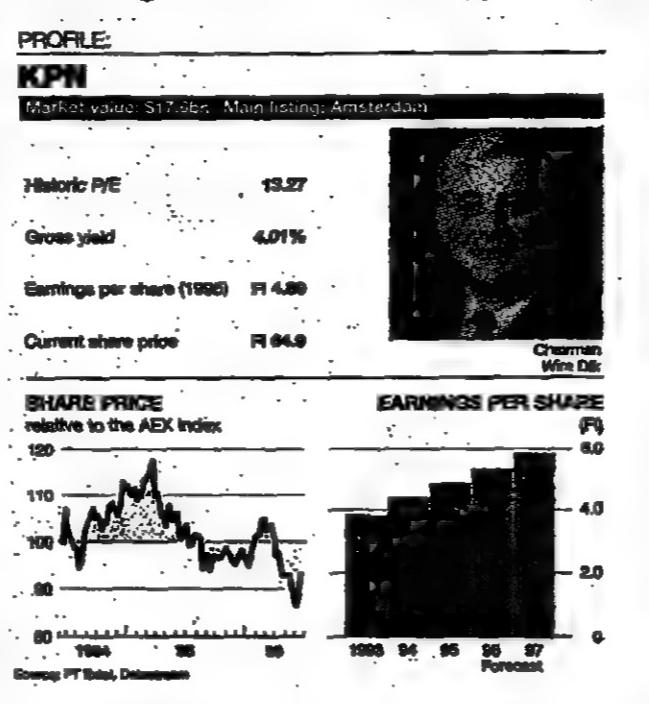
anywhere. We have to form strategic alliances so we are wherever our customers wish us to be."

KPN and Telia of Sweden, for example, took the initiative in the formation of Unisource, a Europe-wide joint venture with Swiss Telecom PTT and Telefonica of Spain. Unisource is allied with AT&T through Unisphere, a member of AT&T's WorldPartners group.

It is in competition with Comcert, the joint venture formed two years ago between British Telecommunications and MCI of the US, and up against Global One, established recently by Deutsche Telekom, France Telecom and Sprint of the US. All three are chasing the business of large multinationals, and Unisource aims to capture 20 per cent of worldwide traffic by 2000.

Mr Dik says the four-year Unisource alliance is progressing well, with less cultural friction than might have been expected from four west European partners. It was more important to run Unisource as a company than to pander to national sensitivities. "If the best people to run the company are Swiss, then headquarters in Amsterdam will be filled with Swiss. Unisource should not be a kind of United Nations," he says.

KPN has its own ambitions



abroad, however, and conflict must be avoided. Mr Dik explains that if KPN wished to invest abroad, it would first establish that Unisource did not have similar plans. Then it would seek a partner from the Unisource alliance - last year, for example, KPN and Swiss Telecom took a 27 per cent stake in SPT Telecom of the

Czech Republic. If neither Unisource nor its partners were interested, then KPN would be prepared to go it alone.

Mr Dik said the group was pursuing a multi-faceted strategy ahead of liberalisation and full competition.

First, it was paying increased attention to cost-cutting and efficiency to

recovery of the Italian lira, we expect a better exchange rate environment".

However, Mr Herman has been cautious about new car registrations in Germany this year, which he estimates will grow by a modest 2.6 per cent to 3.4m. He said the company hoped to achieve a market share in Germany of 17 per cent this year, and 12.7 per cent in western Europe.

In the first five months of the year, the number of new Opel registrations in Germany went up 7.8 per cent to 265,000, representing a market share of 16.7 per cent. At this level, Opel remains Germany's second-largest carmaker after Volkswagen, with which it is currently engaged in a bitter legal dispute about alleged industrial espionage.

Mr Herman said the small

car segment accounted for a growing percentage of sales, and also noted that replacement buyers had been more cautious.

Turnover rose only marginally last year, from DM25.5bn to DM25.9bn, reflecting sluggish economic growth in western Europe, and especially in Germany. Returns on sales edged ahead from 1.2 per cent to 1.5 per cent.

Mr Herman called on the German government to step up efforts to reduce labour costs to improve investment. He said, however, Opel was committed to Germany as a production base, with DM5.5bn earmarked for investment in the country between 1995 and 1998. It will also be expanding internationally, with new factories in Argentina, Poland, Thailand and China.

In an announcement to staff last night, the Egyptian Financial Group and Hermes Financial explained the merger would enable the new entity to take better advantage of the growing opportunities for investment banking in Egypt's emerging market.

The local market has reached a point where large financial institutions are needed with real financial muscle and a wide network of local and international clients," said Mr Mohamed Tamour, chairman of the newly formed EFG-Hermes. "This merger is the fastest way to grow and with it we are well on the way to creating a solid Egyptian institution in brokerage and investment banking."

The government's renewed commitment to privatisation at the beginning of this year has created more demand for local expertise and placement power in managing primary issues. It has also focused increasing international attention on Cairo's stock market. During the past four years the market has grown more than threefold in terms of market capitalisation, to around \$20bn; and its inclusion on the international Finance Corporation's emerging market index at the end of this year is expected to place it firmly on most international fund managers' maps.

As competitors, both EFG and Hermes played a pioneering role in the development of brokerage facilities for Cairo's stock market. Between them they account for an estimated 35 per cent of secondary trading on the bourse - the

new company will have a combined staff of 120. In the short term, it plans to begin opening a branch network of retail outlets outside Cairo and, in the medium term, gradually expand its regional presence.

In the next five years directors hope to hire a competitor to manage the merged broker's own initial public offering.

The link-up of EFG and Hermes is a response to market growth

Egypt's small but rapidly growing banking community is today spending its Sabbath digesting the news that the country's two leading local brokerage and investment houses are merging to create Cairo's biggest merchant bank.

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Payment of dividends

In accordance with the resolution of the General Meeting of June 19, 1996, the dividend for the 1995 business year is

El Paso buy boosts US gas consolidation

By Christopher Parkes
in Los Angeles

Consolidation of the US natural gas industry will take another leap forward on completion of El Paso Energy's planned \$4bn acquisition of Tenneco Energy, announced this week.

Coming soon after gas deals linking Mobil with PanEnergy, and Chevron with NGC, the takeover will transform two regional businesses into a single national pipeline and marketing group.

El Paso, hitherto confined to supplying Texas and the south-west, will now extend its reach into densely populated mid-western and north-eastern regions, and account for 12 per cent of US natural gas sales.

Its pipelines, leased to other gas distributors, will carry an estimated 20 per cent of national supplies.

The two networks had combined sales of almost \$3bn last year and returned \$545m in aggregate operating profits.

The deal, under which Texas-based El Paso will swap \$1bn

in stock and assume \$3bn of debt, will also free Tenneco of its last substantial energy interests.

Plans to sell or spin off the gas operations were announced in March by the company, which has chosen to focus its interests in automotive components and packaging. The next step is the planned spin-off of a shipbuilding business.

El Paso's acquisition puts it within striking distance of Enron, the leading US gas supplier, which controls about 17 per cent of the market. It also

puts it on a par with other competitors which have acted recently to add muscle in anticipation of sharpened national competition.

Chevron Oil said in January it planned to merge its gas and electricity operations with those of NGC, part-owned by British Gas. The announcement was followed within weeks by news that Mobil was

to become a 40 per cent partner in a joint venture pooling its gas and pipeline activities with those of PanEnergy.

One of the catalysts for this

process is deregulation of the electricity industry. Enron, which has emerged as leader not only in natural gas marketing but as the principal driver of a trend towards the formation of national integrated power groups, plans to sell gas and electricity nationwide using the telemarketing techniques developed by telephone companies such as AT&T.

The Houston-based group had revenues of \$9.2bn last year, and is rated as the largest of the emergent post-regulation electricity wholesalers.

Bank of America to close units in Europe

By George Graham,
Banking Correspondent

Bank of America, the San Francisco-based banking group, is to close its capital markets trading operations in France and Germany.

The move marks the first results of a wide-ranging review of the group's wholesale business in Europe, to meet expanding demand, but only after getting labour union

agreement that the new hires could be dismissed if the market turned down. Heavy truck demand in the US is expected to drop 24 per cent this year, after the industry sold a record 228,000 units in 1995. Medium truck demand is projected to drop a more moderate 8 per cent, from 121,500 units sold last year.

Because of its size and cost structure, Navistar has been one of the first US truck assemblers to feel the pinch. In the first half of this fiscal year, sales dipped 5 per cent, and net income tumbled to \$48m, from \$89m in the first six months of 1995.

Navistar's chairman, Mr John Horne, said at the time that Navistar's profits were suffering both from lower truck demand and from pricing pressure "brought on by competition looking to increase market share in a downcycle", and promised to cut further the company's operating costs.

The fresh wave of cost-cutting at Navistar comes as heavy truck demand in the US declines after a two-year surge.

During 1994 and 1995 Navistar added workers to meet

Middle East and Africa.

The review is part of a drive

by Mr David Coulter, the bank's new chairman, to improve shareholder value.

European wholesale banking

is one of three divisions targeted by a consultancy that has been hired to develop a model for measuring the profitability of each business segment.

Marakon Associates, based in Stamford, Connecticut, is expected to produce final results of the review in December, but Bank of America has already decided it can move market-making and bookrunning activities from Frankfurt and Paris to London, while maintaining capital markets sales activities in those countries.

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COMPANIES AND FINANCE: ASIA-PACIFIC

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KDB may tap Australian bond market

By Nikki Tait
in Sydney

The Korea Development Bank, the large government-owned institution, is considering making a \$250m (US\$197m) bond issue on the Australian capital markets next month.

If the issue goes ahead, it will be the first time an Asia-based sovereign agency has borrowed through the Australian bond market, and could prove a significant step in Aus

tralia's effort to establish itself as an important financial centre within the Asia-Pacific region.

The deal was taken to the KDB by Commonwealth Bank of Australia, the commercial bank which is in the final stages of full privatisation.

Mr Wayne Hoy, chief manager of CBA's financial markets division, said that CBA had approached several other potential borrowers in the region, but declined

to comment on these.

CBA argues that the sharp growth in pension fund money in Australia - a trend which is expected to accelerate over the next few years - means there is pent-up demand for investment-grade securities from local fund managers.

Superannuation funds stand at about A\$200bn, compared with less than A\$100bn in 1988 and about A\$30bn in 1983.

"The Australian market is not generating sufficient sup-

ply to satisfy the demand for debt from local institutional investors," said Mr Hoy yesterday.

He said he expected the "big" institutional investors to take up about three-quarters of the issue, and a mixture of banks and smaller fund management group or industry funds to absorb the remainder.

The bonds will also be free of Australian withholding tax, making them of potential interest to foreign investors.

To date, KDB has tended to raise international funds through Hong Kong or Japan although it has also made US dollar-denominated global bond offerings recently.

Mr Kyung-Chan Jung, KDB's deputy general manager for international finance, said an Australian issue "would allow the bank to broaden the geographic spread of its funding base".

Pricing for the issue has not yet been finalised.

Air NZ closer to approval for Ansett deal

By Nikki Tait

Air New Zealand's proposed purchase of a 50 per cent stake in Australia's Ansett Airlines cleared another hurdle yesterday when the Australian Competition and Consumer Commission, the country's main competition watchdog, said it would not intervene in the deal.

Air New Zealand is buying the stake from Australia's TNT group.

"The ACCC noted the move towards the creation of a single aviation market for Australia and New Zealand and took account of this when reaching its decision," Professor Allan Fels, the commission's chairman, said in a statement.

The relatively smooth passage through the commission comes after Air New Zealand has spent months trying to ameliorate concerns by the New Zealand competition authorities that the deal was anti-competitive.

The NZ authorities, however, were worried it would gain control of Ansett's New Zealand operations, which provide the only significant competition to Air New Zealand in the domestic market.

Eventually, it was agreed Ansett NZ could be sold to Mr Rupert Murdoch's News Corporation, which owns the other 50 per cent of Ansett to overcome the competition problem.

Air New Zealand still needs approval from Australia's Foreign Investment Review Board before the deal can be completed.

Tokyo-Mitsubishi's bad loans show accounts standards gap

By Eriko Terazono in Tokyo

Bank of Tokyo-Mitsubishi, Japan's largest bank, has disclosed that its bad loans calculated by US accounting standards are 22.3 per cent higher than the amount announced in Japan.

The bank, created last April by the merger of Bank of Tokyo and Mitsubishi Bank, is the only Japanese bank listed on the New York Stock Exchange, where it is required to file accounts to conform with US Securities and Exchange Commission criteria.

It reported consolidated bad loans of Y1.721.bn (\$15.5bn) for the year ended March 31, compared with Y1.406.bn in its Japanese accounts.

The difference in total bad

loans stemmed from the wider definition of restructured loans - on which interest payments are reduced to keep borrowers afloat - in the US. Under SEC rules, loans whose rates are renegotiated are defined as restructured, while the Japanese rules include only loans with interest rates reduced to below the official discount rate currently 0.5 per cent.

Under SEC rules, the bank reported Y859.8bn in restructuring loans against a total of Y424.4bn in the Japanese accounts for the parent company. It does not release consolidated restructuring loans in its Japanese accounts.

In spite of the difference in the US and Japanese figures, banking analysts said the gap between the bad loan figure

under SEC rules, income

before tax for the year to last March jumped 69.5 per cent to Y83.2bn while net income fell 16.6 per cent to Y2.5bn.

For the year to next March the bank forecasts income before tax will rise 15 per cent to Y101bn and net income by 5.7 per cent to Y1.5bn. Bad loan write-offs will, however, continue to affect earnings.

Lax, Page 14

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continue to affect earnings.

Lax, Page 14

State Bank of India posts 16% advance

By Kunal Basu in Calcutta

State Bank of India, the country's biggest commercial bank, yesterday announced a strong increase in profits in the 12 months to end-March after benefiting from an improvement in the yield on advances and a healthy growth in non-interest income.

Profits for the year were ahead 16 per cent from Rs7.16m to Rs8.38m (\$238m). Earnings per share grew by 16.3 per cent to Rs1.75 and the bank is pegging the dividend at Re3.2 a share.

Mr P.G. Kakodkar, chairman, said the strong growth in net profits was achieved "after providing as much as Rs8.16m for investment depreciation".

Interest income grew by 22 per cent to Rs126.55bn, while interest expenditure rose to Rs22.62bn, against Rs21.55bn a year earlier. The interest spread was 4.64 per cent.

Non-interest income jumped 36 per cent from Rs2.22bn last time to Re7.37bn.

The bank said the average return on assets improved from 0.583 per cent to 0.588 per cent. The expenses ratio, which relates operating expenses to net interest income, was down from 64.9 per cent to 55.6 per cent.

The capital adequacy ratio fell from 12.77 per cent a year earlier to 11.6 per cent, because of its Rs6m investment in subsidiaries and the rise in assets. Net non-performing assets fell from 10.85 per cent to 8 per cent.

SBI's domestic deposits grew by 12.3 per cent to Rs601.45bn, giving it a 20.5 per cent share of the country's total bank deposits.

It added that through its newly-created wholly-owned subsidiary SBI Life, it would be "further developing the debt market in India".

The bank is planning an offering of Global Depository Receipts in the current year.

The issue will be for \$250m-\$300m, depending on the demand for SBI paper and the premium available.

Borrowing rules relaxed,

Page 22

NEWS DIGEST

Rescuers chosen for Malaysia steelmaker

Malaysia has chosen two companies to rescue Perwaja Terengganu, the national steelmaker which was declared insolvent last month with total debts of nearly M\$7bn (\$US1.8bn). Mr Anwar Ibrahim, deputy prime minister and finance minister, said Mayu Holdings, a diversified property and steel company, would take a 51 per cent stake in the steelmaker. The Lion Group, a conglomerate with large steel interests, will hold a 38 per cent stake. The remaining 15 per cent will stay in government hands.

It was not disclosed if the two companies would have to purchase their stakes in Perwaja or would merely agree to take over some of the steelmaker's debts. Two other conglomerates, Wing Teck Holdings and Renoma, also made bids. The audit which pronounced Perwaja insolvent also uncovered several financial irregularities which took place during the tenure of Mr Eric Chia, the company's former managing director who resigned last August.

Malaysia's Anti-Corruption Agency this week opened a probe in Hong Kong on Perwaja's alleged irregularities in the colony.

James Kyng, Singapore

Mayne Nickless sale deadline

Mayne Nickless Share price relative to the All Ordinaries Index

Date	Share Price (Relative)
Jan 1995	100
Mar 1995	85
Jun 1995	95
Mar 1996	75
Jun 1996	100

Mayne Nickless, the Australian transport, security and healthcare group, yesterday set a deadline of June 30 for would-be buyers to express interest in its 24.8 per cent shareholding in Optus Communications, the Australian telecommunications group. If an acceptable offer is not forthcoming, Mayne confirmed it planned to sell the holding when a stock market flotation of shares in Optus takes place later this year. The float is expected value Optus at more than A\$4bn (\$US83.15m), suggesting that Mayne could receive about A\$1bn for its stake. Mayne said that when the deadline had passed, it would consult other Optus shareholders to determine whether a dual trade sale and float strategy was still appropriate. Shareholders in Optus include Cable and Wireless of the UK and BellSouth of the US.

Nick Tait, Sydney

Cost cuts help Tata cement unit

Associated Cement Companies, the largest of India's cement and refractory manufacturers, was boosted by improved cement prices and cost-cutting. The company, part of the Tata group, lifted operating profits by 60.6 per cent to Re24.1bn (\$124m). Turnover was ahead from Re21.22bn to Re24.14bn. Net profits jumped 56 per cent to Re2.77m, even though tax claimed fell 55%, against Re3m, and interest costs rose nearly 20 per cent to Re5.6m.

Earnings per share advanced from Re180.12 to Re187.90 and a final dividend of Re30 is recommended, making a total for the year of Re61, against Re50. There is also a special 5th-anniversary dividend of Re10 a share. The company is making a 2-for-5 bonus issue.

Cement production was up 5.5 per cent to 8.93m tonnes while sales of refractories rose 37 per cent to a record Re1.82bn.

Kiran Basu, Calcutta

For more than a century and a half, Patek Philippe has been known as the finest watch in the world. The reason is very simple. It is made differently. It is made using skills and techniques that others have lost or forgotten. It is made with attention to detail very few people would notice. It is made, we have to admit, with a total disregard for time. If a particular Patek Philippe movement requires four

years of continuous work to bring to absolute perfection, we will take four years. The result will be a watch that is unlike any other. A watch that conveys quality from first glance and first touch. A watch with a distinction: generation after generation it has been worn, loved and collected by those who are very difficult to please; those who will only accept the best. For the day that you take delivery of your Patek Philippe, you will have acquired the best. Your watch will be a masterpiece, quietly reflecting your own values. A watch that was made to be treasured.

Men's Calatrava Ref 3919

PATEK PHILIPPE
GENEVE

LONDON: PATEK PHILIPPE SHOWROOM, BOODLE & DUNTHORPE, ASHFORD, GARRARD, WATCHES OF SWITZERLAND Ltd. - BELFAST: JOHN H. LUNN Ltd. - BIRMINGHAM: WATCHES OF SWITZERLAND Ltd. - CARDIFF: VICKERS LTD. - EDINBURGH: GARRARD LTD. - CHANNEL ISLANDS: HETTICH Ltd. - JEWELERS & SILVERSMITHS Ltd. - LEEDS: MAPPIN & WEBB - CHESTER: BOODLE & DUNTHORPE - DUBLIN: WEIR & SON Ltd. - EDINBURGH: HAMILTON & INCHES Ltd. - GLASGOW: WATCHES OF SWITZERLAND Ltd. - LEEDS: BERRY'S - MANCHESTER: WATCHES OF SWITZERLAND Ltd. - STRATFORD-UPON-AVON: GEORGE PRAGNELL Ltd.

BANCO MEDEFIN UNB S.A.

(incorporated in Argentina as a seconded entity)

NOTICE

of the result of a meeting of the holders of the US\$40,000,000 10 per cent. Notes due 1996 of Banco UNB S.A. (the "Notes")

NOTICE IS HEREBY GIVEN by Banco Medefin UNB S.A. (the "Issuer") to the Noteholders that, pursuant to the meeting of Noteholders (the "Meeting") held at the office of Clifford Chance, 200 Aldermanbury Street, London EC2A 1JU on June 14, 1996 at 4.00 pm (London time), the Extraordinary Resolution (as set out in the note published on May 22, 1996 in the Financial Times (the "Notice")) was duly passed.

Accordingly, the Notes have been exchanged on a one-for-one basis for 10 per cent Notes. Notes due 1996 of the Issuer in individual non-exchangeable registered form, as described in the Supplemental Information Memorandum issued by the Issuer.

REGISTRAR

Banco Medefin UNB S.A., 25 de Mayo 469, 1002 Buenos Aires, Argentina

Tel: 011 44 1225 772 325 Fax: 011 44 1225 772 359. Attn: Manager, Depositary Services

ISSUE

Banco Medefin UNB S.A., 25 de Mayo 469, 1002 Buenos Aires, Argentina

Tel: +54 11 3181 1250 Fax: +54 11 3181 1204. Attn: Fernando Moyano

This Notice is given by the Issuer and is dated from June 21, 1996.

Comments directed to the Issuer and to Creditor Book are as follows:

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COMPANY NEWS: UK

Scots win bid for Southern Water

By Simon Holberton

The three week battle for control of Southern Water ended abruptly yesterday when Scottish Power unveiled an improved £1.67bn cash offer, prompting Southern Electric to concede victory to its rival.

Scottish Power's victory - its second successful hostile bid for a utility in a year - enhanced its reputation as a tough player of the takeover game, although some City analysts wondered if the company's £10.50 a share bid was too high.

The improved offer was 74p more than Southern Electric's cash offer and represented a premium of 5.42 per cent over Southern Water's share price immediately before Scottish Power's original bid was launched on May 28.

It was also innovative. The Takeover Panel approved a provision to go 50p higher in the event the offer was bettered. This allowed Scottish Power to make an indicative bid of 511 while putting only £10.50 on the table.

Hours after Scottish Power posted its offer, Southern Electric surprised the City by quitting the fray.



Ian Robinson: combining with Southern Water would create a company with 5m customers

The failure of Southern Electric to consummate its bid has raised questions about what it does next. Mr Forbes said the company would consider the

best way of returning cash to shareholders - either through a special dividend, or buying back the company's shares. He also indicated that the com-

pany had not exhausted the list of possible takeovers targets. Analysts said they thought Wessex Water was the favoured target.

National Grid sale lifts N Electric

By Jane Martineau

Pre-tax profits at Northern Electric, the regional electricity company which fought off a takeover bid last year, increased from £140.7m (£215.47m) to £160.8m in the year to March 31, fuelled by a £3.6m gain from the National Grid demerger and the sale of First Hydro, a pumped storage business.

The 1995 figure includes an £1.5m charge related to the group's defence against Traligar House. The shares closed up 10p at 550p.

The group managed to beat its own debt expectations announced when it unveiled a package of benefits for shareholders worth an estimated £500m last year.

With net debt of £204.7m, gearing stood at 75 per cent at the year-end, below expectations of closer to 100 per cent.

The earlier than forecast dividend growth of 7 per cent after inflation until the year 2000. Yesterday, a final dividend of 27.9p, made a total of 39.9p, up 7 per cent.

Total sales fell to 2902m (£1.68bn) after the impact of the review and the loss of a number of large customers in

the supply business. Operating profits plunged to 265m (£136m), affected by a restructuring charge of about £13.5m chiefly to pay for 400 redundancies. However, these were offset by a £12.5m gain made from a reduction in controllable costs.

Mr Morris said the group's ambitions on supply in the deregulated market were "modest". "We believe it's possible to gain some customers outside our region but not going to take a high profile, very expensive route to get them."

Mr Morris said that a final decision on the payment of a further special dividend of

£0.05 a share, to cost 555m, was to be taken at a special shareholder meeting in January. The impact of a change in government could not be assessed until then, he said, but the expectation was that the payment would be made.

The group has also promised dividend growth of 7 per cent after inflation until the year 2000. Yesterday, a final dividend of 27.9p, made a total of 39.9p, up 7 per cent.

Total sales fell to 2902m (£1.68bn) after the impact of the review and the loss of a number of large customers in

Premier Farnell echoes fears of downturn

By Chris Tighes and Christopher Price

Premier Farnell yesterday joined a growing list of electronic component distributors to warn of a slowdown in their volume distribution business.

Mr Howard Poulsen, chief executive, said the downturn underlined the importance of the company's controversial £1.8bn (\$2.75bn) takeover of

Premier Industrial Corporation earlier this year. This had greatly increased the group's catalogue distributor business while lessening its reliance on the volume side.

His remarks came after the annual meeting where Mr Richard Hanwell, the chairman, announced he would be stepping down at the end of the year.

Mr Hanwell denied his retire-

ment was in response to shareholder pressure. There has been speculation that institutional shareholders, who initially questioned the wisdom of the Premier acquisition, had been pressuring the group to seek a more high-profile chairman.

"It was my decision and mine alone," he said after the meeting. Mr Hanwell, 64, said he had wanted to retire at 50.

He told shareholders it was unlikely that trading conditions in the volume distribution business to would improve this calendar year.

Mr Hanwell said that the group had "experienced some slowdown in growth in certain European economies" and the volume business "has felt the effects of the greater availability and lower prices of semiconductors," as a result.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends (pence/share)	Total for year	EPS last year
Anglian Group	214 (193.3)	4.364	21.1	3.2	(16.8)	1.8	Sept 8	6.2
Assoc British Eng	55.3 (60.2)	1.944	0.363	0.771	(0.12)	0.08	Oct 1	0.06
Bandit	121 (79)	1.22	0.22	1.7	(7.4)	0.2	Aug 23	0.05
Caledonia Inv	57.4 (54.9)	40.2 (44.4)	1.42	1.67	(22.1)	0.17	July 7	1.13
Courtaulds	336.8 (226.5)	22.79	1.65	20.38	(35.6)	0.4	Oct 11	5.125
Davidson Ind	5	+ 0.21	0.081	0.241	(0.11)	-	-	7.125
East India Co	97.8 (82.2)	1.84	1.31	4.89	(8.15)	3	July 29	2
First Hydro	182.4 (172.1)	21.79	19.1	8.5	(19.3)	4.184	Aug 6	11
Helene	136.1 (128.1)	8.716	0.139	4.281	(2.5)	0.16	-	7.164
JU	82.1 (78.1)	2.516	0.344	5.45	(8.4)	3.3	Sept 8	2.13
King & Shaeffer	49 (27.1)	0.537	0.089	16.17	(12.9)	5	Aug 23	0.05
Locke (Thomson)	41.3 (30.5)	1.78	0.454	1.911	(0.42)	0.5	July 26	0.25
Marcos	265.3 (230.5)	1.52	0.56	2.7	(21.4)	0.16	Aug 23	0.16
Northern Electric	191.0 (190.9)	150.89	1.59	84	(85.8)	27.9	Aug 12	22.4
Northern Telecom	15.3 (22.2)	1.91	0.27	20.88	(0.25)	n/a	-	0.225
Reedels	80.2 (75.7)	80	0.57	1.33	(0.85)	1.16	July 31	1.16
Sheldar Sektors	55.1 (60.9)	2.36	0.24	3.9	(2.5)	0.376	July 22	0.85
Syntex	65.2 (44.4)	4.31	0.08	12.88	(11.6)	3.92	Oct 7	3.49
Wessex Water	240.7 (228.1)	133.9 (117)	47.7*	42.8	10.2	Oct 1	8.8	15.2

Attributable earnings (£m)

Investment Trusts NAV (p) Attributable earnings (£m) EPS (p) Current payment (p)

Dartmoor Yr to Apr 30 103.3 (101.3) 6.64 (5.05) 13.78 (13.05) 2.3 Aug 9 8.3 12.8 11.08

Growth High Income 6 mths to Apr 30 82.14 (82.36) 1.65 (1.72) 1.45 (1.35) 1.1255 Oct 1 1.12 n/a n/a

Gresham House Yr to Dec 31 10.7 (10.7) 1.00 (0.94) 0.94 (0.71) 0.16 July 25 1.8 3.7 3.5

Montagu Ind Cap Yr to Mar 31 * 308.9 (281.8) 0.187 (0.205) 2.03 (4.27) 1.9 July 25 1.8 3.7 3.5

Wessex Income 122 July 31 - - - -

Shares in Pace soar in first trading

By Christopher Price

Pace Micro Technology, maker of digital satellite TV receivers, saw its shares soar on the first day of trading yesterday as investors put a price of more than double the £20m (\$30.6m) that company advisers had aimed for just two months ago.

The sale of shares representing 55 per cent of the company was five times subscribed. This helped to lift their value from 172p at the start of trade yesterday to 199p, valuing the company at £42m.

When Panmure Gordon and BZW, the company's advisers, were planning the float in April they estimated the company would be valued in excess of £20m.

Pace may just be able to stay ahead because it is more nimble than its bigger rivals. But, with competition looming, the company's founders have probably chosen a clever time to cash in half their holdings.

LEX COMMENT**Pace Micro**

Signs of froth are beginning to appear in the new issue market. The latest example is provided by Pace, a manufacturer of television "set-top" boxes for receiving digital TV signals, whose flotation got off to a cracking start yesterday. At the 199p closing price, Pace is trading at a multiple of 32 times historic earnings. The £42m market capitalisation is about double what the company was expecting only two months ago.

There is some logic to the enthusiasm for Pace: digital pay-TV is exploding worldwide and, in order to receive such services, viewers need to buy set-top boxes. Pace has already supplied 250,000 digital boxes which, it claims, makes it the biggest manufacturer outside the US. This early lead, in a market which is just taking off, has boosted sales and profits. Pre-tax profits, only £2.4m in the year to end May 1995, are estimated to have increased five-fold to £12.1m in the latest financial year.

Even so, there are clouds on the horizon. Pace's fat profits - a return on capital in excess of 50 per cent - are a result of being an early supplier of digital boxes. But it does not own proprietary technology that will keep rivals out of the market: nor does it have a powerful brand name.

Over time, such competitors as Nokia, Philips and Sony will probably build up their presence in the market and digital set-top boxes will become a cut-throat commodity like most other consumer electronics products.

Pace may just be able to stay ahead because it is more nimble than its bigger rivals. But, with competition looming, the company's founders have probably chosen a clever time to cash in half their holdings.

Mayflower mulling Pullman counter-bid

By John Griffiths

Engineering group Mayflower and its advisers were understood last night to be considering a counter-bid against Tenneco, the Houston-based US industrial conglomerate which has trumped Mayflower's own \$22m offer to Pullman, the US motor components group.

At the flotation price of 172p, shares in the company were on an exit price earnings multiple of 38.7 times.

The shares opened at 208p and at one stage were trading at 235p, before trailing back to close at 199p.

Panmure Gordon denied that the issue had been underpriced.

The sale had been undertaken through an international book-building exercise in which institutions make M&S for how much stock they require and at what price.

In the 10 months to April 30, Superinet reported pre-tax profits of HK\$8.2m (£672,000) on turnover of HK\$20.3m. The acquisition also includes Superinet's 16.7 per cent stake in Asia Internet Holdings, an Internet infrastructure provider for Asia.

Pacific Media is contributing \$2.55m, including a \$2.05m interest bearing loan to the consortium.

Pace also announced its results yesterday, which showed pre-tax profits doubled to £18.1m. Analysts are forecasting an increase of around 40 per cent in profits for the coming year to 226m.

Pace is the largest volume manufacturer of satellite earth stations in Europe and sells more than 50 products to more than 60 countries.

has established a reputation for not over-paying for businesses.

If Mayflower does come up with a counter-offer, it is likely to be on a take-it-or-leave-it basis and framed in a way that tries to preclude further counter-bids from Tenneco.

Pullman remained silent yesterday, providing a further indication that Mayflower remained interested in the company, despite Tenneco's assertion that it expects to conclude a takeover shortly.

Clevite Pullman's only operating company, makes suspension bushes, engine mounts and tie-rods for the big US car and truck manufacturers.

Its purchase would plug one of the few gaps in Mayflower's engineering expertise.

If Mayflower does get back into the ring successfully, Pullman would be just the latest of a string of acquisitions since Mayflower was created by a reverse takeover of Triangle Trust - maker of Tri-ang toys - in 1989. The acquisitions include bus maker Alexander Walker, bought for £22m last year.

CE Heath cuts losses on telesales

By Ralph Atkins, Insurance Correspondent

Reduced losses on its telesales operation, Premium Search, helped offset a deterioration in the main broking business at CE Heath, the insurance broker. It edged pre-tax profits before exceptional items up from £19.1m (£20.22m) to £21.1m in the year to March 31.

Mr John Mackenzie Green, chief executive, said market conditions remained "grim".

Margins were being squeezed by falls in insurance premium rates of as much as 20 per cent.

The group had embarked on a further cost reduction exercise, expected to include staff cuts, and would benefit from overseas investment.

After exceptional items - including rationalisation and demerger costs, and profits on disposals - pre-tax profits were £22.7m.

The results included for the last time Heath's former computer activities, demerged in April as Rebus group, a separately listed company. Computer services contributed £6.5m to pre-tax profits, against £2.6m last year.

Premium Search, which sells personal motor and household insurance products on behalf of a panel of insurers, reported a loss of £3.5m, down from £4.3m last time.

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JOIN A WORLD LEADER COMMITTED TO MIS

Central London

Our client is a global market leader in the provision of sales management and financial information. They have achieved this status in a world where the integrity of the decision support data they provide can be the difference between success and failure.

As you would expect MIS is critical to the company's success. There are a number of new project initiatives being undertaken to ensure that the business and its customers continue to receive the most effective systems solutions. The most important factor to the success of these initiatives is people.

We have outlined below a brief summary of the opportunities available, more information can be obtained by calling the numbers detailed below:

Technical Co-ordinator Sales & Marketing Systems (SAMS)

Reference GHU01
The SAMS programme is a regional initiative, involving the implementation of a sales, marketing and client service solution. This programme will take about two years to roll-out to a "core" of predominantly European sites, but will continue on an international basis.

Outline of responsibilities

- Co-ordinating on-going enhancements to the SAMS solution
- Designing the required functionality in an SQL Windows environment
- Providing technical support for the SAMS solution in the local offices

The ideal candidate will possess the following skills, attributes and experience:

RDBMS design, operation and tuning

Windows/VB/COBOL programming

SQL Programming

Exposure to networking and clients

Highly developed interpersonal skills

Strong commercial awareness

A second European language would be an advantage

Decision Support Systems Manager

Reference GHU02
Reporting to the MIS Director, the purpose of this role is to manage the on-going development and implementation of the Corporate Decision Support systems and data collection systems. The systems are used by Operational and Senior Financial Management to consolidate and analyse financial information.

Outline of responsibilities

- Planning review of overall strategy for Corporate Decision Support and Data Collection Systems

All candidates require a high degree of motivation. The roles will involve European travel and therefore candidates need to be flexible with the ability to communicate on a cross cultural basis. In return our client will provide a stimulating, challenging and exciting opportunity where you will be rewarded for achievement and provided with the training needed to ensure you fulfil your maximum potential.

If you would like to apply for one of the positions above or require any further information please contact David V. Holloway at DRAX DEARMAN ASSOCIATES on 0171 419 0229 (Office) or 0171 289 2668 (Home) alternatively fax, E-mail, or post your CV (quoting the corresponding reference number) to him at:

DRAX DEARMAN ASSOCIATES
Phone: 0171 419 0229 (Direct Line) 0171 289 1059 (Switchboard) Fax: 0171 289 0091
E-mail: david.v.holloway@drax.demon.co.uk
Charlotte House, 14 Windmill Street, London W1P 2DY

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COMMODITIES AND AGRICULTURE

World metal bureau cuts copper surplus estimate

By Kenneth Gooding,
Mining Correspondent

The World Bureau of Metal Statistics, whose data are used by many international metals analysts, has identified most of the reasons why copper market statistics have been unreliable for several years and has revised its calculations.

"These show that global supply of refined copper was only 48,000 tonnes below consumption last year, not 600,000 tonnes as the bureau reported earlier this year."

Mr Lloyd Davies, general manager of the WBMS, said it was obvious the bigger total was wrong because the bureau also found virtually no change in copper stocks.

The bureau had found that the problem originated in some consumption figures, particularly those for the European Union, and in some east-west trade data for some parts of the former Soviet Union, particularly Kazakhstan.

Mr Davies said it was possible that the European consumption figures for 1995 were overstated by about 250,000 tonnes, while western imports

Western World Refined Copper Balance ('000 tonnes)				
	1995	1994	1993	1992
Production				
Primary	7,832	7,470	7,652	7,529
Secondary	1,483	1,515	1,470	1,466
Total	9,315	9,985	9,122	8,995
Net East/West Trade	+707	+768	+457	+187
EU Double Counting	10,349	10,217	9,376	9,104
Market Balances	-48	-248	+271	+129
Reported Stock Change	-61	-350	+187	+102
Source: WBMIS				

from the eastern bloc were under-reported by about 80,000 tonnes.

Mr Peter Hollands, editor of Bloomsbury Minerals Economic's Copper Briefing Service newsletter, who was among the first publicly to raise this issue, said yesterday: "The bureau has done an excellent job of sorting out the European data. It has done some ingenious research. It is very unusual to get this level of accuracy in statistics."

The revised figures, showing a very small supply deficit in 1995, supported the view that

copper prices were likely to fall as supply surpluses gradually built up this year, he pointed out. Mr Davies said he now had confidence in all the bureau's statistics except for those relating to stocks of refined copper held by producers outside the US. The American Bureau of Metal Statistics, which collected these data, would investigate.

The bureau completed its recalculations in time for the seminar next week organised by the United Nations-sponsored International Copper Study Group.

Caribbean sugar growers put on a brave face

The EU's suppliers are facing an uncertain period over the next five years, writes Canute James

The European Union's cane sugar suppliers are in contemplating what many of them admit is an uncertain period over the next five years in preserving their lucrative market.

A recent meeting of trade and agriculture ministers of the 10-nation African, Caribbean and Pacific (ACP) group, concluded that although they expected changes to the protocol that covers sugar sales to the EU, they were uncertain how extensive these would be, and they feared that extensive alterations would irreparably damage their market.

One concern is the expiry of the Lomé Convention, which will come into force in 2000. The sugar protocol is to be reviewed that year. The ACP quota is 1.3m tonnes a year, with suppliers getting about 30 cents a pound. An additional quota was recently granted for 285,000 tonnes a year until June 2001, at about 25 cents a pound. With world market prices significantly below these levels the EU market has been keeping afloat the sugar industry with high production costs in several ACP countries.

The sugar protocol is a legal document which will outline the Lomé Convention," said Mr Arvin Boolel, the ACP's spokesman on sugar. "Any disruption in the sugar trade between the ACP and the EU will have dire consequences and threaten the economy and society of several countries. We are duty bound to struggle to maintain and further strengthen our hard won preferences."

The producers' concerns are compounded by the coincidence of the review of the sugar protocol with increasing competition in global trade in agriculture as preferential agreements become less favoured. They feel also that the sugar protocol will come under increasing pressure from within the EU. At the same time, several of the producers may find in increasingly difficult to retain their valuable US quotas, as Mexico's quota under the North American Free Trade Agreement will rise from the current 7,350 tonnes a year to 250,000 tonnes in 2001, say ACP officials.

The EU quotas were under threat from Nafta, according to Ms Margaret Blamberg, vice-president of the Domino Sugar Corporation of New York. "Nafta is perhaps the most potent example of the profound changes for US sugar policy," she told the ministers. "The US quota system is outdated and incompatible with the realities of contemporary world trade." Another concern raised by the ministers at the conference was the effect of the EU's offer under the Uruguay Round of trade negotiations, to reduce tariffs by 15 per cent over a six year period ending in 2001. "This translates into an increasing downward pressure on the price that will be offered to the ACP, as the price is negotiated within the range prevailing in the EU," said Mr Horace Clarke, Jamaica's agriculture minister.

should rationalise their operations to deal with increased competition as the likely threat to their industries from unexpected quarters. There is reason for concern over the application of guidelines from the World Health Organisation, which advocate a threshold on sugar of 10 per cent of energy intake, warned Mr Peter Baron, director of the International Sugar Organisation.

ACP officials agreed. Mr Carl Greenidge, the group's acting secretary general, told producers that competition from alternative sweeteners would reduce current levels of sugar consumption, and increasing use of high fructose syrups by food and drink processors would force ACP producers to improve the efficiency of their industries.

The sugar producers expect to get a firmer indication of future trends in a few months with the inaugural ministerial meeting of WTO, which Mr Boolel said would be a "watershed" in international trade. "ACP states have to gear themselves to present a united front, not only to counter moves by proponents of unbridled trade liberalisation, but more importantly, to explain our special situation and the need for preferential trade arrangements," he said.

The ACP producers, however, were clearly unhappy at the likely threat to their industries from unexpected quarters. There is reason for concern over the application of guidelines from the World Health Organisation, which advocate a threshold on sugar of 10 per cent of energy intake, warned Mr Peter Baron, director of the International Sugar Organisation.

He said this should be rejected as it could cause a reduction in world sugar consumption of about 17 per cent, and a cut of 25 per cent in world imports, with a threat to millions of jobs. "The publication of such goals by an authoritative body like the WHO has provoked great concern in the sugar industry," Mr Baron reported. The sugar limitation was suggested in a 1990 WHO report on Diet, Nutrition and the Prevention of Chronic Diseases. Mr Baron said that although it was not yet formally implemented, the guideline had influenced government policy in some developed countries and given "strong ammunition" to the anti-sugar lobby.

Coal strike spreads

By Nick Teal in Sydney

Three Queensland coal mines operated by Shell Australia were hit by a 48-hour strike yesterday as members of the powerful Construction, Forestry, Mining and Energy Workers' Union walked out in support of striking employees at the Dalrymple coal terminal, near Mackay.

The dispute at Dalrymple began last week, after the Queensland Industrial Relations Commission awarded coverage of workers at the coal loading facilities to the rival Australian Workers Union, with the backing of management. Industrial disruption has already spread to the Port Kembla coal terminal in New South Wales.

COMMODITIES PRICES

BASE METALS
LONDON METAL EXCHANGE
(Price from Amalgamated Metal Trading)

ALUMINUM, 99.5 PURITY (\$ per tonne)

Closes 1475-80 1515-8 1500-1 1520-5 1500-1 1520-5 1515-3

Open int. 241,364 Total daily turnover 52,401

ALUMINUM ALLOY (\$ per tonne)

Closes 1250-83 1280-5 Previous 1250-83 1250-5 High/low 1250 1310/1260 AM Official 1250-5 1250-5 Kurs close 1250-5 Open int. 5,019 Total daily turnover 293

ALUMINUM (\$ per tonne)

Closes 778-80 786-7 Previous 796-7 808-4 High/low 781 805/783 AM Official 781-5 80-5 Kurs close 781-5 Open int. 33,731 Total daily turnover 7,245

NICKEL (\$ per tonne)

Closes 7600-70 7770-75 Previous 775-56 7825-40 High/low 7670/7775 AM Official 7670-80 7795-800 Kurs close 7670-80 Open int. 42,511 Total daily turnover 13,540

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Closes 7600-70 7770-75 Previous 775-56 7825-40 High/low 7670/7775 AM Official 7670-80 7795-800 Kurs close 7670-80 Open int. 42,511 Total daily turnover 13,540

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PALLADIUM (\$ per tonne)</b

MARKETS REPORT

German M3 fails to provide lead to markets

By Philip Gash

The interest rate logjam in the US, Germany and Japan yesterday remained unresolved with the release of German M3 data failing to provide the fresh trading impetus the market was looking for.

Although the M3 figure came in slightly above expectations, it was not sufficient to have much impact on exchange rates which were confined to fairly narrow ranges. The dollar closed in London at DM1.5244, from DM1.5207. Against the yen it finished at Y105.240, from Y105.183.

In an otherwise quiet trading day, there was some excitement when a rumour circulated about the departure from the Japanese Ministry of Finance of Mr Etsuro Sakakibara, the official most closely linked to a strong dollar policy.

Apart from German M3, the main interest in Europe involved the Czech koruna, following the Czech National

Bank's surprise decision to announce an aggressive tightening of monetary policy.

The largest price movement involved the Swedish krona which rose to a 3½ year high against the D-Mark after the Riksbank cut the interest rate corridor by 75 basis points. It reached an intra-day high of SKR4.333, before finishing at SKR4.245, from SKR4.365.

Sterling was confined to very narrow ranges, finishing at DM2.35, from DM2.3476.

Against the dollar it closed at \$1.5416, from \$1.5438.

The 10.5 per cent growth in German May M3 was sufficiently above market consensus expectations to make any near-term cut in the repo rate unlikely. But analysts at Salo-

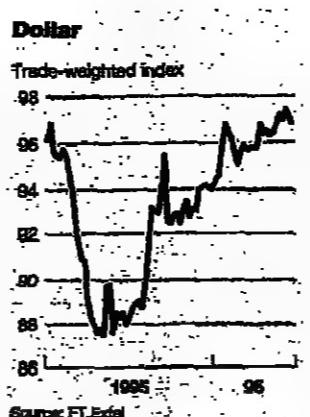
nons Brothers in London said the low prospective public sector wage agreement should encourage Bundesbank confidence about inflation prospects and improvement in the public sector deficit.

They added that the possibility of a single-digit M3 figure in June might provide the prelude for a small fall in the repo rate ahead of the Bundesbank's summer recess.

Some observers believe the Bundesbank wants to keep the repo weapon in reserve in order to combat unwanted bouts of D-Mark strength.

Arguably more noteworthy for the dollar were developments in Japan where Mr Sakakibara, at a press conference repeated the party-line on the dollar - that current foreign exchange levels reflect economic fundamentals, and show a strong chance of a higher dollar.

More noteworthy were rumours of his resignation. Mr David De Rosa, a director of



Source: FT Estat

Mr Sakakibara said Japan was not in a situation to change monetary policy, but this statement was overwhelmed for a while by the perception that if he was going, this could mark the end of Japan's preference for a strong dollar policy.

The market was doubly surprised by the Czech National Bank. First, although a tightening in minimum reserve requirements was expected, the market thought that rate would rise to around 10 per cent, from 9½ per cent. Instead it rose to 11½ per cent.

The second surprise was that the authorities then went on to raise the official rates, with the discount rate going to 10½ per cent, from 9½ per cent, and the Lombard rate moving to 14 per cent from 12½ per cent.

Mr Steve Jennings, analyst at Banque Indosuez in London, said the CNB's action appeared to be a pre-emptive strike against the prospect of higher

inflation.

Currency markets responded positively, if cautiously, to the initial move which should increase the Czech koruna's yield differential over the koruna basket. The market index went from around 10 basis points under the mid-rate to about 30 basis points above it - a move of only 0.4 per cent.

The koruna has depreciated by about 5 per cent against the dollar this year, while appreciating by around 2 per cent against the D-Mark.

Analysts at UBS in London expect this pattern to continue for the rest of the year, with the koruna weakening to CZK1.8 against the dollar, while staying unchanged against the D-Mark.

At Banque Indosuez, analyst

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INSURANCE**

MANAGED FUNDS NOTES

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It cover for all buying expenses.

of certain older insurance linked plans subject to premium tax on sales.

and SII recognized. The regulatory authorities in Florida are:

- Florida Monetary Authority
- Financial Services Commission
- Central Bank of Ireland
- Financial Supervision Commission
- Financial Services Department
- Insurance Division, Luxembourg
- Change made on rate of units.
- Price of units or premium price.
- Premium or unit price.

The term denotes the hard reinsurance's in the form of the unit's valuation point, unless by one of the following symbols:

- 100% to 1100 hours
- 10% to 1400 hours
- 40% to 1700 hours
- 70% to 2000 hours

charge on units or units.

the amount deducted from capital.

Policy F - Future pricing

tribution for U.S. taxes.

total premium insurance plan.

life insurance insurance.

interpreted as a UCITS Undertaking, or Collective Investment in Transferable Securities.

the policy plan includes all expenses except agent's

policy's price.

agency price.

old Florida Jersey tax.

re-insurance, rel - Re-insured.

by legislative to charitable bodies

field column shows annualized rates of NAV %.

of actions on these pages are also available on our website at www.PLaces.com

MARKET REPORT

Decline in share prices gathers momentumBy Steve Thompson,
UK Stock Market Editor

It was more of the same for London's stock market yesterday, with the leading stocks drifting back in relatively light trading and ignoring the latest takeover developments in the utilities areas of the market.

Burdened by a disappointing performance by the Footsie future, in front of a series of expiries in the derivatives markets, the FT-SE 100 index delivered its third straight decline, closing a net 25.7 lower at 3,727.5.

"The market has been hit by a serious bout of nerves ahead of the expiries tomorrow," said one mar-

keteaker, although he said the market may well stabilise after the action takes place in mid-morning.

The second line stocks mostly fared better than the leaders, with the FT-SE Mid 250 finally 5.3 off at 4,449.8, thanks to widespread gains across the water and electricity sectors as Scottish Power launched an increased offer for Southern Water.

The damage to the FT-SE 100 share index would have been more severe but for a mid-session jump in Southern Electric shares after the company said it would allow its offer for Southern Water to lapse.

Specialists said Southern would probably shift its sights elsewhere in the sector, with Wessex and

Thames the likeliest new targets. The recs shares were additionally buoyed by recent talk that a couple of US utilities, Florida Light and Power and Southern Co, were circling the UK electricity group.

"This time last year it was open season on the recs. This year it is very likely to be open season on the water stocks," an analyst said.

The latest bout of weakness in London came in the wake of a series of mildly disappointing economic news items from home and abroad which left bond markets slightly uneasy.

In the UK the M4 money supply figures for May came in marginally ahead of expectations, up 0.8 per

cent on the month and 10 per cent on the year. Coming in the wake of German M3 money supply figures which caused ripples of disappointment and which took the stink of bonds, gilts eased back, but stabilised just before the close to end the day a few ticks down.

Wall Street's good showing overnight and the utilities sector bid helped the Footsie get off to a reasonably firm start and post a rise of some three points.

But that gain was wiped out

within minutes and the Footsie never looked capable of clawing its way back from another disappointing performance.

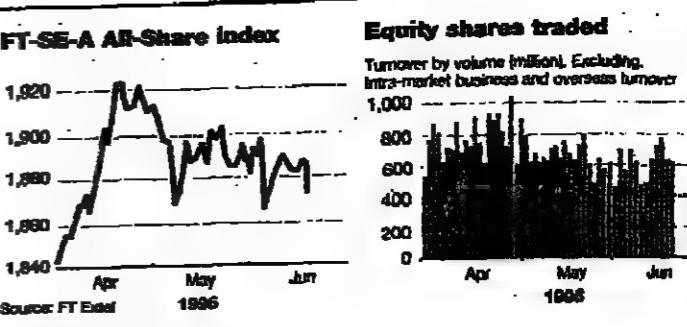
US markets opened yesterday

afternoon in pretty good shape, after a series of economic data. But not even an early 10-point rise by the Dow Jones Industrial Average brought any relief to a jaded London market.

Turnover at 6pm totalled 758.2m shares, with non-FT-SE 100 stocks accounting for 58 per cent of the overall figure.

Customer business on Wednesday was a surprisingly high £2.17bn, the best so far this week. Dealers said the figure was boosted considerably by two programme trades.

The session's two newcomers, Pace Micro Technology and City Technology, both made bright debuts.



Indices and ratios		Equity shares traded	
FT-SE 100	3,727.5	-25.7	FT Ordinary Index 27,94.4 -19.5
FT-SE Mid 250	4,449.8	-5.3	FT-SE-A Non Finx p/c 16,82.2 16.87
FT-SE 1000	1,895.6	-1.0	FT-SE 100 Fut. Jun 3723.0 -26.0
FT-SE-A All-Share	1,873.67	-0.59	10 yr Gilt yield 8.14 8.14
FT-SE-A All-Share yield	3.85	3.82	Long gilt/equity yld ratio: 2.18 2.21

Best performing sectors		Worst performing sectors	
1 Water	-0.7	1 Telecommunications	-1.6
2 Electricity	-0.6	2 Gas Distribution	-1.3
3 Food Producers	-0.4	3 Banks: Retail	-1.2
4 Engineering	-0.3	4 Electronic & Elec	-1.1
5 Banks: Merchant	-0.2	5 Insurance	-1.1

Source: FT Group

Big block trade in Schroders

A big agency cross in Schroders at a substantial premium to the ruling market price produced a buzz of excitement in the financial sector of the market.

Some dealers, pointing to the shrinking of the UK merchant banking scene in recent years, put forward ideas about a potential bidder emerging for Schroders, while others speculated on the merchant bank's ambitions plans to expand its role in the UK and European securities industry.

A block of 750,000 shares changed hands, via the agency cross, at 1350p a share, compared with the then ruling share price of 1300p. The trades boosted turnover in Schroders to 1.6m shares, the third-highest daily total for three years.

Merchant banking specialists were sceptical about the takeover stories, and also about a vague rumour that Schroders was about to merge with Cazenove.

One analyst said the rarity value of substantial blocks of Schroders stock meant that institutions would always be prepared to pay a premium for a decent-sized slice of stock.

And he pointed out that the Schroder family, which controls around 50 per cent of the shares, would have to agree to any takeover.

Schroders ordinary shares closed 10 higher at 1325p and the non-votes 5 up at 1025p.

Media heavyweight BSkyB fell sharply on reports that Canal Plus, of France, and Bertelsmann, of Germany, were about to relaunch their joint venture talks.

Negotiations between the two and BSkyB, aimed at creating a European digital satellite television alliance, broke up acrimoniously earlier this year.

It is early days yet, and with pan-European operations anything could happen. But it does begin to look as if BSkyB is being pushed to one side," said a media analyst.

The shares came off 14 to 13p to end at the day's worst performing stock in the Footsie.

Paper group Rexan retreated as analysts met with the management for the half-year trading round-up.

Bid target Southern Water was the best performer in the FT-SE Mid 250 index after the shares jumped 20 to 103p. The stock helped boost several other water issues. They included South West Water, up

13 at 55p, where the shares advanced 7 to 345p, and Yorkshire Water, 9 pence.

The first substantial research document on the Royal Insurance/Sun Alliance merger produced falls in both stocks yesterday.

The insurance team at UBS published the note, recommending clients to sell both stocks, which fell 8 pence, with Royals closing at 40p and Sun Alliance at 30p.

Pharmaceuticals group Zeneca was among those that managed to buck the poor market trend. The shares rose 10 to 1390p in trade of 3.4m after BZW upgraded the stock to a "buy" and also raised its current year profits estimate.

ICI tumbled 20 to 30p after BZW, one of the group's two brokers, downgraded its profits forecast. The UK investment bank is believed to have reduced its current year esti-

mate by £130m to £230m and the following year's figure to £155m from £150m.

Cadbury Schweppes attracted keen interest as several brokers recommended the stock following meetings with the company. The shares edged up to 45p as heavy trading brought volume of 8.5m.

The list of brokers positive on the stock includes Charterhouse Tilney, which said the group's recent disposal had given Cadbury greater "financial flexibility".

Transport leader P&O steamed ahead smoothly following an upbeat trading statement from US cruise specialist Carnival. Cruising is likely to account for around 25 per cent of P&O's operating profits this year, and the US group reports very strong summer bookings. The stock added 3 at 50p.

Airports group BAA hit ahead by regulatory worries ahead of next month's review of landing fees, dipped 8p to a new 52-week low of 454p. SBC Warburg was said to have turned negative on the shares.

Electronics giant GEC came off sharply in above average volume in both the share market and the options pits.

There were no obvious pressure points. The group unveils results early next month, but the range of City earnings forecasts is relatively narrow, and few analysts expect anything but neutral news. The stock fell 5% to 354p in turnover of 10m. Traded options accounted for a further 3.4m equivalent.

There was keen interest in Pace Micro Technology, which moved to a strong premium on the first day of when-issued trading. Flouted at 175p, the stock rose to 230p before closing at 195p in 31m traded, the day's heaviest turnover.

Engineers figured prominently in the Footsie top 10, with Smiths Industries and TI pushed higher by Boeing's plans for increased production and Siebe gaining from hopes

for profits upgrades later this year.

The US aircraft giant plans to double output of its 767 commercial jetliner by 1998. As big parts suppliers, both Smiths and TI came in for strong demand. Siebe jumped 10 to 65p and TI rose 9 to 55p. CGS had put on 12p at 62p.

Analysts have returned from their visit to Siebe's US Foxboro plants in upbeat mood.

Foxboro, which accounts for some 20 per cent of the group sales, is said to be expanding rapidly on high margins.

More than one broker

claimed to have a profits upgrade for the group in the pipeline.

MARCKET REPORTERS

Joel Kibman, Jeffrey Brown, Steve Thompson, Henk Kuijken.

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LIFFE) £25 per full index point (APM)							
Open	Settle	Price	Change	High	Low	Ext. vol.	Open int.
Jun 3748.0	3723.0	-26.0	-575.0	3718.0	3512.5	15125	15125
Sep 3750.0	3716.5	-34.0	-574.0	3712.0	3498.0	51414	51414
Dec 3769.0	3735.5	-34.0	-576.0	3737.0	3512.0	503	503

FT-SE 100 MID 250 INDEX FUTURES (LIFFE) £10 per full index point							
Open	Settle	Price	Change	High	Low	Ext. vol.	Open int.
Jun 4465.0	4460.0	-2.0	-448.0	4460.0	4000	511	511
Sep 4465.0	4460.0	-2.0	-448.0	4460.0	4000	3740	3740

EURO STYLED FT-SE 100 INDEX OPTION (LIFFE) £20 per full index point							
Open	Settle	Price	Change	High	Low	Ext. vol.	Open int.
Jun 3399	3390	-20.00	-300.00	3390	3260	3600	3600
Jul 3399	3390	-20.00	-300.00	3390	3260	3600	3600
Aug 3404	3399	-20.00	-300.00	3399	3260	3600	3600
Sep 3404	3399	-20.00	-300.00	3399	3260	3600	3600
Oct 3404	3399	-20.00	-300.00	3399	3260	3600	3600

■ LONDON RECENT ISSUES: EQUITIES

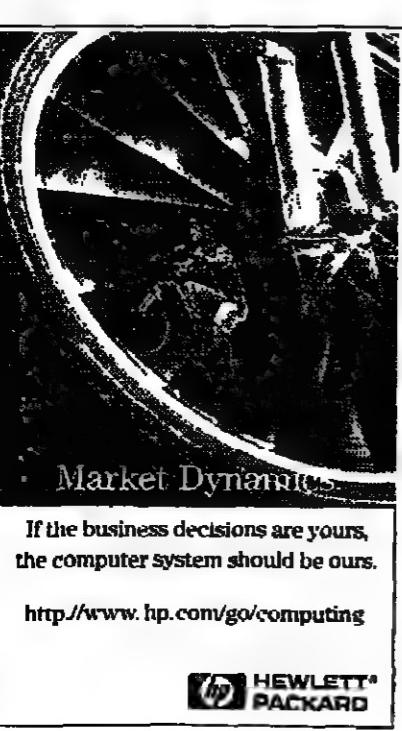
Issue	Ant.	Mid.	Mat.	Price	Close	Div.	Gra.	P/E
Jun 20	10.00	11.00	12.00	14.00	15.00	16		

WORLD STOCK MARKETS

EUROPE											ASIA											AMERICA										
EUROPE			ASIA			AMERICA			EUROPE			ASIA			AMERICA			EUROPE			ASIA			AMERICA								
Index	High	Low	Yld	P/E	Index	High	Low	Yld	P/E	Index	High	Low	Yld	P/E	Index	High	Low	Yld	P/E	Index	High	Low	Yld	P/E	Index	High	Low	Yld	P/E			
Austria	1,820	-1,800	780	27	TAIPEI	273.80	-2,930	2,900	2.2	Hong Kong	1,210	-1,200	66.80	2.8	London	1,210	-1,200	1,200	2.2	Nicaragua	1,200	-1,190	1,190	1.9	Singapore	5,600	Brunei	20.20	21.5			
Belgium	440.00	-425.00	420	15	VENEZUELA	315.00	-330	310	3.2	Paris	57.30	+1.20	56.60	55.80	Paris	1,150	-1,140	1,140	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
Denmark	440.00	-425.00	420	15	VIETNAM	315.00	-330	310	3.2	Rome	1,120	-1,110	1,110	1.9	Paris	1,140	-1,130	1,130	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
Finland	757.00	-737.00	730	24	WALES	315.00	-330	310	3.2	Rome	1,120	-1,110	1,110	1.9	Paris	1,140	-1,130	1,130	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
France	3,220.00	-3,170.00	3,100	45	YUGOSLAVIA	315.00	-330	310	3.2	Rome	1,120	-1,110	1,110	1.9	Paris	1,140	-1,130	1,130	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
Germany	3,450.00	-3,400.00	3,350	45	ZAMBIA	315.00	-330	310	3.2	Rome	1,120	-1,110	1,110	1.9	Paris	1,140	-1,130	1,130	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
Euro Stoxx	1,220.00	-1,170.00	1,150	45	ZIMBABWE	315.00	-330	310	3.2	Rome	1,120	-1,110	1,110	1.9	Paris	1,140	-1,130	1,130	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
EURO STOXX	1,220.00	-1,170.00	1,150	45	ZIMBABWE	315.00	-330	310	3.2	Rome	1,120	-1,110	1,110	1.9	Paris	1,140	-1,130	1,130	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
Euro 100	1,220.00	-1,170.00	1,150	45	ZIMBABWE	315.00	-330	310	3.2	Rome	1,120	-1,110	1,110	1.9	Paris	1,140	-1,130	1,130	1.9	W.M.C.	5,200	Bahrain	20.20	21.5								
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NEW YORK STOCK EXCHANGE PRICES



Market Dynamics

the computer system should be our

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Have your
The

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NYSE PRICES

Symbol	Div	W	H	L	Prev	P%	Chg	Vol.	Open Interest	Buy	Sell
Continued from previous page											
High/Low Stock											
60% 50% Schenck	1.32	22	22	22	47.84	60%	60%	60%	60%	60%	60%
61% 62% Schenck	1.18	23	23	23	50.97	61%	60%	60%	60%	60%	60%
61% 62% Schenck	1.18	23	23	23	50.97	61%	60%	60%	60%	60%	60%
27% 18% Schenck	0.18	0.7	0.7	0.7	23.02	10%	10%	10%	10%	10%	10%
23% 12% Schenck	0.18	1.2	1.2	1.2	25.25	20%	20%	20%	20%	20%	20%
20% 13% Schenck	0.08	0.4	37.10	37.10	15%	14%	14%	14%	14%	14%	14%
21% 17% Schenck	0.10	0.5	12	12	19	33%	33%	33%	33%	33%	33%
14% 14% Schenck	0.12	22	22	22	50.97	14%	14%	14%	14%	14%	14%
14% 14% Schenck	0.12	22	22	22	50.97	14%	14%	14%	14%	14%	14%
20% 15% Schenck	0.12	0.2	22	22	50.97	14%	14%	14%	14%	14%	14%
17% 17% Schenck	0.08	1.8	1.8	1.8	34.25	34%	34%	34%	34%	34%	34%
24% 17% Schenck	0.08	1.8	1.8	1.8	34.25	34%	34%	34%	34%	34%	34%
30% 20% Schenck	0.08	1.8	1.8	1.8	34.25	34%	34%	34%	34%	34%	34%
50% 38% Schenck	0.02	1.9	14.44	14.44	34%	34%	34%	34%	34%	34%	34%
50% 38% Schenck	0.02	1.9	14.44	14.44	34%	34%	34%	34%	34%	34%	34%
25% 15% Schenck	0.02	1.9	14.44	14.44	34%	34%	34%	34%	34%	34%	34%
15% 11% Schenck	0.12	1.2	1.2	1.2	22	22%	22%	22%	22%	22%	22%
12% 11% Schenck	0.12	1.2	1.2	1.2	22	22%	22%	22%	22%	22%	22%
20% 15% Schenck	0.12	0.2	22	22	22	22%	22%	22%	22%	22%	22%
17% 17% Schenck	0.08	1.8	1.8	1.8	15	15%	15%	15%	15%	15%	15%
24% 17% Schenck	0.08	1.8	1.8	1.8	15	15%	15%	15%	15%	15%	15%
30% 20% Schenck	0.08	1.8	1.8	1.8	15	15%	15%	15%	15%	15%	15%
50% 38% Schenck	0.02	1.9	14.44	14.44	34%	34%	34%	34%	34%	34%	34%
50% 38% Schenck	0.02	1.9	14.44	14.44	34%	34%	34%	34%	34%	34%	34%
25% 15% Schenck	0.02	1.9	14.44	14.44	34%	34%	34%	34%	34%	34%	34%
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AMERICA

Dow hurt by weak tech stocks, bonds

Wall Street

Tumbling technology stocks and weakness in the bond market sent shares lower across the equity market in midsession trading, writes Lisa Branstetter in New York.

In early afternoon trading, the Nasdaq composite, which consists of about 40 per cent technology issues, was off 25.36 or 2.2 per cent at 1,153.91.

Since the Nasdaq set a record high of 1,249.15 on June 5, the index had fallen more than 95 points, or 7.6 per cent. The Pacific Stock Exchange technology index shed 2.3 per cent yesterday.

Among the biggest losers in percentage terms were America Online, off 3.3% or 8 per cent at \$374; Dell Computer,

NYSE volume

Date	Volume (millions)
June 7	450
June 10	350
June 12	400
June 14	350
June 20	380

which shed \$34 or 6 per cent at \$51; and Gateway 2000, off \$2 or 6 per cent at \$32.

Microsoft and Intel, the two largest issues on the Nasdaq, were also weaker, retreating \$2 to \$119 and \$1 to \$704 respectively.

IBM posted the biggest decline of the 30 companies on the Dow Jones Industrial Average, falling \$24 to \$959.

After moving as much as 32 points higher in the first 15 minutes of trading, the Dow surrendered its gain and by early afternoon the blue chip average was 8.87 lower at 5,638.48. The Standard & Poor's

500 also gave up an early rise and lost 2.64 at 659.32, and the American Stock Exchange composite dipped 2.88 to 566.08. Volume on the NYSE was 242m shares.

Worries about inflationary pressures sent bond prices lower at mid-morning and spilled over into shares after the Federal Reserve Bank of Philadelphia announced that its index of regional business activity jumped to 25.6 in June from 16 per cent in May.

The Dow saw support from some rising cyclical shares. Boeing added \$1 at \$85.5 and United Technologies \$14 at \$112.5.

Elsewhere, Infinity Broadcast added \$14 or 4 per cent at \$39.50 on news that it had agreed to be acquired by Westinghouse Electric for about \$31.55 a share. Westinghouse lost \$4 at \$18.50 in the process.

Shares in Teneco fell 3% or 2 per cent to \$35.50 on news that the company had agreed to sell its energy division to El Paso Natural Gas. El Paso moved ahead \$2.50 or 8 per cent to \$37.50 on the news.

ASIA PACIFIC

EUROPE

German M3 growth rate hits bonds, and bourses

Germany's higher than expected M3 growth rate in May hit bond markets, and equities. Among senior bourses PARIS took the worst beating with the CAC-40 index down 23.62 at 2,075.08 in heavy turnover of FF16.93bn, although brokers noted that stocks going ex-dividend weighed upon the market.

Early profit-taking drove Moulins as low as FF16.94 but the kitchen appliance group, up 21 per cent on Wednesday's celebration of its restructuring plans, however unpopular they were with the French government, recovered to close just 80 centimes down at FF17.40.

The day's big losers covered a wide range, from financials such as AXA, off FF16.90 at FF27.65, through a conglomerate, Suez, down FF16.50 at FF16.90, to consumer stocks, where LVMH dropped FF16.24 to FF16.210 and Promodes, the much fancied retailer, by FF16.22.

A couple of financials beat the trend, Bancair climbing FF16 to FF16.79 and Crédit Local, which lends to local authorities, by FF11.50 to FF16.26. Even on a bad day, said one broker, some stocks still looked cheap.

BRUSSELS was driven lower by a final wave of 1995 dividend payments and a negative news that the European Commission had cleared Koraline's

planned link with the Austrian building products group Wiesberger Bauunternehmen, into what would be the world's largest bricks group.

FRANKFURT held its ground for most of the day before tipping lower in the last hour, the Dax index closing 13.83 off at an otherwise indicated 2,532.22 after the weakness in bonds filtered down into the equity market. Turnover fell from DM10.7bn to DM8.4bn.

MAN, the truckmaker and engineer also known for its printing machinery, was the prime victim of the day among Dax 30 constituents, falling DM12.90, or 3.4 per cent, to DM36.60. Mr Graham Phillips of James Capel downgraded the stock in March when it was priced at DM415, and said then that the share price floor could be between DM370 and DM380.

Against the trend, the newly renamed Koraline, formerly Trecker Brick Industries, added to Wednesday's 2.2 per cent rise with another of BF16.90 at a record FF16.90.

Koraline said on Tuesday that it planned to raise BF16.50 to fund expansion by issuing 1.7m new shares and 850,000 convertible bonds. That announcement came alongside news that the European Commission had cleared Koraline's

plan, perhaps, to be some further since there had been more negative news on trucks, where MAN's market share had been falling, and it appeared that printing machinery orders had peaked out.

Elsewhere, Kaufhof and Asko fell DM1.10 to DM1.62 and DM2.00 to DM1.60 in a reaction to Wednesday's much bigger gains. Mr Harry Christopoulos at BZW in Frankfurt said that institutions, many of them in

FT-SE Actuaries Share Indices

JUN 20 HISTORICAL CHANGES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close

FT-SE Eurostock 100 1652.16 1644.95 1666.03 1644.56 1644.92 1655.30 1654.92

FT-SE Eurostock 200 1722.91 1722.89 1722.42 1721.11 1720.88 1722.19 1721.43 1720.03

Jan 19 Jan 18 Jan 17 Jan 16 Jan 15 Jan 14 Jan 13

FT-SE Eurostock 100 1652.41 1652.57 1652.59 1652.14 1652.15

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RECRUITMENT

JOBS: How the concept of elitism can be used in fast-track careers

Promoting the stateless executive

Most societies have their military elites. Historically they have consisted of men who have been bred and trained to fight from childhood, who have been ready and willing to lay down their lives in service to an individual or cause, and who are therefore well positioned to reap the rewards of success in battle.

In different times and theatres, they were the Praetorian Guard, the Saxon housecarls or the Japanese Samurai. They were the knights who followed William the Conqueror and succeeded to the lands and titles of England and Wales. In some of these societies their ancestors are still powerful.

Traditionally business has been reluctant to promote elitism because it tends to set people apart and cause resentment among colleagues. The concept of the fast track, however, in which a few able young people are groomed for top jobs in accelerated promotion ladders, is well developed among some employers.

Research in the civil service has shown that these fast-track candidates who tend to perform most ably before their selection panels are usually consistently good performers throughout their careers. Another argument, though, suggests people develop at different rates and stages. Changing demands of the job may also favour different types of individuals who

have been rejected previously. One business remaining faithful to a system of elitism that sets apart a small cadre of executives is Hong Kong and Shanghai Bank. Peter Kirk, head of group compensation, gave delegates at the Price Waterhouse Europe International Assignment Services conference in Rome last week a rare glimpse of the support arrangements for the cadre who all carry the title, international officer.

The 370 international officers at HSBC are treated as very special animals indeed. Typically, they are recruited at the age of 22, using a rigorous selection procedure, and finish their careers at the age of 53. In the 30 intervening years they may be expected to carry out a series of unusual assignments in difficult locations.

They will act as "foreign" (some 97 per cent of them are men), moving quickly to fill a key role, whether it involves opening a branch in Azerbaijan or acting as a stopgap when a top executive falls ill. They usually head up country operations or supervise branch openings or projects in new areas.

They are not typical bank expatriates and their packages reflect this. Since they must move anywhere without notice, and because they move many times, they tend to be treated as "stateless executives". British international officers are even treated as expatriates when working in their home country.

The bank is not prepared to enter-

tain some of the newer developments in expatriate arrangements such as accommodating the careers of officers' partners. The officers' packages include just about every benefit in the book. Housing, schools, medical insurance and club subscriptions are all taken care of.

In developing countries their pay is deposited offshore and is always expressed as a net figure. Taxes are paid by the employer; pensions are given in a lump sum at the end of their career.

The package's generosity and the special status seem to pay off in retention rates. Turnover in officers is 2 per cent a year. Once an individual is recruited, he or she rarely drops out. Not surprisingly the majority of the bank's executive directors are former international

officers and the bank chairman has been consistently selected from their ranks. The international officers, therefore, tend to have the ears of senior management, says Kirk. "They are an elite population," he says. "They do seem a bit comfortable with many organisations but it works."

Each year the bank has applications from about 2,500 graduates for between 15 and 20 vacancies. The job tends to be highly structured with about 15 grades. Courses, business training and feedback sessions are held regularly and executives are put through assessment centres three times in their careers.

Kirk says the system is not perfect and might benefit from some changes, such as a reduction in grades. But the officer cadre has a powerful voice – and in spite of the requirement for adaptability, has proved highly resistant to such change.

While the arrangements clearly suit the elite themselves, there must be a question over the way they are perceived by the rest of the

bank's employees. I wonder how it is viewed in the single-storey sheds that house First Direct, the telephone banking business set up by Midland Bank, the HSBC subsidiary. Dispensing with offices and status symbols, First Direct has pioneered a management style that might be viewed as an antidote to elitism. That may demonstrate what a broad church the HSBC has become. Alternatively the differences in cultures between HSBC and Midland may be storing up personnel problems for the future.

The HSBC international officers are beginning to move into Midland. There, the system is still viewed with suspicion by some staff. One employee described the career of an international officer like this: "Effectively you are signing your life away. They seem to be looking for a certain type of person, not necessarily the leaders and innovators, but people who will toe the party line and preserve the HSBC way of doing things. It's like being in the army."

The comment does not seem entirely fair but it does suggest that

the bank may need to review its

system so that it meets the increasingly competitive demands of international banking. The retirement age may be something the bank should look at revising upwards, although Kirk points out that the early retirement is an attractive feature of the package.

HSBC's multifaceted expatriate package is becoming rarer among many employers. Deutsche Morgan Grenfell, for example, is moving away from that model. It has needed to go out into the market for talent, taking some of the best teams and individuals from competitors.

This might suggest it is time for some international tax convention fixing a global rate and apportionment for individuals with no national home base. Dick Barrell, a Section manager with PWE's International Assignment Services, says: "This is a fairly recent development but the pressure is building for some sort of action because more and more companies are moving away from traditional assignments towards job packages which must have mobility built into them."

One problem is harmonising packages for expatriates from different home bases. For instance, the salary packages of British, US and German staff in Singapore vary widely. The US individuals tend to earn the highest amounts and the Germans the lowest. This is because expatriate packages are geared to salaries in home countries.

While their approaches are quite different, both banks face increasing problems handling the tax and social security arrangements of staff who are constantly on the move. "Some of the key players are international by nature and you can't define what their home arrangements are," says Stoehr.

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"This is a fairly recent development but the pressure is building for some sort of action because more and more companies are moving away from traditional assignments towards job packages which must have mobility built into them."

Richard Donkin

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The EBU is an association of over 63 sound and television broadcasters serving countries throughout Europe and the Mediterranean Basin. The Union's mission includes the promotion of international programme exchanges and the management of the EUROVISION and EURORADIO networks on behalf of the Members.

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To launch this Service, we are looking for:

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The SIS Manager will be aged around 40, will be a committed European, fluent in English and French and able to work in other major European languages also.

He/she will hold a Masters degree or equivalent and have extensive knowledge of the media market, especially in the economic and strategic fields. He/she will be a skilled research analyst, and a talented teamplayer and manager having the ability to get things done through the efficient deployment of interpersonal relationships.

The Media Analyst, reporting to the SIS Manager, will have a similar profile, but less experience. Aged around 30, he/she will be an accomplished statistician and computer user.

Applications should be sent to:
Human Resources Manager, European Broadcasting Union,
Case postale 67, CH-1218 Grand-Saconnex (GE), Switzerland.

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Head of UK Sales



Our client, Skandia Life PEP Managers Ltd, established in 1993, is a subsidiary of the Skandia Group of companies which has operations in 100 countries and assets in excess of £17.5 billion. A talented investment professional is now sought to take nationwide responsibility for sales of the MultiPEP product and a new and exciting product due for launch this autumn.

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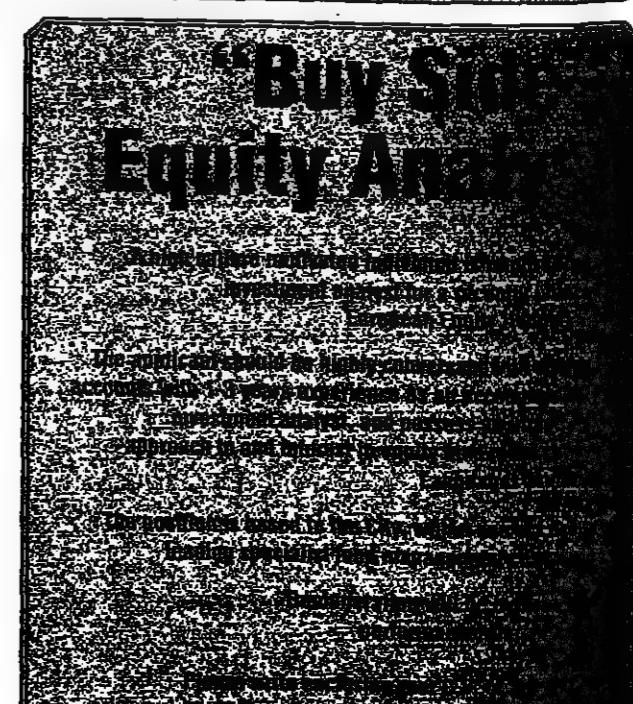
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Norwegian Analyst London

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Candidates interested in applying for this position should send career details with a covering letter to Ms Gill Crofton, Personnel Department, Kleinwort Benson Limited, P.O. Box 560, 20 Fenchurch Street, London EC3P 3DB. The deadline for applications is 28 June 1996.

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Reporting to the Corporate Communications Director, his/her responsibilities will include:

- press relations in Europe in co-ordination with the team based in US and the Joint Venture's parent companies;
- creation and publication of external information materials;
- support of European part of global consultant relations programme;
- evaluation and implementation of sponsoring opportunities in Europe.

The successful candidate will be between 30 to 40 years old and will have a university degree with a minimum of 4 years experience in press relations in an international corporate environment.

The ideal candidate will be of English mother tongue and fluent in French and German, enjoy writing good texts, have political sensitivity and will be able to master complex situations and projects.

For this position, human openness, flexibility and adaptability to a multicultural environment, as well as outstanding communication skills are needed.

In return, the company offers an attractive salary package, as well as challenging career opportunities in a fast-growing organisation and industry.

We look forward to telling you about a fascinating communication challenge, but please apply only when you are seriously interested and correspond to the criteria mentioned above.

Buy Side
Analyst

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Generics Division of a global pharmaceutical company

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Bristol-Myers Squibb is investing to become a major player in the \$5 billion European generic drugs market which is experiencing 20% annual growth, and to date two acquisitions have been made.

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 Bristol-Myers Squibb Pharmaceuticals

HARVEY NASH PLC

Heathrow

- Develop and implement financial controls over all aspects of the European business.

- Lead financial reporting and control effort during the development and roll out of an integrated system in the local generics market as sales efforts are launched.

Candidates will be graduate Accountants, with 3-5 years' PQE gained in a US Multinational. Excellent technical skills combined with commercial acumen, credibility and initiative are all required. You will also be capable of working independently in a constantly changing environment.

If you believe you have the initiative and skills for this challenging role then please write to our advising consultants, enclosing an up to date Curriculum Vitae, including daytime telephone number and salary details to Harvey Nash Plc, 13 Bruton Street, London W1V 7AH. (Tel: 0171 333 0033, Fax: 0171 333 0032) quoting reference number HNF139.

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- Team based audits at Bristol-Myers Squibb's European Locations either in a lead or support capacity.
- Advice and assistance to operational management in the areas of internal control and good accounting practice, for example in the establishment or acquisition of a new business.
- Recruits should have the experience and interpersonal skills necessary to help shape, build and give credibility to this new group.

 Bristol-Myers Squibb Pharmaceuticals

HARVEY NASH PLC

Candidates will be graduate ACA's, with between 2-6 years' PQE gained in one of the 'big 6'. In addition to technical and intellectual excellence they will possess well developed interpersonal and communication skills, presence and integrity. Fluency in one other European language is preferable and also the cultural empathy necessary to operate effectively in the international arena.

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In addition to excellent technical auditing skills, candidates should possess a high degree of computer literacy. Computer audit experience and fluency in a second European language (preferably German) would be significant advantages. In addition, the ability to work independently and interface at senior management level is an important characteristic.

Please send a full CV in confidence to GKRS at the address below, quoting reference number 583J on both letter and envelope, and including details of current remuneration.

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Vice President Finance
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World-wide Headquarters are in Hong Kong with manufacturing plants in the region. The VP Finance (Europe) will report directly to the entrepreneurial company chairman and owner based in Hong Kong. Therefore candidates will ideally have some experience of operating in a Far Eastern environment and an understanding of the requirements of working for a privately owned company.

Reporting to the job holder will be financial controllers for individual European countries or regions. European financial experience is essential.

with full understanding
of all financial control and
accounting issues as well as
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THE ROLE

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Leeds 0113 2307774
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Please reply with full details to:
Selector Europe, Box 103100,
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financial controller
and commercial
manager...

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As part of the PPP healthcare group, Beaumont Nursing Care Centres is the country's leading provider of high quality private nursing and close care homes for the elderly. Presently, we have seven centres offering 300 bed places but, in the next five years we expect to have another eighteen, bringing the total number of beds to 1,300. Already four new sites are under construction. We're an unusually diverse challenge for a financial controller and commercial manager who'll join our top strategic management team, sharing responsibility for the general management of PPP Beaumont plc and its associated companies, including management accounting, payroll, tax affairs, budgeting, sales income, purchase ledger, statutory reporting, audit, financial modelling, accounting procedures, systems and training. You'll run all commercial management activities, especially the awarding and management of contracts, control IT systems and strategy, and act as our company secretary.

You'll need to be a qualified accountant, preferably with additional legal training or qualification. Experienced in all the areas we've already mentioned, you'll need to have strong business acumen, a hands-on approach and the interpersonal skills to lead a small, highly motivated team. An empathy with the business of caring for elderly people is essential.

Salary will be around £60k plus car and other benefits. You'll be based at our offices in High Wycombe. Please send your full cv to Peter Buckle, Human Resources and Quality Manager, PPP healthcare, Beaumont Nursing Care Centres, Prospect House, Cronden Street, High Wycombe, Bucks HP13 6LU.

Closing date for applications: Friday 28th June 1996. Initial interviews will be held between 4th and 11th July inclusive.



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A challenging agenda for year one Start with a clean sheet of paper; get to grips with the complex structure and international scope of our business; undertake a comprehensive strategic tax review; look at the people and relative strengths of the in-house tax resource; provide input to all ongoing transactions; and undertake an international schedule of visiting our operations.

A strong profile The hard technical requirements are that you be particularly strong in UK, rest of Europe and Asia; have negotiated deals and completed deals; and can cope with virtually any permutation of joint venture/alliance. Beyond that, good US exposure, transfer pricing skills and strong relationships with the UK revenue will be helpful.

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Our advisor, Hamish Davidson, is available on 0171 939 5312 for a discreet, confidential and informal discussion. Alternatively, write to him, quoting reference H/162/FT, at:

Executive Search & Selection,
Price Waterhouse,
No. 1 London Bridge,
London
SE1 9QL.
Fax: 0171 403 5265
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Successful candidates must be fluent in English and one or more additional European languages, be willing to travel or relocate within Europe, and demonstrate the tenacity, mental toughness and ambition to further develop their careers within this vibrant global Corporation.

Candidates wishing to be considered for these outstanding opportunities should send/fax their CV (in English) to our advising consultants Jane Storie or Mark Pockale at FSS Europe, Charlotte House, 14 Windmill Street, London W1P 2DY United Kingdom. (Fax: 44 171 209 0001 or 44 171 813 9479).



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City

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To apply in strictest confidence, please write, quoting Ref. 131, enclosing a full CV to Tim Musgrave at The Bloomsbury Group, 2nd Floor, Bedford Chambers, Covent Garden, London WC2E 8HA, or alternatively telephone him on 0171 379 1100.



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- Please contact our advising consultants Sharmila Sharon Parekh or David Howell on 0171 872 5544 or write enclosing your CV quoting ref.Y245 to them at:
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EXECUTIVE SEARCH & SELECTION

Director of Internal Audit

US\$100,000 + Benefits Athens, Greece

This privately owned group of companies has interests throughout Europe and the Middle East with its headquarters in Athens. As a major and successful participant in its chosen areas of activity, businesses include shipping, oil trading, real estate, manufacturing and industrial services. With a strong commitment to business excellence and growth, and following a recent restructuring, they are now seeking a Director of Internal Audit.

This position will be based in Athens, but there will be some travel to operating companies. This is a senior appointment, reporting directly to the Managing Director and Audit Committee. With responsibility for 10 audit professionals, you will cover all aspects of internal audit including financial and operational controls and risks as well as computer audit. We are seeking a Chartered or Certified Accountant (or recognised international accounting qualification), with at least 10 years post qualifying experience either within the profession or in a senior internal audit role in a major international and industrial company. You must be fluent in

both English and Greek and prepared to relocate to Athens (generous relocation assistance will be provided). You should have the credibility and professionalism to work effectively alongside operational managers throughout the group and the ability to coach and counsel in respect of controls and procedures.

This is a fascinating and challenging position within a prominent and very well regarded organisation. In addition to a negotiable salary, attractive benefits will be offered. If you are interested in pursuing an application, please send full CV and covering letter quoting reference D/0083 to our advising consultant, Mark Harshorne, at:

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The successful candidate will have broad-based industry experience, a good appreciation of total business operations and the ability to work and communicate effectively at a senior level. They must be self-starting in a challenging and intellectual environment and be committed to the values of customer service and performance improvement. While desirable, previous training experience is not essential to an exceptional candidate.

To apply, please send your Curriculum Vitae to: Chris Goodwin, Director, Management Training Partnership plc, 3 Prebendal Court, Oxford Road, Aylesbury, Bucks. HP19 3EY

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THE DEPARTMENT OF TRANSPORT

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London

The Civil Aviation Authority (CAA) is both a public service enterprise and a regulatory body. It has an income of £590 million per annum and employs some 6500 people, the majority in its subsidiary company, National Air Traffic Services Ltd (NATS). In addition to NATS the CAA comprises a Safety Regulation Group, an Economic Regulation Group and some central functions.

The Finance Director will be a member of the Board of the CAA and responsibilities will include:

- oversight of preparation of the CAA financial results and Annual Report and Accounts;
- provision of financial advice to the Board to enable it to carry out its statutory responsibilities;
- management of the Authority's central finance activities;
- being a non-executive member of the NATS Board.

We are seeking a fully qualified accountant, who has substantial experience as a finance director in a significant public or private sector organisation, ideally a leading publicly quoted company. Knowledge of public sector finance is desirable.

The appointment, which is likely to be of interest to candidates seeking a second career opportunity, is for an initial period of three years and is pensionable.

Interested candidates are invited, in complete confidence, to telephone Roy Blackwell or Andy Tindall at the Department of Transport, for further details. A full CV should be submitted to Roy Blackwell at the Department of Transport, Zone 2/33, Great Minster House, 76 Marsham St, London SW1P 4DR, by 4 July 1996.

Self-motivation, enthusiasm and excellent communication skills are the key qualities that we expect from the decisive leader who will fill the post of Audit Manager in London.

Reporting to the Head of the Department, you will be required to plan and direct the process by which the Department assesses the way all significant operating risks are managed and controlled.

As well as Audit Management responsibilities you will work with the Head in the day to day management of the Department and take responsibility for staff development and team building.

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Applicants are invited from newly/recently qualified ACAs who can demonstrate an excellent academic track record, strong technical and analytical skills and an ambitious yet mature personality.

To discuss these opportunities in greater detail, please contact Jayne Bowtell or Richard Gander on 0171-405 4161. Alternatively send your CV to the address below.

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Regional Head of Internal Audit

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For further information in the strictest confidence, contact Ms Caroline Ford on 0171 240 1040 citing reference no. 211527. Alternatively, send or fax your résumé on 0171 240 1062 to Morgan & Banks PLC, Brettenham House, Lancaster Place, London WC2E 7EN.

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Following a series of promotions to senior line management positions, the team requires 2 additional members, who should be ambitious, bright young ACAs from a major practice. A good degree is essential, together with WP and spreadsheet skills and the ability to communicate effectively both orally and in writing. Successful candidates will probably have 2-5 years' pge, but exceptional recently qualified will be considered. French, German or Spanish language skills would be an added advantage but are not essential; more important is the flexibility to be an effective team player yet be strongly self-motivated.

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Candidates must be qualified accountants, ambitious and self-motivating with a practical, communicative style. Able to quickly master detail to effectively manage the function and then to further develop the department to improve the quality and timeliness of reporting and control. A hands on, committed approach to this challenging opportunity, within a successful and progressive organisation, will be essential. In return a salary of £32k-£35k with an excellent benefits package is envisaged.

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